



SCHOOL OF COMMERCE

B.COM (HONORS)

HANDBOOK 2020-21

Rukmini Knowledge Park Kattigenahalli, Yelahanka, Bengaluru – 560064 www.reva.edu.in



SCHOOL OF COMMERCE

Bachelor of Commerce (Honours) B.Com (Hons)

HAND BOOK

2020-2023

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Rukmini Educational Charitable Trust

www.reva.edu.in

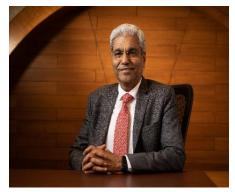
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Chancellor's Message

"Education is the most powerful weapon which you can use to change the world."

- Nelson Mandela.

There was a time when survival depended on just the realization of physiological needs. We are indeed privileged to exist in a time when 'intellectual gratification' has become indispensable.



Information is easily attainable for the soul that is curious enough to go look for it. Technological boons enable information availability anywhere anytime. The difference, however, lies between those who look for information and those who look for knowledge.

It is deemed virtuous to serve seekers of knowledge and as educators it is in the ethos at REVA University to empower every learner who chooses to enter our portals. Driven by our founding philosophy of 'Knowledge is Power', we believe in building a community of perpetual learners by enabling them to look beyond their abilities and achieve what they assumed impossible.

India has always been beheld as a brewing pot of unbelievable talent, acute intellect and immense potential. All it takes to turn those qualities into power is a spark of opportunity. Being at a University is an exciting and rewarding experience with opportunities to nurture abilities, challenge cognizance and gain competence.

For any University, the structure of excellence lies in the transitional abilities of its faculty and its facility. I'm always in awe of the efforts that our academic board puts in to develop the team of subject matter experts at REVA. My faculty colleagues understand our core vision of empowering our future generation to be ethically, morally and intellectually elite. They practice the art of teaching with a student-centered and transformational approach. The excellent infrastructure at the University, both educational and extra-curricular, magnificently demonstrates the importance of ambience in facilitating focused learning for our students.

A famous British politician and author from the 19th century - Benjamin Disraeli, once said 'A University should be a place of light, of liberty and of learning'. Centuries later this dictum still inspires me and I believe, it takes team-work to build successful institutions. I welcome you to

REVA University to join hands in laying the foundation of your future with values, wisdom and knowledge.

Dr. P. Shyama Raju

The Founder and Hon'ble Chancellor, REVA University

Vice- Chancellor's Message

The last two decades have seen a remarkable growth in higher education in India and across the globe. The move towards inter-disciplinary studies and interactive learning have opened up several options as well as created multiple challenges. India is at a juncture



where a huge population of young crowd is opting for higher education. With the tremendous growth of privatization of education in India, the major focus is on creating a platform for quality in knowledge enhancement and bridging the gap between academia and industry.

A strong believer and practitioner of the dictum "Knowledge is Power", REVA University has been on the path of delivering quality education by developing the young human resources on the foundation of ethical and moral values, while boosting their leadership qualities, research culture and innovative skills. Built on a sprawling 45 acres of green campus, this 'temple of learning' has excellent and state-of-the-art infrastructure facilities conducive to higher teaching-learning environment and research. The main objective of the University is to provide higher education of global standards and hence, all the programs are designed to meet international standards. Highly experienced and qualified faculty members, continuously engaged in the maintenance and enhancement of student-centric learning environment through innovative pedagogy, form the backbone of the University.

All the programs offered by REVA University follow the Choice Based Credit System (CBCS) with Outcome Based Approach. The flexibility in the curriculum has been designed with industry-specific goals in mind and the educator enjoys complete freedom to appropriate the syllabus by incorporating the latest knowledge and stimulating the creative minds of the students. Bench marked with the course of studies of various institutions of repute, our curriculum is extremely contemporary and is a culmination of efforts of great think-tanks - a large number of faculty members, experts from industries and research level organizations. The evaluation mechanism employs continuous assessment with grade point averages. We believe sincerely that it will meet the aspirations of all stakeholders – students, parents and the employers of the graduates and postgraduates of REVA University.

At REVA University, research, consultancy and innovation are regarded as our pillars of success.

Most of the faculty members of the University are involved in research by attracting funded

projects from various research level organizations like DST, VGST, DBT, DRDO, AICTE and

industries. The outcome of the research is passed on to students through live projects from

industries. The entrepreneurial zeal of the students is encouraged and nurtured through EDPs and

EACs.

REVA University has entered into collaboration with many prominent industries to bridge the gap

between industry and University. Regular visits to industries and mandatory internship with

industries have helped our students. REVA University has entered into collaboration with many

prominent industries to bridge the gap between industry and University. Regular visits to industries

and mandatory internship with industries have helped our students become skilled with relevant to

industry requirements. Structured training programs on soft-skills and preparatory training for

competitive exams are offered here to make students more employable. 100% placement of

eligible students speaks the effectiveness of these programs. The entrepreneurship development

activities and establishment of "Technology Incubation Centers" in the University extend full

support to the budding entrepreneurs to nurture their ideas and establish an enterprise.

With firm faith in the saying, "Intelligence plus character -that is the goal of education" (Martin

Luther King, Jr.), I strongly believe REVA University is marching ahead in the right direction,

providing a holistic education to the future generation and playing a positive role in nation

building. We reiterate our endeavor to provide premium quality education accessible to all and an

environment for the growth of over-all personality development leading to generating "GLOBAL"

PROFESSIONALS".

Welcome to the portals of REVA University!

Dr. M Dhanmjaya

Vice-Chancellor, REVA University

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Preface

B.Com - Program offered by School of Commerce is designed keeping in view the current and also emerging future trends both at the National and Global levels. The Program gives greater emphasis on commerce and trade. There are ample number of courses providing knowledge in specialized areas of Finance, Accounting, Taxation, Banking and International Business facilitating students to choose specialized domain areas of their interest, in addition to this adequate importance is given to provide students with the basic concepts.

Commerce and Trade have today gained key place in global environment. Industry 4.0, communication and technological developments, socio-economic and political changes has brought in greater transformation in the global market. The trends like E-Commerce, digital banking, Financial status and prospects in rural areas, derivatives market, micro finance, accounting and management controlling system, risk management and credit management have enormously impacted the business environment.

The curriculum is designed by keeping in view the changing requirements of the industry. The curriculum covers hard core courses, soft core courses, foundation core courses, Common core courses, Open electives, skill enhancement courses, courses enhancing the employability and RULO. Students are also offered wide range of elective courses in various domains and also they are encouraged to take up Major Project in the areas of specialization, the project work will certainly provide students with practical experience and exposure of working environment. Technology enabled teaching—learning methodology is followed. Students are given exposure also through field visits, industrial visits and they also gain experience of language lab and Business lab .A variety of activities are planned throughout the academic session through student clubs and forums which are active at the school level. Students also participate in Social outreach programs organized by the school and understand the social issues pertaining to the society.

The Curriculum caters to and has relevance to Local, Regional, National, Global Development needs. Maximum number of courses are integrated with cross cutting issues with relevant to Professional Ethics, Gender, Human Values, Environment and Sustainability.

Dr. Shubha A
Professor and Director
School of Commerce

RUKMINI EDUCATIONAL CHARITABLE TRUST

It was the dream of late Smt. Rukmini Shyama Raju to impart education to millions of underprivileged children as she knew the importance of education in the contemporary society. The dream of Smt. Rukmini Shyama Raju came true with the establishment of Rukmini Educational Charitable Trust (RECT), in the year 2002. Rukmini Educational Charitable Trust (RECT) is a Public Charitable Trust, set up in 2002 with the objective of promoting, establishing and conducting academic activities in the fields of Arts, Architecture, Commerce, Education, Engineering, Environmental Science, Legal Studies, Management and Science & Technology, among others. In furtherance of these objectives, the Trust has set up the REVA Group of Educational Institutions comprising of REVA Institute of Technology & Management (RITM), REVA Institute of Science and Management (RISM), REVA Institute of Management Studies (RIMS), REVA Institute of Education (RIE), REVA First Grade College (RFGC), REVA Independent PU College at Kattigenahalli, Ganganagar and Sanjaynagar and now REVA University. Through these institutions, the Trust seeks to fulfill its vision of providing world class education and create abundant opportunities for the youth of this nation to excel in the areas of Arts, Architecture, Commerce, Education, Engineering, Environmental Science, Legal Studies, Management and Science & Technology.

Every great human enterprise is powered by the vision of one or more extraordinary individuals and is sustained by the people who derive their motivation from the founders. The Chairman of the Trust is Dr. P. Shyama Raju, a developer and builder of repute, a captain of the industry in his own right and the Chairman and Managing Director of the DivyaSree Group of companies. The idea of creating these top notched educational institutions was born of the philanthropic instincts of Dr. P. Shyama Raju to do public good, quite in keeping with his support to other socially relevant charities such as maintaining the Richmond road park, building and donating a police station, gifting assets to organizations providing accident and trauma care, to name a few.

The Rukmini Educational Charitable Trust drives with the main aim to help students who are in pursuit of quality education for life. REVA is today a family of ten institutions providing education from PU to Post Graduation and Research leading to PhD degrees. REVA has well qualified experienced teaching faculty of whom majority are doctorates. The faculty is supported by committed administrative and technical staff. Over 15,000 students study various courses across REVA's three campuses equipped with exemplary stateof-the-art infrastructure and conducive environment for the knowledge driven community.

ABOUT REVA UNIVERSITY

REVA University has been established under the REVA University Act, 2012 of Government of Karnataka and notified in Karnataka State Gazette dated 7th February, 2013. The University is recognised by UGC under Sec 2 (f) and empowered under Sec.22 of the UGC Act, 1956 to award degrees in any branch of knowledge. The University is a Member of Association of Indian Universities, New Delhi. The main objective of the University is to prepare students with knowledge, wisdom and patriotism to face the global challenges and become the top leaders of the country and the globe in different fields.

REVA University located in between Kempegowda International Airport and Bangalore city, has a sprawling green campus spread over 45 acres of land and equipped with state-of-the-art infrastructure that provide conducive environment for higher learning and research. The REVA campus has well equipped laboratories, custom-built teaching facilities, fully air-conditioned library and central computer centre, the well planned sports facility with cricket ground, running track & variety of indoor and outdoor sports activities, facilities for cultural programs. The unique feature of REVA campus is the largest residential facility for students, faculty members and supportive staff.

The University is presently offering 27 Post Graduate Degree programs, 29 Degree and PG Degree programs in various branches of studies and has 15000+ students studying in various branches of knowledge at graduate and post graduate level and 494 Scholars pursuing research leading to PhD in 18 disciplines. It has 900+ well qualified, experienced and committed faculty members of whom majority are doctorates in their respective areas and most of them are guiding students pursuing research leading to PhD.

The programs being offered by the REVA University are well planned and designed after detailed study with emphasis with knowledge assimilation, applications, global job market and their social relevance. Highly qualified, experienced faculty and scholars from reputed universities / institutions, experts from industries and business sectors have contributed in preparing the scheme of instruction and detailed curricula for this program. Greater emphasis on practice in respective areas and skill development to suit to respective job environment has been given while designing the curricula. The Choice Based Credit System and Continuous Assessment Graded Pattern (CBCS – CAGP) of education has been introduced in all programs to facilitate students to opt for subjects of their choice in addition to the core subjects of the study and prepare them with needed skills. The system also allows students to move forward under the fast track for those who have the capabilities to surpass others. These programs are taught by well experienced qualified faculty supported by the experts from industries, business sectors and such other organizations. REVA University has also initiated many supportive measures such as bridge courses, special coaching, remedial classes, etc., for slow learners so as to give them the needed input and build in them confidence and courage to move forward and accomplish success in their career. The University has also entered into

MOUs with many industries, business firms and other institutions seeking their help in imparting quality education through practice, internship and also assisting students' placements.

REVA University recognizing the fact that research, development and innovation are the important functions of any university has established an independent Research and Innovation division headed by a senior professor as Dean of Research and Innovation. This division facilitates all faculty members and research scholars to undertake innovative research projects in engineering, science & technology and other areas of study. The interdisciplinary-multidisciplinary research is given the top most priority. The division continuously liaisons between various funding agencies, R&D Institutions, Industries and faculty members of REVA University to facilitate undertaking innovative projects. It encourages student research projects by forming different research groups under the guidance of senior faculty members. Some of the core areas of research wherein our young faculty members are working include Data Mining, Cloud Computing, Image Processing, Network Security, VLSI and Embedded Systems, Wireless Censor Networks, Computer Networks, IOT, MEMS, Nano- Electronics, Wireless Communications, Bio-fuels, Nano-technology for coatings, Composites, Vibration Energies, Electric Vehicles, Multilevel Inverter Application, Battery Management System, LED Lightings, Renewable Energy Sources and Active Filter, Innovative Concrete Reinforcement, Electro Chemical Synthesis, Energy Conversion Devices, Nano-structural Materials, Photo electrochemical Hydrogen generation, Pesticide Residue Analysis, Nano materials, Photonics, Nano Tribology, Fuel Mechanics, Operation Research, Graph theory, Strategic Leadership and Innovative Entrepreneurship, Functional Development Management, Resource Management and Sustainable Development, Cyber Security, General Studies, Feminism, Computer Assisted Language Teaching, Culture Studies etc.

The REVA University has also given utmost importance to develop the much required skills through variety of training programs, industrial practice, case studies and such other activities that induce the said skills among all students. A full-fledged Career Development and Placement (CDC) department with world class infrastructure, headed by a dynamic experienced Professor & Dean, and supported by well experienced Trainers, Counselors and Placement Officers. The University also has University-Industry Interaction and Skill Development Centre headed by a Senior Professor & Director facilitating skill related training to REVA students and other unemployed students. The University has been recognized as a Centre of Skill Development and Training by NSDC (National Skill Development Corporation) under Pradhan Mantri Kaushal Vikas Yojana. The Centre conducts several add-on courses in challenging areas of development. It is always active in facilitating student's variety of Skill Development Training programs. The University has collaborations with Industries, universities abroad, research institutions, corporate training organizations, and Government agencies such as Florida International University, Oklahoma State University, Western Connecticut University, University of Alabama, Huntsville, Oracle India Ltd, Texas

Instruments, Nokia University Relations, EMC2, VMware, SAP, Apollo etc, to facilitate student exchange and teacher—scholar exchange programs and conduct training programs. These collaborations with foreign universities also facilitates students to study some of the programs partly in REVA University and partly in foreign university, viz, M.S in Computer Science one year in REVA University and the next year in the University of Alabama, Huntsville, USA.

The University has also given greater importance to quality in education, research, administration and all activities of the university. Therefore, it has established an independent Internal Quality division headed by a senior professor as Dean of Internal Quality. The division works on planning, designing and developing different quality tools, implementing them and monitoring the implementation of these quality tools. It concentrates on training entire faculty to adopt the new tools and implement their use. The division further works on introducing various examination and administrative reforms.

To motivate the youth and transform them to become innovative entrepreneurs, successful leaders of tomorrow and committed citizens of the country, REVA organizes interaction between students and successful industrialists, entrepreneurs, scientists and such others from time to time. As a part of this exercise great personalities such as Bharat Ratna Prof. C. N. R. Rao, a renowned Scientist, Dr. N R Narayana Murthy, Founder and Chairman and Mentor of Infosys, Dr. K Kasturirangan, Former Chairman ISRO, Member of Planning Commission, Government of India, Dr. Balaram, Former Director I.I.Sc., and noted Scientist, Dr. V S Ramamurthy, Former Secretary, DST, Government of India, Dr. V K Aatre, noted Scientist and former head of the DRDO and Scientific Advisor to the Ministry of Defence Dr. Sathish Reddy, Scientific Advisor, Ministry of Defence, New Delhi and many others have accepted our invitation and blessed our students and faculty members by their inspiring addresses and interaction.

As a part of our effort in motivating and inspiring youth of today, REVA University also has instituted awards and prizes to recognize the services of teachers, researchers, scientists, entrepreneurs, social workers and such others who have contributed richly for the development of the society and progress of the country. One of such award instituted by REVA University is 'Life Time Achievement Award' to be awarded to successful personalities who have made mark in their field of work. This award is presented on occasion of the "Founders' Day Celebration" of REVA University on 6th January of every year in presence of dignitaries, faculty members and students gathering. The first "REVA Life Time Achievement Award" for the year 2015 has been awarded to Shri. Kiran Kumar, Chairman ISRO, followed by Shri. Shekhar Gupta, renowned Journalist for the year 2016, Dr K J Yesudas, renowned play back singer for the year 2017. REVA also introduced "REVA Award of Excellence" in the year 2017 and the first Awardee of this prestigious award is Shri Ramesh Aravind, Actor, Producer, Director, Screen Writer and Speaker.

REVA organizes various cultural programs to promote culture, tradition, ethical and moral values to our students. During such cultural events the students are given opportunities to unfold their hidden talents and motivate them to contribute innovative ideas for the progress of the society. One of such cultural events is REVAMP conducted every year. The event not only gives opportunities to students of REVA but also students of other Universities and Colleges. During three days of this mega event students participate in debates, Quizzes, Group discussion, Seminars, exhibitions and variety of cultural events. Another important event is Shubha Vidaaya, - Graduation Day for the final year students of all the programs, wherein, the outgoing students are felicitated and are addressed by eminent personalities to take their future career in a right spirit, to be the good citizens and dedicate themselves to serve the society and make a mark in their respective spheres of activities. During this occasion, the students who have achieved top ranks and won medals and prizes in academic, cultural and sports activities are also recognized by distributing awards and prizes. The founders have also instituted medals and prizes for sports achievers every year. The physical education department conducts regular yoga classes' everyday to students, faculty members, administrative staff and their family members and organizes yoga camps for villagers around.

Within short span of time, REVA University has been recognized as a fast growing university imparting quality higher education to the youth of the country and received many awards, ranks, and accolades from various agencies, institutions at national and international level. These include: Asia's Greatest Brand and Leaders, by Asia One, National Award of Leadership Excellence, by ASSOCHAM India, Most promising University, by EPSI, Promising Upcoming Private University in the Country, by The Economic Times, Best University of India (South), by Dialogue India, Gold Brand by QS University Ranking, placed under 151-200 band by NIRF, 6TH Rank in the Super Excellence category by GHRDC, 6TH Rank in All India Law School Survey, ranked among Top 30 Best B Schools by Business World, India's Best Law Institution by Careers 360, to mention a few.

ABOUT SCHOOL OF COMMERCE

The School of Commerce headed by a highly experienced Professor of Commerce is supported by well qualified faculty members. The school has the state-of-the-art class rooms and a business laboratory. It offers B.Com (Industry Integrated), B.Com (Honours) and M.Com programs. The school also has research program leading to doctoral degree. The curriculum of both graduate and post graduate degree programs have been designed to bridge the gap between industry – academia and hence they are industry oriented. The B.Com (Industry Integrated) program provides ample scope to enter into a wide range of business opportunities. This is reflected in various core subjects offered within the program. The Masters degree in Commerce not only induces research culture and entrepreneurship but also provides practical exposure and much needed soft skills.

VISION

To nurture leaders of eminence and successful entrepreneurs through innovative academic and research programs in business, commerce and trade.

MISSION

- ✓ To impart best quality commerce education through socially and globally relevant syllabus using cutting edge technology;
- ✓ To engage in indigenous, innovative and global research and contribute to the enrichment and dissemination of knowledge in commerce and trade;
- ✓ To collaborate with industries, experts, business government firms, and private institutions, and such others to undertake joint studies, research, consultancy ventures so as to facilitate students with greater opportunities for research, practice and placements;
- ✓ To work towards establishment of code of conduct, standards for business ethics, for healthy customer relation and social development;

Program Overview

Bachelor of Commerce Program enables students to acquire knowledge and skills required by industry and business. It also equips students with knowledge of computers and various accounting, quantitative and analytical tools used in decision making. The Curriculum followed is contemporary in nature and emphasizes on issues related to current relevance. Students are offered with wide range of electives in Accounting, Finance, Banking International Business and Taxation. The program in addition to the degree offers various certification programs to enhance the knowledge sphere of the students. The Program provides holistic education to empower and enable students to take-up responsible positions in Industries /Business firms and other sectors. It provides knowledge about principles of auditing and its applications. It also gives an exposure and strong foundation to accounting tool like using tally. Further the program also has internship training and practical exposure through Major project. Students also gain hands on experience through their exposure to Business lab and improve their communication skills they are introduced to language lab.

Program Educational Objectives (PEO)

PEO 1: Graduate after successful completion of the Program will be able to take up career in Public, Private and Corporate organizations.

PEO 2: Graduates after completion of the program will be able to work with diverse teams and are expected to take better decisions in complex situations.

PEO 3: Graduates will be able to incorporate social, ethical and moral principles in professional and personal life.

Program Specific Outcomes (PSO)

PSO	Description
PSO1	Demonstrate understanding of the basic concepts and theoretical knowledge used in the different commerce and business related areas.
PSO2	Apply different tools and techniques in solving problems related to Business.

PSO3	Develop ideas for start –ups through knowledge and skills developed during
	the course of the degree.

Programme Outcomes:

The School of Commerce was established in the year 2014 and since then the School has defined Program Outcomes for the courses offered during the Board of Studies meeting. Based on the advice and suggestions of the BOS, EIGHT Program Outcomes have been formulated, keeping in view the Vision, Mission and Program Educational Objectives.

Description of the Program Outcomes

PO	Description
PO1	Apply knowledge of Theory and Practices to solve business problems
PO2	Foster Analytical and critical thinking abilities for data – based decision making
PO3	Ability to develop Value based leadership Ability
PO4	Ability to understand, analyse and communicate global, economic, legal and ethical aspects of business
PO5	Gain knowledge through inter- disciplinary and Multi – disciplinary courses
PO6	Engage in Research and apply statistical tools and techniques for Problem solving and decision making.
PO7	Enhance skills required for a particular domain by integrating practical and theoretical knowledge
PO8	Communicate effectively with various stake – holders

B. Com (Honours) Scheme of Instruction

(Effective from Academic Year 2020-21)

Sl No.	COURSE CODE	Title of the Course HC/S C/SE/		Cı	redit	Patt	tern
	ST SEMESTER		C/SE/ CC	LT		P	TOT AL
1	B20CH1010	Communicative English-I	CC	2	1	0	3
	B20CH1021	Language – II: Kannada					
2	B20CH1022	Language – II: Hindi	CC	2	1	0	3
	B20CH1023	Language – II: Additional English					
3	B20CH1030	Financial Accounting	НС	3	0	1	4
4	B20CH1040	Industrial Economy of India	SC	2	1	0	3
5	B20CH1050	Statistics for Business - I	SC	2	0	1	3
6	B20CH1060	Company Law & Secretrial Practice	SC	2	1	0	3
7	B20CH1070	Indian Constitution & Human Rights	FC	FC -			-
8	B20CH1080	Skill Development Course RULO		-	-	-	-
		TOTAL CREDITS		13	04	02	19
SEC	OND SEMESTER						
1	B20CH2010	Communicative English-II	CC	2	1	0	3
	B20CH2021	Language – II: Kannada –II					
2	B20CH2022	Language – II: Hindi- II	CC	2	1	0	3
	B20CH2023	Language – II: Additional English -II					
3	B20CH2030	Corporate Accounting-I	НС	3	0	1	4
4	B20CH2040	Modern Marketing	НС	HC 3		0	4
5	B20CH2050	Statistics for Business – II	НС	3	0	1	4
6	B20CH2060	Investing in Stock Markets	SC	2	1	0	3

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7	B20CH2070	Environment and Public Health	FC -		-	1	-			
8	B20CH2080	Skill Development Course RULO		-	-	-	-			
		TOTAL CREDITS		15	04	02	21			
THI	RD SEMESTER									
	B20CH3011	Language –: Kannada –III								
1	B20CH3012	Language –: Hindi-III	CC	1	1	0	2			
	B20CH3013	Language -: Additional English -III								
2	B20CH3020	Cost Accounting	НС	3	0	1	4			
3	B20CH3030	Corporate Accounting-II HC		3	0	1	4			
4	B20CH3040	Human Resource Management	НС	3	1	0	4			
5	B20CH3050	Fundamentals of Financial Management HC		3	0	1	4			
6	B20CH3060	Indian Banking System		3	1	0	4			
7	B20CH3070	Open Elective - Leadership & Team Development	OE	3	1	0	4			
8	B20CH3080	Skill Development Course	RULO	1	-	-	-			
		TOTAL CREDITS		19	04	03	26			
FOU	URTH SEMESTE	R								
	B20CH4011	Language -: Kannada-IV								
1	B20CH4012	Language –: Hindi-IV	CC	1	1	0	2			
	B20CH4013	Language -: Additional English-IV								
2	B20CH4020	Methods Techniques of Cost Accounting	HC 3		0	1	4			
3	B20CH4030	Income Tax and Practices –I	НС	3	0	1	4			
4	B20CH4040	Auditing & Corporate Goverance	НС	3	1	0	4			

5	B20CH4050	Business Law	НС	3	1	0	4
6	B20CH4060	Skill Development Course RULO		-	-	-	-
7	B20CH4070	Minor Project -I (Summer Internship) (Credit will carried and considered for assessment in the Fifth Semester)	НС	0	0	4	4
	I. Specialization Accounting & Taxation						
1	B20CH4111	Advanced Accounting	SC	2	0	1	3
2	B20CH4112	IFRS & IND-AS	SC	2	0	1	3
	II. Specialization	Finance					
1	B20CH4211	Stock and Commodity Market	SC	2	1	0	3
2	B20CH4212	Finacial Derivatives	SC	2	0	1	3
	III. Specialization	1 International Business					
1	B20CH4311	International Business Environment	SC	2	1	0	3
2	B20CH4312	Forex Management	SC	2	1	0	3
	IV. Specializati	on Human Resources					
1	B20CH4411	International Human Resource Management	SC	2	1	0	3
2	B20CH4412	Industrial Relations and Labour Law	SC	2	1	0	3
	V. Specialization	on Marketing					
1	B20CH4511	Brand Management	SC	2	1	0	3
2	B20CH4512	Marketing Metrics	SC	2	1	0	3
		TOTAL CREDITS		17	05	02	24
FIF'	TH SEMESTER						

1	B20CH5010	Management Accounting	НС	3	0	1	4
2	B20CH5020	Business Research methods	НС	3	0	1	4
3	B20CH5030	Income Tax and Practices –II	НС	3	0	1	4
4	B20CH5040	Goods & Services Tax	НС	3	0	1	4
5	B20CH5050	Service Management	НС	3	1	0	4
6	B20CH5060	Skill Development Course	RULO	-	-	-	-
7	B20CH4070	Minor Project -I (Summer Internship) (Credit will carried and considered for assessment in the Fifth Semester)	НС	0	0	4	4
	I. Specialization	Accounting					
1	B20CH5111	Accounting Theory and Standards	SC	2	0	1	3
2	B20CH5112	Corporate Financial Reporting	SC	2	0	1	3
	II. Specialization	: Finance					
1	B20CH5211	Security Analysis and Protfolio Management.	SC	2	0	1	3
2	B20CH5212	Corporate Financial Policy	SC	2	0	1	3
	III. Specialization	: International Business					
1	B20CH5311	IMPEX Procedure and Documentation	SC	2	1	0	3
2	B20CH5312	International Financial Institutions and Markets	SC	2	1	0	3
	IV. Specialization	: Human Resources					
1	B20CH5411	Talent Management	SC	2	1	0	3
2	B20CH5412	HR Analytics	SC	2	0	1	3
	V. Specialization	: Marketing					

1	B20CH5511	Service Marketing	SC	2	1	0	3
2	B20CH5512	Retail Management	SC	2	1	0	3
			19	03	08	30	
SIX	TH SEMESTER						
1	B20CH6010	Entreprenuership Development	НС	3	1	0	4
2	B20CH6020	Strategic Management	НС	3	1	0	4
3	B20CH6060	Major Project (Based on Specialization)	НС	2	0	10	12
		OR					
1	B20CH6010	Entreprenuership Development	НС	3	1	0	4
2	B20CH6020	Strategic Management	НС	3	1	0	4
3	B20CH6030	Principles of Investment Management	НС	3	1	0	4
4	B20CH6040	E-Commerce & Tally	НС	3	0	1	4
5	B20CH6050	International Operations Management	3	1	0	4	
		TOTAL CREDITS		15	04	01	20
	7	Total Credits of all Semesters					140

Semester-wise Summary of Credit Distribution

Semester	L	Т	P	No. of Credits	Total Hours
First Semester	13	04	02	19	29
Second Semester	15	04	02	21	31
Third Semester	19	04	03	26	35
Fourth Semester	17	05	02	24	33
Fifth Semester	19	03	08	30	35
Sixth Semester	15	04	01	20	25
Total Credits	98	24	18	140	188

Distribution of Credits Based on Type of Courses

Semester	НС	SC	OE	CC	Total Credits
First Semester	04	09		06	19
Second Semester	12	03		06	21
Third Semester	20	00	04	02	26
Fourth Semester	16	06		02	24
Fifth Semester	24	06			30
Sixth Semester	20	00			20
Total Credits	96	24	04	16	140

B. Com (Honours) **Detailed Syllabus**

(Effective from Academic Year 2020-21)

FIRST SEMESTER

Course Title: COMMUNICATIVE ENGLISH – I

Course Code: B20CH1010

Course Description: This 3-credit course focuses on improving the spoken and written communication of the learners. The course develops personal, inter-personal and group skills among learners. It also addresses the functional aspects of language usage while providing specific linguistic tools through professional language learning software. The widespread reach of this course makes it highly practical and applicable.

Course Objectives:

- 1. To enhance functional communication skills.
- 2. To develop functional use of language in professional contexts.
- 3. To utilize oral presentations in multiple contexts.
- 4. To apply effective written skills in formal communication.

Course Outcomes:

After the completion of the course, students will be able to:

CO1: Identify pressing issues relating to society, environment and media.

CO2: Develop a process-oriented approach to writing.

CO3: Apply the grammatical skills developed during the course aptly.

CO4: Demonstrate a good command over language usage and refined interpersonal skills.

Course Pre-requisites: The student must have knowledge of intermediate English Grammar and LSRW skills.

Pedagogy: Direct method, ICT, Collaborative learning, Flipped Classroom.

LTP: 2:1:0

Course type: CC

Contact Hours: 39 Hours

Units	Detailed Syl	llabus			СН	CO	PO	PSO
Unit-1	Functional	Functional English						
	Remedial Gr	ammar: Past Simp	le; Past Con	tinuous;	Hrs.			
	Irregular Ve	rbs						
	Writing Skil	ls: Paragraph Writ	ing					
	Activities:	Conversations;	Leaving	Phone				
	Messages							

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	Literature: Chief Seattle – The End of Leaving and				
	Beginning of Survival				
Unit-2	Interpersonal Skills	10	CO2	PO5	
	Remedial Grammar: Present Simple & Present	Hrs.		&	
	Continuous; Activity & State Verbs			PO8	
	Writing Skills: Official Letters				
	Activities: Making Apologies; Invitations &				
	Making Arrangements				
	Literature: Ruskin Bond – Tiger in the Tunnel				
Unit -3	Multitasking Skills:	10	CO3	PO5	
	Remedial Grammar: Present Perfect; For, Since &	Hrs.		&	
	How Long; -ed & -ing adjectives; Prefix &			PO8	
	Opposites of Adjectives				
	Writing Skills: Note Making				
	Activities: Agreeing & Disagreeing with Opinions				
	Literature: Jesse Owens - My Greatest Olympic				
	Prize				
Unit-4	Communication Skills	09	CO4	PO5	
	Remedial Grammar: Collocations; Prepositions	Hrs.		&	
	Writing Skills: Precise Writing			PO8	
	Activities: Offers, Suggestions & Requests				
	Literature: Avijit Pathak – Onscreen Magic				

Reference Books:

- 1. Green, David. Contemporary English Grammar Structures and Composition. New Delhi: MacMillan Publishers, 2010.
- 2. Thorpe, Edgar and Showick Thorpe. Basic Vocabulary. Pearson Education India, 2012.
- 3. Leech, Geoffrey and Jan Svartvik. A Communicative Grammar of English. Longman, 2003.
- 4. Murphy, Raymond. Murphy's English Grammar with CD. Cambridge University Press, 2004.
- 5. Rizvi, M. Ashraf. Effective Technical Communication. New Delhi: Tata McGraw-Hill, 2005.
- 6. Riordan, Daniel. Technical Communication. New Delhi: Cengage Publications, 2011.
- 7. Sen et al. Communication and Language Skills. Cambridge University Press, 2015.

Course Title : ಕನ್ನಡ – I

Course Code: B20CH1021

Course Description:

ಭಾಷೆಯನ್ನು ಮಾತನಾಡುವ ಬರೆಯುವ ಕೌಶಲ್ಯ, ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸ್ಥೂಲವಾಗಿ ಪರಿಚಯಿಸುವ ಮೂಲಕ ವಿದ್ಯಾರ್ಥಿಗಳ ವ್ಯಕ್ತಿತ್ವ ವಿಕಾಸ ಹಾಗು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು, ಪ್ರಸ್ತುತ ಸಂದರ್ಭಕ್ಕೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸಲು ಪಠ್ಯವನ್ನು ರೂಪಿಸಲಾಗಿದೆ. ಸಾಹಿತ್ಯ, ಕಲೆ, ವಾಣಿಜ್ಯ, ಆಡಳಿತಾತ್ಮಕ ಮತ್ತು ವಿಜ್ಞಾನದ ವಿಚಾರಗಳಿಗೆ ಒತ್ತನ್ನು ನೀಡಲಾಗಿದೆ. ಇದು ಮೊದಲ ಎರಡು ಸೆಮಿಸ್ಟರ್ ಮೂರು ಕ್ರೆಡಿಟ್ಗಳನ್ನು, ಹೊಂದಿದೆ.

Course Objectives:

ನಾಲ್ಕು ಸೆಮಿಸ್ಟರ್ಗಳಲ್ಲಿ ಸಮಗ್ರ ಕನ್ನಡ ಸಾಹಿತ್ಯವನ್ನು ಪರಿಚಯಿಸುವ ಉದ್ದೇಶವನ್ನು ಹೊಂದಿದೆ. ಅದರಂತೆ ಮೊದಲನೆಯ ಸೆಮಿಸ್ಟರ್ನಲ್ಲಿ ಜನಪದ, ಪ್ರಾಚೀನ, ಮಧ್ಯಕಾಲೀನ ಕಾವ್ಯಗಳು, ಹೊಸಗನ್ನಡದ ಸಣ್ಣಕಥೆಗಳು ಹಾಗು ನಾಟಕ ಸಾಹಿತ್ಯವನ್ನು ಪಠ್ಯವನ್ನಾಗಿ ಆಯ್ಕೆ ಮಾಡಿಕೊಂಡು, ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸದಭಿರುಚಿಯನ್ನು ಮೂಡಿಸಲಾಗುತ್ತದೆ. ಸಾಂಸ್ಕೃತಿಕ ತಿಳುವಳಿಕೆಯ ಜೊತೆಗೆ ವ್ಯಕ್ತಿತ್ವ ವಿಕಸನದ ಕಡೆಗೆ ಗಮನ ನೀಡಲಾಗುತ್ತದೆ.

- 1. ಭಾಷೆ, ಸಾಹಿತ್ಯ, ಇತಿಹಾಸ ಮತ್ತು ಸಂಸ್ಕೃತಿಗಳನ್ನು ಕನ್ನಡ, ಕರ್ನಾಟಕಕ್ಕೆ ಸಂಬಂಧಿಸಿದಂತೆ ಪರಿಚಯಿಸಲಾಗುತ್ತದೆ.
- 2. ವಿದ್ಯಾರ್ಥಿಗಳ ಸರ್ವತೋಮುಖ ಬೆಳವಣಿಗೆಗೆ ಅನುವಾಗುವಂತೆ ಹಾಗೂ ಅವರಲ್ಲಿ ಮಾನವ ಸಂಬಂಧಗಳ ಬಗ್ಗೆ ಗೌರವ, ಸಮಾನತೆ ಮೂಡಿಸಿ, ಬೆಳೆಸುವ ನಿಟ್ಟಿನಲ್ಲಿ ಪಠ್ಯಗಳ ಆಯ್ಕೆಯಾಗಿದೆ.
- 3. ಅವರಲ್ಲಿ ಸೃಜನಶೀಲತೆ, ಶುದ್ಧ ಭಾಷೆ, ಉತ್ತಮ ವಿಮರ್ಶಾ ಗುಣ, ನಿರರ್ಗಳ ಸಂಭಾಷಣೆ, ಭಾಷಣ ಕಲೆ ಹಾಗೂ ಬರಹ ಕೌಶಲ್ಯಗಳನ್ನು ಬೆಳೆಸುವುದು ಗುರಿಯಾಗಿದೆ
- 4. ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ಅನುಕೂಲವಾಗುವಂತಹ ವಿಷಯಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು ಸೂಕ್ತ ಪಠ್ಯಗಳನ್ನು ಆಯ್ಕೆ ಮಾಡಿಕೊಳ್ಳಲಾಗಿದೆ.

Course Outcomes:

ಜನಪದ, ಪ್ರಾಚೀನ, ಮಧ್ಯಕಾಲೀನದ ವಿವಿಧ ಪ್ರಕಾರದ ಕಾವ್ಯಗಳು, ಹೊಸಗನ್ನಡದ ಸಣ್ಣಕಥೆಗಳು ಹಾಗು ನಾಟಕ ಸಾಹಿತ್ಯ ಕಲಿಕೆಯ ಮೂಲಕ ಕಾಲದ ಸ್ತಿತ್ಯಂತರಗಳನ್ನು ಅದರ ಒಳನೋಟಗಳನ್ನು ಬೆಳೆಸುತ್ತದೆ.

CO1:ಸಾಮಾಜಿಕ, ರಾಜಕೀಯ, ಧಾರ್ಮಿಕ, ಸಾಂಸ್ಕೃತಿಕ, ಪರಿಸರ ಹಾಗೂ ಲಿಂಗಸಂಬಂಧಿ ವಿಚಾರಗಳೆಡೆ ಗಮನ ಹರಿಸುವುದರೊಂದಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಚರ್ಚಾ ಮನೋಭಾವವು ಬೆಳೆಯುತ್ತದೆ.

CO2:ಜೀವನದಲ್ಲಿ ಬರುವ ಅಭಿಪ್ರಾಯ ಬೇಧಗಳು, ಸಮಸ್ಯೆಗಳನ್ನು ಆಧುನಿಕ ಸಂದರ್ಭದಲ್ಲಿ ಮಾನವೀಯತೆಯೊಂದಿಗೆ ನಿರ್ವಹಿಸುವಂತೆ ಪ್ರೇರೇಪಿಸುತ್ತದೆ.

CO3:ಉತ್ತಮ ಸಂವಹನ ಕಲೆಯನ್ನು ಬೆಳೆಸುವ ಉದ್ದೇಶವನ್ನು ಈಡೇರಿಸುತ್ತದೆ.

CO4:ಸಂಶೋದನಾ ಮನೋಭಾವ ಮತ್ತು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸುತ್ತದೆ

Course Pre-requisites:

- ಕನ್ನಡ ಭಾಷೆಯ ಬಗೆಗೆ ಪ್ರಾಥಮಿಕ ತಿಳುವಳಿಕೆ ಅಗತ್ಯ..
- ಭಾಷೆಯನ್ನು ಓದಲು ಮತ್ತು ಬರೆಯಲು ತಿಳಿದಿರಬೇಕು.
- ಪದವಿ ಪೂರ್ವ ಶಿಕ್ಷಣದಲ್ಲಿ ಕನ್ನಡ ಭಾಷೆಯನ್ನು ಓದಿರಬೇಕು.

Pedagogy: Direct method, ICT and Digital support, Collaborative and Cooperative learning, Differentiated Instruction, Flipped Classroom

LTP: 2:1:0

Course type: CC

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Contact I	Hours: 39				
Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	ಜನಪದ/ಪ್ರಾಚೀನ/ಮಧ್ಯಕಾಲೀನ ಕಾವ್ಯ	10	CO1,	PO5,	00
	1. ಕೆರೆಗೆ ಹಾರ –ಜನಪದ ಕಾವ್ಯ	Hrs.	CO2,	PO8	
	2. ಸಾಮಾನ್ಯಮೆ ಬಗೆಯೆ ಭವತ್ತೇಶಪಾಶ ಪ್ರಪಂಚಂ? – ಪಂಪ		CO3,		
	3. ಪೊಲ್ಲಮೆಯೆ ಲೇಸು ನಲ್ಲರ ಮೆಯ್ಯೊಳ್ – ಜನ್ನ		CO4		
Unit-2	ಮಧ್ಯಕಾಲೀನ ಕಾವ್ಯ	10	CO1,	PO5,	00
	1. ನಳಕೂಬರನ ಪ್ರಸಂಗ – ನಾಗಚಂದ್ರ	Hrs.	CO2,	PO8	
	2. ವಚನಗಳು – ಆಯ್ದ ವಚನಗಳು		CO3,		
	3. ಇಳೆಯಾಂಡ ಗುಡಿಮಾರನ ರಗಳೆ – ಹರಿಹರ		CO4		
Unit-3	ಸಣ್ಣ ಕಥೆಗಳು	10	CO1,	PO5,	00
	1. ಕೊನೆಯ ಗಿರಾಕಿ – ನಿರಂಜನ	Hrs.	CO2,	PO8	
	2. ಪ್ರಜಾಪ್ರಭುತ್ವ ಮತ್ತು ಮೂರು ಮಂಗಗಳು –		CO3,		
	ಬೆಸಗರಹಳ್ಳಿ ರಾಮಣ್ಣ		CO4		
	3. ಬೆಂದಕಾಳೂರು – ವಿಜಯ್ ಹುಗಾರ				
Unit-4	ನಾಟಕ	09	CO1,	PO5,	00
	1. ಜಲಗಾರ – ಕುವೆಂಪು	Hrs.	CO2,	PO8	
			CO3,		
			CO4		

Reference Books:

- 1. ಮುಗಳಿ ರಂ.ಶ್ರೀ., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ಗೀತಾ ಬುಕ್ ಹೌಸ್, ಮೈಸೂರು. 2014
- 2. ಸಂಗ್ರಹ. ನಾಗೇಗೌಡ ಎಚ್.ಎಲ್., ಚಾರಿತ್ರಿಕ ಜನಪದ ಕಥನ ಕಾವ್ಯಗಳು, ಪ್ರಕಾಶಕರು ಕರ್ನಾಟಕ ಜಾನಪದ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು. 2008
- 3. ಸೀಮಾತೀತ ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ ಸಂಪುಟ 1,2,3,4,5 ಮತ್ತು 6, ಕುವೆಂಪು ಕನ್ನಡ ಅಧ್ಯಯನ ಸಂಸ್ಥೆ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ, ಮೈಸೂರು. 2014
- 4. ಸಂಗ್ರಹ. ನಾಗೇಗೌಡ ಎಚ್.ಎಲ್., ಕನ್ನಡ ಜನಪದ ಕಥನ ಕಾವ್ಯಗಳು, ಪ್ರಕಾಶಕರು ಕರ್ನಾಟಕ ಜಾನಪದ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು. 2007
- 5. ನಾರಾಯಣ ಪಿ.ವಿ, ಚಂಪೂ ಕವಿಗಳು, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2010
- 6. ಕಾಳೇಗೌಡ ನಾಗವಾರ, ತ್ರಿಪದಿ, ರಗಳೆ ಮತ್ತು ಜಾನಪದ ಸಾಹಿತ್ಯ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2010
- 7. ಸಂ. ಬೆನಗಲ್ ರಾಮ ರಾವ್ ಮತ್ತು ಪಾನ್ಯಂ ಸುಂದರ ಶಾಸ್ತ್ರೀ, ಪುರಾಣ ನಾಮ ಚೂಡಾಮಣಿ, ಪ್ರಕಾಶಕರು ಪ್ರಸಾರಾಂಗ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ. 2010
- 8. ಡಾ. ಚಿದಾನಂದ ಮೂರ್ತಿ, ವಚನ ಸಾಹಿತ್ಯ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2013
- 9. ಸಂ ಮರುಳಸಿದ್ದಪ್ಪ ಕೆ, ನಾಗರಾಜ ಕಿ.ರಂ. ವಚನ ಕಮ್ಮಟ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2016
- 10. ಮರುಳಸಿದ್ದಪ್ಪ ಕೆ, ಷಟ್ಪದಿ ಸಾಹಿತ್ಯ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2010
- 11. ಸಂ. ಸೇತುರಾಮ ರಾವ್ ಅ.ರಾ., ಶ್ರೀ ಲಕ್ಷ್ಮೀಶನ ಜೈಮಿನಿ ಭಾರತ(ಮೂಲ–ತಾತ್ಪರ್ಯ–ಸಚಿತ್ರ), ಪ್ರಕಾಶಕರು ಕಾಮಧೇನು ಮಸ್ತಕ ಭವನ, ಬೆಂಗಳೂರು. 2010

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- 12. ಸಂ. ಸೇತುರಾಮ ರಾವ್ ಅ.ರಾ., ಶಿಶುನಾಳ ಶರೀಫರ ನೂರಾರು ತತ್ವಪದಗಳು, ಪ್ರಕಾಶಕರು ಕಾಮಧೇನು ಮಸ್ತಕ ಭವನ, ಬೆಂಗಳೂರು. 2007
- 13. ಸಂ. ಜಿ.ಎಸ್.ಭಟ್., ಕುಮಾರವ್ಯಾಸನ ಕರ್ಣಾಟ ಭಾರತ ಕಥಾಮಂಜರಿ ಪ್ರವೇಶ, ಪ್ರಕಾಶಕರು ಅಕ್ಷರ ಪ್ರಕಾಶನ, ಹೆಗ್ಗೋಡು, ಸಾಗರ. 2006
- 14. ರಂಜಾನ್ ದರ್ಗಾ, ಶರಣರ ಸಮಗ್ರ ಕ್ರಾಂತಿ, ಪ್ರಕಾಶಕರು. ಲೋಹಿಯಾ ಪ್ರಕಾಶನ, ಬಳ್ಳಾರಿ. 2015
- 15. ಕೀರ್ತನಾಥ ಕುರ್ತಕೋಟಿ, ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಂಗಾತಿ, ಪ್ರಕಾಶಕರು ಕುರ್ತಕೋಟಿ ಮೆಮೋರಿಯಲ್ ಟ್ರಸ್ಟ್, ಧಾರವಾಡ. 2009
- 16. ಶಾಮರಾಯ ತ.ಸು., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ತಳುಕಿನ ವೆಂಕಣ್ಣಯ್ಯ ಸ್ಮಾರಕ ಗ್ರಂಥಮಾಲೆ, ಮೈಸೂರು –2014
- 17. ಶಿವರುದ್ರಪ್ಪ ಜಿ.ಎಸ್. ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಮೀಕ್ಷೆ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2013
- 18. ಸಂ.ಜಿ.ಎಸ್.ಅಮೂರ, ಕನ್ನಡ ಸಣ್ಣ ಕಥೆಗಳು, ನಾಷನಲ್ ಬುಕ್ ಟ್ರಸ್ಟ್, ನವದೆಹಲಿ, 2000
- 19. ಸಂ. ಡಾ. ಬೈರಮಂಗಲ ರಾಮೇಗೌಡ, ವರ್ತಮಾನದ ಕಥೆಗಳು, ಕನ್ನಡ ಸಾಹಿತ್ಯ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು 2011
- 20. ಸಂ. ಡಾ. ರಾಮಲಿಂಗಪ್ಪ ಟಿ. ಬೇಗೂರು, ವರ್ತಮಾನದ ಕಥೆಗಳು, ಕಣ್ಣ ಪ್ರಕಾಶನ, ಬೆಂಗಳೂರು, 2013

Course Title: HINDI

Course Code: B20CH1022

Course Description:

यह पाठ्यक्रम नौसिखिया अपनी भाषा की क्षमता का विकास करने हेतु तथा विभिन्न साहित्यिक प्रक्रियाओं द्वारा समाज, संस्कृति एवं जीवन के मूल्यों को समझने हेतु अभिकल्पित है।

Course Objectives:

- 1. संदर्भानुसार उचित भाषा का प्रयोग करने की दक्षता को छात्रों में उत्पन्न करना।
- 2. साहित्य के माध्यम से समाज एवं मानवीय मूल्यों को समझाकर, उन मूल्यों की रक्षा हेतु प्रेरित करना।
- 3. छात्रों में पुस्तक पठन एवं लेखन की अकृतिम प्रवृत्ति स्थापित करना।
- 4. अध्येताओं में साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास करना।

Course Outcomes:

अध्ययन की समाप्ति पर अध्येता –

- CO1: सामाजिक मूल्य एवं नैतिक जवाबदेही को स्वीकार कर सकता है |
- CO2:साहित्य की प्रासंगिकता को जीवन में समझने की दक्षता रखता है |
- CO3: समाज में अंतर्निहित पद्दतियाँ एवं विचारधाराओं का व्याख्यान करने में सक्षम बन सकता है।
- CO4: साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास कर सकता है।

Course Pre-requisites:

- अध्येता, पी.यु.सी के स्तर पर द्वितीय भाषा के रूप में हिन्दी का अध्ययन करना चाहिए।
- हिन्दी साहित्य के इतिहास का संक्षिप्त ज्ञान की आवश्यकता है।
- हिन्दी व्याकरण का अवबोधन आवश्यक है |
- अंग्रेज़ी हिन्दी अनुवाद से संबंधित जानकारी जरुरी है ।

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Pedagogy: ICT and Digital support, Collaborative and Cooperative learning, Flipped Classroom

LTP:2:1:0

Course type: CC

Contact Hours:39

Contact I	10013.37				T	ı
Units	Detailed S	Syllabus	CH	CO	PO	PSO
Unit-1	इकाई - 1		10Hrs.	CO1&	PO5&	00
	1	कहानी – तावान – प्रेमचंद		CO2	PO8	
	2	कहानी – उसकी रोटी – मोहन राकेश				
	3	व्यंग्य रचना – वैष्णव की फिसलन –				
		हरीशंकर परसाई				
Unit-2	इकाई - 2		10Hrs.	CO1&	PO5&	00
	1	कहानी 🗕 वापसी - उषा प्रियंवदा		CO2	PO8	
	2	कहानी – नाम के बेटी तीसरी - सुधा				
		अरोड़ा				
	3	निबंध – अच्छी हिन्दी – रवीन्द्रनाथ				
		त्यागी				
Unit-3	इकाई - 3		10Hrs.	CO3&	PO5&	00
	1.	कहानी – जल्लाद – पांडेय बेचन शर्मा		CO4	PO8	
		'उग्र'				
	2.	रेखाचित्र _ बुधिया कब आएगा _				
		ज्ञानचंद मर्मज्ञ				
	3.	एकांकी – अंधेर नगरी – भारतेन्दु				
		हरिश्चंद्र				
Unit-4	इकाई - ४		10Hrs.	CO3&	PO5&	00
	_	द अनुच्छेद (में हिन्दी से अंग्रेजी)		CO4	PO8	
		भ्रेपण				
	लेख	वन निबंध				
		प्रत्येक इकाई 25 अंक केलिए				
	निर्धारित है	 				

Reference Books:

- 1. हिन्दी पाठ्य पुस्तक रेवा विश्वविद्यालय |
- 2. सुबोध व्यवहारिक हिन्दी डॉ. कुलदीप गुप्त
- 3. अभिनव व्यवहारिक हिन्दी डॉ.परमानन्द गुप्त
- 4. हिन्दी साहित्य का इतिहास डॉ. नागेन्द्र

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- 5. आधुनिक हिन्दी साहित्य का इतिहास डॉ. बच्चन सिंह
- 6. हिन्दी साहित्य का नवीन इतिहास डॉ. लाल साहब सिंह
- 7. शुद्ध हिन्दी कैसे बोले कैसे लिखे- पृथ्वीनाथ पाण्डे
- 8. कार्यालय अनुवाद निदेशिका
- 9. संक्षेपण और पल्लवन के.सी.भाटिया&तुमन सिंग
- 10. हिन्दी निबंध लेखन प्रो. विराज
- 11. निबंध माला योगेशचंद जैन

Course Title: ADDITIONAL ENGLISH - I

Course Code: B20CH1023

Course Description: This is a 3-credit course designed to help the learner gain competency in language through the introduction of various genres of literature. The course aims to inculcate a critical view among learners while sensitizing them to the contemporary issues around. It facilitates creative learning and helps to appreciate, assimilate and research on the various dimensions of society, culture and life.

Course Objectives:

- 1. To develop linguistic prowess of the students.
- 2. To appraise different genres of literature.
- 3. To illustrate the fundamentals of creative language.
- 4. To enhance consistent reading habits.

Course Outcomes:

After the completion of the course, students will be able to:

CO1: Demonstrate a thorough understanding of sensitive and critical social issues.

CO2: Develop reading skills and a wide range of vocabulary.

CO3: Critically analyze a piece of prose or poetry.

CO4: Explain their opinion in a coherent and communicable manner.

Course Pre-requisites: The student must possess fundamentals of language skills and be aware of social issues.

Pedagogy: Direct method, ICT, Collaborative learning, Flipped Classroom.

LTP: 2:1:0

Course type: CC

Contact Hours: 39

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	Values & Ethics	10Hrs.	CO1	PO5	-
	Literature: Rabindranath Tagore - Where the Mind is Without Fear				-

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	William Wordsworth – Three Years She Grew in				
	Sun and Shower				
	Saki – The Lumber-room				
	William Shakespeare – Extract from Julius				
	Caesar (Mark Antony's Speech)				
	Language: Vocabulary Building				
Unit-2	Natural & Supernatural	10Hrs.	CO2	PO8	
	Literature: John Keats – La Belle Dame Sans				
	Merci				
	Charles Dickens – The Signal Man				
	Hans Christian Anderson - The Fir Tree				
	William Shakespeare – An Excerpt from The				
	Tempest				
	Language: Collective Nouns				
Unit-3	Travel & Adventure	10Hrs.	CO3	PO8	
	Literature: R.L. Stevenson – Travel				
	Elizabeth Bishop - The Question of Travel				
	H.G. Wells – The Magic Shop				
	Jonathan Swift – Excerpt from Gulliver's				
	Travels Book – I				
	Writing Skills: Travelogue				
Unit-4	Success Stories	09Hrs.	CO4	PO5&	
	Literature: Emily Dickinson – Success is			PO8	
	Counted Sweetest				
	Rupert Brooke – Success				
	Dr. Martin Luther King - I Have a Dream				
	Helen Keller – Excerpt from The Story of My				
	Life				
	Writing Skills: Brochure &Leaflet				
	· · · · · · · · · · · · · · · · · · ·				

Reference Books:

- 1. Tagore, Rabindranath. Gitanjali. Rupa Publications, 2002.
- 2. Wordsworth, William. The Complete Works of William Wordsworth. Andesite Press, 2017.
- 3. Munro, Hector Hugh. The Complete Works of Saki. Rupa Publications, 2000.
- 4. Shakespeare, William. The Complete Works of William Shakespeare. Sagwan Press, 2015.
- 5. Chindhade, Shirish. Five Indian English Poets: Nissim Ezekiel, A.K. Ramanujan, ArunKolatkar, DilipChitre, R. Parthasarathy. Atlantic Publications, 2011.

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- 6. Dickens, Charles. The Signalman and Other Horrors: The Best Victorian Ghost Stories of Charles Dickens: Volume 2. Createspace Independent Publications, 2015.
- 7. Anderson, Hans Christian. The Fir Tree. Dreamland Publications, 2011.
- 8. Colvin, Sidney. The Works of R. L. Stevenson. (Edinburgh Edition). British Library, Historical Prints Edition, 2011.
- 9. Bishop, Elizabeth. Poems. Farrar, Straus and Giroux, 2011.
- 10. Swift, Jonathan. Gulliver's Travels. Penguin, 2003.
- 11. Dickinson, Emily. The Complete Poems of Emily Dickinson. Createspace Independent Publications, 2016.
- 12. Brooke, Rupert. The Complete Poems of Rupert Brooke. Andesite Press, 2017.

Course Title: FINANCIAL ACCOUNTING

Course Code: B20CH1030

Course Description: This course is intended to introduce the basic theory, concepts and practice of fundamentals of accounting and to enable students to understand information contained in the published financial statements of companies and other organisations. The course also emphasizes on the relevance of accounting in today's scenario. It also focuses upon financial accounting information relating to profit-oriented business organizations.

Course Objectives:

- 1. Familiarize the students with the basic accounting concepts and the functioning of financial accounting standards.
- 2. To make the student acquaint with various reporting standards of accounting.
- 3. To make the student understand the accounting process of conversion of partnership firm into a limited company

Course Outcome:

- CO1: Understand the accounting concepts and various financial accounting standards.
- CO2: Determine the transactions relating to conversion of a firm to a limited company.
- CO3: Evaluate the concept of HPS and Installment purchase.
- CO4: Analyze the concept of working of Inland branch accounts.

Course Pre-requisites: Basics of Accounting with rules and principles.

Pedagogy: Direct Method, ICT & FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours:52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction	12 Hrs	CO1	PO1	PSO1
	 Theoretical Framework 				

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	Financial accounting standards: concept,				
	benefits, procedure for issuing accounting				
	standards in India, Distinction between Indian				
	accounting standards (IND AS) and				
	Accounting standards (AS). International				
	Financial Reporting Standards (IFRS)				
	Accounting process				
	From recording of a business transaction to				
	preparation of trail balance including				
	adjustments: Capital and Revenue				
	expenditures & Receipts. Preparation of Profit				
	and Loss Account and Balance Sheet. (Sole				
	Proprietorship only)				
UNIT-2	Conversion Of Partnership Firm Into A	14 Hrs	CO2	PO1	PSO1
	Limited Company				
	Meaning – Need for conversion - Purchase				
	Consideration – Mode of Discharge of				
	Purchase Consideration – Methods of				
	calculation of Purchase Consideration - Net				
	Payment Method – Net Assets Method –				
	Journal Entries and Ledger Accounts in the				
	books of Vendor – Treatment of items:				
	Dissolution Expenses, Unrecorded Assets and				
	Liabilities, Assets and Liabilities not taken				
	over by the Purchasing Company, Contingent				
	liabilities, Incorporation entries and				
	preparation of balance sheet of the purchasing				
	company under vertical format.				
UNIT-3	Accounting For Hire Purchase And	14 Hrs	CO3	PO1	PSO1
	Installment System				
	Meaning of Hire Purchase and Installment				
	Purchase System, difference between Hire				
	Purchase and Installment Purchase, Important				
	Definitions, Hire Purchase Agreement, Hire				
	Purchase Price, Cash Price, Hire Purchase				
	Charges, Net Hire Purchase Price, Net Cash				
	Price, Calculation of Interest, Calculation of				
	Cash Price, Journal Entries and Ledger				
	Accounts in the books of Hire				
1		l		l	<u> </u>

	Purchaser.Calculation of interest, partial and				
	full repossession.				
UNIT-4	Accounting For Inland Branches	12 Hrs	CO4	PO1	PSO1
	Concept of dependent branches: accounting				
	aspects: debtors system, stock and debtors				
	system, branch final accounts system and				
	whole sale basis system, Independent				
	branches, Concept accounting treatment:				
	important adjustment entries and preparation				
	of consolidated profit and loss account and				
	balance sheet.				

REFERENCE BOOKS:

- 1. Monga, J.R. Financial Accounting: Concepts and Applications, Mayoor Paper Backs, New Delhi.
- 2. Shukla, M.C., Grewal, T.S., and Gupta, S.C. Advanced Accounts. S. Chand & Co., New Delhi.
- 3. Dr S N Maheshwari, CA Sharad K Maheshwari&Dr Suneel K MaheshwariFinancial Accounting. Vikas Publishing House, New Delhi.
- 4. Tulsian, P.C.and Bharath Tulasian Financial Accounting B.Com Hons. S Chand Publishing, New Delhi
- 5. Jain, S.P., and Narang, K.L. Financial Accounting. Kalyani Publishers, New Delhi.

Course Title: INDUSTRIAL ECONOMY OF INDIA

Course Code: B20CH1040

Course Description: This course gives an overview of Indian Industries and its structure Which helps for the overall development of the country where industries plays a crucial Role. It also focuses on the MSME Sector.

Course Objectives:

- 1. To Understand the knowledge of industrial economics
- 2. To comprehend concept of theories of firm
- 3. To evaluate industrial policy of 1991 in India & to interpret the dynamics of industries

Course Outcomes:

CO1: Identify the industrial economics objectives and structure

CO2: Understand the concept of different theories of firm

CO3: Enumerate the purpose of labor market and wages

CO4: Know about the India's industrial policy of 1991.

Course Pre-requisites: Basic knowledge in Micro Economics & Macro Economics

Pedagogy: Direct Method ICT & FLIPPED CLASSROOM

LTP: 2 1 0

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Course	type: SOFT CORE				
Contact	Hours: 39				
UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction	12	CO1	PO5	PSO3
	Meaning-Nature-Scope-Significance-	Hrs			
	Framework of Industrial Economics-The				
	Relationship between Industrial Economics				
	and Micro Economics. Role of Industry in				
	Economic Development–Industrial				
	Structure-Private and Public Sector, MSME				
	in India.				
UNIT-2	Theory of Firm	14	CO2	PO5	PSO3
	Concept Of Firm, Features And Objectives of	Hrs			
	a business firm-Size of Firm, Optimum Firm				
	and Its Determinants-Growth of Firm and its				
	Determinants ,Theory of Growth of Firm-				
	Downies Theory, Penrose's Theory And				
	Morris Theory.				
UNIT-3	Labour Marketing And Wages	16	CO3	PO5	PSO3
	Concepts Of Labors Market And Its Features,	Hrs			
	Types of Labour Markets, Determinants Of				
	The Supply And The Demands For Labour.				
	Wages-Wage Concept and Definition,				
	Theories Of Wages-Classical Theory –				
	Marginal Theory And Productivity Theory.				
UNIT-4	India's Industrial Economy	10	CO4	PO5	PSO3
	Indian Industrial Structure, Pattern And	Hrs			
	Phases, Industrial Development In India				
	Since 1991,Industrial Policy ,MRTP				
	Act,Foreign Capital in Industrial Sector-Role				
	of MNC's And Foreign Collaborations,				
	Current Problems in Indian Industrial Sector.				

REFERENCE BOOKS:

- 1. Ahluwalia I J-Industrial Growth in India, Oxford university press ,New Delhi.CherunilamF (1994)-Industrial Economics :Indian Perspectives
- 2. Dhingra I.C.), The Indian Economy, Sultan Chand & Sons.
- 3. Tirthankar Roy, The Economic History of India, , Oxford University Press.
- 4. Ramesh Singh Indian Economy, 10th edition, Mc Graw Hill.

Course Title: STATISTICS FOR BUSINESS-I

Course Code: B20CH1050

Course Description: This course provides an introduction to the mathematical and statistical tools required in a business organization. There is an emphasis on problems on Mesures of Dispersion and Skewness, components of Time series Analysis and also about the Index numbers.

Course Objectives:

- 1. To comprehend about mathematical averages like arithmetic mean, geometric mean and harmonic mean and positional averages like median and mode
- 2. To apply the absolute and relative measures of dispersion and skewness
- 3. To analyze trend analysis and seasonal variations and to evaluate the uses and the construction of index numbers.

Course Outcomes:

CO1: Understands basic statistical concepts such as arithmetic mean, geometric mean and harmonic mean and positional averages like median and mode, tabular and graphical representation of data.

CO2: Compute the concept of Measures of Dispersion and Skewness.

CO3: Analyse and Interpret solutions for the problems on Time series.

CO4: Comprehend the concept of Index numbers and its construction.

Course Pre-requisites: Basic Concepts of Statistics

Pedagogy: Direct Method, ICT & FLIPPED CLASSROOM

LTP: 2 0 1

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Measures Of Central Tendency	10Hrs	CO1	PO7	PSO3
	Mathematical averages including arithmetic				
	mean, geometric mean and harmonic mean.				
	Properties and applications.				
	Positional Averages: Mode and Median (and				
	other partition values including quartiles,				
	deciles, and percentiles) (Including graphic				
	determination).				
UNIT-2	Measures Of Dispersion And Skewness.	8Hrs	CO2	PO7	PSO3
	Meaning-Calculation of Absolute and				
	Relative measures of dispersion Range -				
	Quartile Deviation – Mean Deviation				

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	-Standard Deviation and Coefficient				
	of Variation.				
	Measures Of Skewness:				
	Meaning of Skewness-Symmetrical &				
	Skewed Distributions-Measures of Skewness				
	-Absolute and Relative Measures of				
	Skewness -Karl Pearson's Coefficient of				
	Skewness and Bowley's Coefficient of				
	Skewness.				
UNIT-3	Time Series Analysis	11Hrs	CO3	PO7	PSO3
	Time Series Data: Components of time				
	series, Additive and multiplicative models				
	Trend analysis. Fitting of trend line using				
	principle of least squares-linear, second				
	degree parabola and exponential. Conversion				
	of annual linear trend equation to				
	quarterly/monthly basis and vice-versa;				
	Moving averages				
	Seasonal variations-Calculation of seasonal				
	indices using simple averages, Ratio-to-				
	trend, Ratio-to-moving averages methods,				
	Uses of seasonal Indices				
UNIT-4	Index Numbers	10Hrs	CO4	PO7	PSO3
	Meaning and uses of index numbers.				
	Construction of index numbers: Fixed and				
	chain base: uni-variate and composite.				
	Aggregative and average of relatives- simple				
	and weighted				
	Tests of adequacy of index numbers, Base				
	shifting, splicing and deflating. Problems in				
	the construction of index numbers				
	Construction of consumer price indices.				
	Important share price indices, including BSE				
	SENSEX and NSE NIFTY.				

REFERENCE BOOKS

- 1. S P Gupta, Statistical Methods-Sultan Chand, Delhi
- 2. Dr. C.R.Reddy, Quantitative Methods for Management Decisions, Himalaya Publishing House.
- 3. Dr. B N Gupta Business Statistics, SahitytaBhavan Publications Agra.
- 4. R.S Bhardwaj, Business Statistics, Excel Books.

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Course Title: COMPANY LAW & SECRETERIAL PRACTICE

Course Code: B20CH1060

Course Description: To be enlightening the student's knowledge on Companies Act 2013 skill sets. This course will have thorough knowledge on formation of company, documents required and Acts pertaining to it.

Course Objectives:

- 1. Identify the various stages involved in the formation of company and know the process of winding of company.
- 2. Apply their minds to have a bird's eye view of the company secretary with their qualification, roles and career as a CS.

Course Outcomes:

CO1:Outline the knowledge about the legal procedures relating formation of the company

CO2: Evaluate about the management of the companies and Winding –up of companies.

CO3: Analyze the document involved while the formation of the company and also about the company capital

CO4: Understand about the company secretary with their role and duties in the company

Course Pre-requisites: Basic Concepts of Company Law

Pedagogy: Direct Method ,ICT & FLIPPED CLASSROOM

LTP:2 1 0

Course type: SOFT CORE

Contact Hours:39

UNITS	SYLLABUS	СН	CO	PO	PSO
Unit-1	Introduction to Company Law:	10 Hrs	CO1	PO3	PSO1
	Definition-Essential characteristics and kinds of				
	companies, study of Public, Private, Government				
	Companies and deemed Public Company.				
	Provisions regarding incorporation and raising of				
	capital through shares, Debentures and Public				
	Deposits and concessions of Private Company,				
	Promoters, MOA & AOA Prospectus, Statement in				
	lieu of Prospectus, Membership of a company,				
	Alternation and Reduction of shares capital				
Unit-2	Management of Companies	9 Hrs	CO2	PO3	PSO1
	BOD-Managing Director (MD)-Manager,				
	Managerial remuneration-Powers, Position and				
	Responsibility of Directors-Duties and Liabilities of				
	directors-Director Identification Number (DIN),				

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	Prevention of oppression and mismanagement.				
	Winding-up of companies				
Unit-3	Company Documents and Company Capital	10 Hrs	CO3	PO3	PSO1
	Corporate Compliance, Promotional Documents;				
	MOA-Clauses and Alteration-AOA-Table A and				
	alteration-Statutory documents, Statutory and Non-				
	statutory books required by the company- Company				
	Capital-Owned and Borrowed capital-types of				
	shares and Debentures and Methods of Borrowings.				
Unit-4	Company Secretary	10 Hrs	CO4	PO3	PSO1
	Qualities, Qualification, Appointments,				
	Termination, Removal, Role, Power and Duties -				
	Secretary as an advisor to Chairman and BOD.				
	Company Secretary as a liaison officer between the				
	Company and Stock Exchanges, Company and				
	Depository Participants (DP) and Company and				
	Registrar of Companies (ROC)- Secretarial				
	Standards issue by ICSI – Career as CS- Role of CS				
	in Practice under Companies Bill 2012Speciment				
	resolutions thereon.				

REFERENCE BOOKS

- 1. Company Law Procedure by K.V.Shanbhogue, Bharat Law House publisher
- 2. Company Notices, Meetings and Resolutions by A.M.Chakraborthi, B.P.Bhargava, and Taxman publisher.
- 3. Company Law and Secretarial Practice by Dr.K.R Chandratre by Bharat Law publisher
- 4. Company Rules and Forms by Bhargava, Taxman publisher.

Course Title: INDIAN CONSTITUTION AND HUMAN RIGHTS

Course Code: B20CH1070

Course Description: This course is intended to focus on various provisions of the Constitution of India, their basic understanding. It also covers the important concepts of human rights law and their application in India.

Course Objectives:

- 1. To acquire the knowledge of evolution of the Indian constitution and to comprehend the union and state executive, legislature and judiciary function.
- 2. To discuss the concepts and development human rights in India and to describe the protection of Human Right Act and evolution of human right in India.

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Course Outcomes:

CO1: Acquire the knowledge of preamble, fundamental rights and duties.

CO2: Identify and recognize how state legislature and judiciary function.

CO3: Know aware the knowledge about of Human Rights Act.

CO4: Understand the evolution, protection and judiciary activities in India.

Course Pre-requisites: Basic Knowledge of Constitution

Pedagogy: Direct Method ,ICT & Digital Support

Course type: FOUNDATION CORE.

Contact Hours: 26

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	Indian Constitutional Philosophy:	07Hrs.	CO1	PO5	PSO1
	a) Features of the Constitution and Preamble				
	b) Fundamental Rights and Fundamental Duties				
	c) Directive Principles of State Policy				
Unit-2	Union and State Executive, Legislature and	08Hrs.	CO2	PO5	PSO1
	Judiciary:				
	a) Union Parliament and State Legislature: Powers				
	and Functions				
	b) President, Prime Minister and Council of				
	Ministers				
	c) State Governor, Chief Minister and Council of				
	Ministers				
	d) The Supreme Court and High Court: Powers and				
	Functions				
Unit-3	Concept and Development of Human Rights:	09Hrs.	CO3	PO5	PSO1
	a) Meaning Scope and Development of Human				
	Rights				
	b) United Nations and Human Rights- UNHCR				
	c) UDHR 1948, ICCR 1996 and ICESCR 1966				
Unit-4	Human Rights in India:	07Hrs.	CO4	PO5	PSO1
	a) Protection of Human Rights Act, 1993(NHRC &				
	SHRC)				
	b) First, Second and Third Generations-Human Rights				
	c) Judicial Activities and Human Rights				

Reference Books:

- 1. M.P. Singh (ed.), V.N. Shukla, Constitutional Law of India (2000), Oxford.
- 2. S.C Kashyap, Human Rights and Parliament (1978) Metropolitan, New Delhi.
- 3. Durga Das Basu, Human Rights in Constitutional Law, Prentice Hall of India Pvt. Ltd.. New Delhi.

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SECOND SEMESTER

Course Title: COMMUNICATIVE ENGLISH – II

Course Code: B20CH2010

Course Description: This 3-credit course focuses on enhancing written proficiency required for professional enhancement. It also polishes the spoken skills of the learners to make them effective and confident presenters. It also addresses the functional aspects of language usage while providing specific linguistic tools through professional language learning software. The practical components discussed in this course enables a fruitful transition from academia to the industry of their choice

Course Objectives:

- 1. To build skills essential for corporate communication.
- 2. To enhance context specific language skills.
- 3. To discover the creative linguistic potential through language and literature.
- 4. To develop communication skills necessary for employability.

Course Outcomes:

After the completion of the course, students will be able to:

CO1: Apply acquired skills to communicate effectively in a corporate scenario.

CO2: Demonstrate command over rhetoric of language

CO3: Develop critical and creative thinking through assimilated language skills.

CO4: Utilize the communication skills learnt to match industry standards.

Course Pre-requisites: The student must possess functional knowledge of LSRW skills.

Pedagogy: Direct method, ICT, Collaborative learning, Flipped Classroom.

LTP: 2:1:0

Course type: CC

Contact Hours: 39 Hours

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	Language Acquisition	9 Hrs	CO1	PO8	0
	Remedial Grammar: Questions & Negatives;				
	Questions Tags				
	Writing Skills: Email Writing				
	Activities: Group Discussions				
	Literature: Alphonse Daudet - The Last Lesson				
Unit-2	Persuasive Skills	10 Hrs	CO2	PO8	0
	Remedial Grammar: Past Simple & Past				
	Perfect				
	Writing Skills: Report Writing				

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	Activities: Book & Movie Reviews				
	Literature: Lord Alfred Tennyson – Ulysses				
Unit -3	Cognitive Skills	10 Hrs	CO3	PO8	0
	Remedial Grammar: Present & Past Passive;				
	Conditionals				
	Writing Skills: Creative Writing				
	Activities: Role Plays				
	Literature: O. Henry – The Gift of the Magi				
Unit-4	Employability Skills	10 Hrs	CO4	PO5	0
	Remedial Grammar: Reported Speech; Idioms			&	
	Writing Skills: Cover Letter & CV			PO8	
	Activities: Exchanging Information				
	Literature: Saki – The Open Window				

Reference Books:

- 1. Bansal, R.K. and J.B. Harrison. Spoken English. Orient Blackswan, 2013.
- 2. Raman, Meenakshi and Sangeeta Sharma. Technical Communication. Oxford University Press, 2015.
- 3. Thorpe, Edgar and Showick Thorpe. Objective English. Pearson Education, 2013.
- 4. Dixson, Robert J. Everyday Dialogues in English. Prentice Hall India Pvt Ltd., 1988.
- 5. Turton, Nigel D. ABC of Common Errors. Mac Millan Publishers, 1995.
- 6. Samson, T. (ed.) Innovate with English. Cambridge University Press, 2010.
- 7. Kumar, E Suresh, J. Savitri and P Sreehari (ed). Effective English. Pearson Education, 2009.
- 8. Goodale, Malcolm. Professional Presentation. Cambridge University Press, 2013.

Course Title : ಕನ್ನಡ – II

Course Code: B20CH2021

Course Description:

, "ಶಷೆಯನ್ನು ಮಾತನಾಡುವ ಬರೆಯುವ ಕೌಶಲ್ಯ, ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸ್ಥೂಲವಾಗಿ ಪರಿಚಯಿಸುವ ಮೂಲಕ ವಿದ್ಯಾರ್ಥಿಗಳ ವ್ಯಕ್ತಿತ್ವ ವಿಕಾಸ ಹಾಗು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು, ಪ್ರಸ್ತುತ ಸಂದರ್ಭಕ್ಕೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸಲು ಪಠ್ಯವನ್ನು ರೂಪಿಸಲಾಗಿದೆ. ಸಾಹಿತ್ಯ, ಕಲೆ, ವಾಣಿಜ್ಯ, ಆಡಳಿತಾತ್ಮಕ ಮತ್ತು ವಿಜ್ಞಾನದ ವಿಚಾರಗಳಿಗೆ ಒತ್ತನ್ನು ನೀಡಲಾಗಿದೆ. ಇದು ಮೊದಲ ಎರಡು ಸೆಮಿಸ್ಟರ್ ಮೂರು ಕ್ರೆಡಿಟ್ ಗಳನ್ನು; ಮೂರು ಮತ್ತು ನಾಲ್ಕನೇ ಸೆಮಿಸ್ಟರ್ ಎರಡು ಕ್ರೆಡಿಟ್ ಗಳನ್ನು ಹೊಂದಿದೆ.

Course Objectives:

ಕೊಲ್ಕು ಸೆಮಿಸ್ಟರ್ಗಳಲ್ಲಿ ಸಮಗ್ರ ಕನ್ನಡ ಸಾಹಿತ್ಯವನ್ನು ಪರಿಚಯಿಸುವ ಉದ್ದೇಶವನ್ನು ಹೊಂದಿದೆ. ಅದರಂತೆ ಎರಡನೆಯ ಸೆಮಿಸ್ಟರ್ನಲ್ಲಿ ಮಧ್ಯಕಾಲೀನ ಕಾವ್ಯಗಳು, ಲೇಖನಗಳು ಹಾಗು ಸಂಕೀರ್ಣ ಸಾಹಿತ್ಯವನ್ನು ಪಠ್ಯವನ್ನಾಗಿ ಆಯ್ಕೆ ಮಾಡಿಕೊಂಡು, ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸದಭಿರುಚಿಯನ್ನು ಮೂಡಿಸಲಾಗುತ್ತದೆ. ಸಾಂಸ್ಕೃತಿಕ ತಿಳುವಳಿಕೆಯ ಜೊತೆಗೆ ವ್ಯಕ್ತಿತ್ವ ವಿಕಸನದ ಕಡೆಗೆ ಗಮನ ನೀಡಲಾಗುತ್ತದೆ.

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- 1. ಭಾಷೆ, ಸಾಹಿತ್ಯ, ಇತಿಹಾಸ ಮತ್ತು ಸಂಸ್ಕೃತಿಗಳನ್ನು ಕನ್ನಡ, ಕರ್ನಾಟಕಕ್ಕೆ ಸಂಬಂಧಿಸಿದಂತೆ ಪರಿಚಯಿಸಲಾಗುತ್ತದೆ.
- 2. ವಿದ್ಯಾರ್ಥಿಗಳ ಸರ್ವತೋಮುಖ ಬೆಳವಣಿಗೆಗೆ ಅನುವಾಗುವಂತೆ ಹಾಗೂ ಅವರಲ್ಲಿ ಮಾನವ ಸಂಬಂಧಗಳ ಬಗ್ಗೆ ಗೌರವ, ಸಮಾನತೆ ಮೂಡಿಸಿ, ಬೆಳೆಸುವ ನಿಟ್ಟಿನಲ್ಲಿ ಪಠ್ಯಗಳ ಆಯ್ಕೆಯಾಗಿದೆ.
- 3. ಅವರಲ್ಲಿ ಸೃಜನಶೀಲತೆ, ಶುದ್ಧ ಭಾಷೆ, ಉತ್ತಮ ವಿಮರ್ಶಾ ಗುಣ, ನಿರರ್ಗಳ ಸಂಭಾಷಣೆ, ಭಾಷಣ ಕಲೆ ಹಾಗೂ ಬರಹ ಕೌಶಲ್ಯಗಳನ್ನು ಬೆಳೆಸುವುದು ಗುರಿಯಾಗಿದೆ
- 4. ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ಅನುಕೂಲವಾಗುವಂತಹ ವಿಷಯಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು ಸೂಕ್ತ ಪಠ್ಯಗಳನ್ನು ಆಯ್ಕೆ ಮಾಡಿಕೊಳ್ಳಲಾಗಿದೆ.

Course Outcomes:

ಮಧ್ಯಕಾಲೀನದ ವಿವಿಧ ಪ್ರಕಾರದ ಕಾವ್ಯಗಳು, ಲೇಖನಗಳು ಮತ್ತು ಸಂಕೀರ್ಣ ಬರಹ ಸಾಹಿತ್ಯ ಕಲಿಕೆಯ ಮೂಲಕ ಕಾಲದ ಸ್ಥಿತ್ಯಂತರಗಳನ್ನು ಅದರ ಒಳನೋಟಗಳನ್ನು ಬೆಳೆಸುತ್ತದೆ.

CO1:ಸಾಮಾಜಿಕ, ರಾಜಕೀಯ, ಧಾರ್ಮಿಕ, ಸಾಂಸ್ಕೃತಿಕ, ಪರಿಸರ ಹಾಗೂ ಲಿಂಗಸಂಬಂಧಿ ವಿಚಾರಗಳೆಡೆ ಗಮನ ಹರಿಸುವುದರೊಂದಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಚರ್ಚಾ ಮನೋಭಾವವು ಬೆಳೆಯುತ್ತದೆ.

CO2: ಜೀವನದಲ್ಲಿ ಬರುವ ಅಭಿಪ್ರಾಯ ಬೇಧಗಳು, ಸಮಸ್ಯೆಗಳನ್ನು ಆಧುನಿಕ ಸಂದರ್ಭದಲ್ಲಿ ಮಾನವೀಯತೆಯೊಂದಿಗೆ ನಿರ್ವಹಿಸುವಂತೆ ಪ್ರೇರೇಪಿಸುತ್ತದೆ.

CO3:ಉತ್ತಮ ಸಂವಹನ ಕಲೆಯನ್ನು ಬೆಳೆಸುವ ಉದ್ದೇಶವನ್ನು ಈಡೇರಿಸುತ್ತದೆ.

CO4:ಸಂಶೋದನಾ ಮನೋಭಾವ ಮತ್ತು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸುತ್ತದೆ.

Course Pre-requisites:

- ಕನ್ನಡ ಭಾಷೆಯ ಬಗೆಗೆ ಪ್ರಾಥಮಿಕ ತಿಳುವಳಿಕೆ ಅಗತ್ಯ..
- ಭಾಷೆಯನ್ನು ಓದಲು ಮತ್ತು ಬರೆಯಲು ತಿಳಿದಿರಬೇಕು.
- ಪದವಿ ಪೂರ್ವ ಶಿಕ್ಷಣದಲ್ಲಿ ಕನ್ನಡ ಭಾಷೆಯನ್ನು ಓದಿರಬೇಕು.

Pedagogy: Direct method, ICT and Digital support (Links attached), Collaborative and Cooperative learning, Differentiated Instruction, Flipped Classroom

LTP:2:1:0

Course type: CC

Contact Hours: 39 hours

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	ಮಧ್ಯಕಾಲೀನ ಕಾವ್ಯ	10 Hrs	CO1,	PO5,	
	1. ಗಾನರಾಣಿಯರ ಸಂವಾದ – ರಾಘವಾಂಕ		CO2,	PO8	
	2. ಸಿಡಲ ಪೊಟ್ಟಣ ಕಟ್ಟಿ ಸೇಖವ ಕೊಡುವರೆ —		CO3,		
	ಕುಮಾರವ್ಯಾಸ		CO4		
	3. ಸರ್ವಜ್ಞನ ವಚನಗಳು – ಸರ್ವಜ್ಞ				-
Unit-2	ಮಧ್ಯಕಾಲೀನ ಕಾವ್ಯ	10 Hrs	CO1,	PO5,	
			CO2,	PO8	
	1. ಗಿಳಿಯು ಪಂಜರದೊಳಿಲ್ಲ – ಮರಂದರದಾಸ		CO3,		
	2. ಎಲ್ಲಾರು ಮಾಡುವುದು – ಕನಕದಾಸ		CO4		-

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	3. ಎಲ್ಲರಂತವನಲ್ಲ ನನಗಂಡ – ಶಿಶುನಾಳ ಶರೀಫ				
Unit-3	ಲೇಖನಗಳು	10 Hrs	CO1,	PO5,	
	1. ಪೈಪೋಟಿಗೆ ಸಜ್ಜಾಗುತ್ತಿರುವ ದೇಶ – ಎ.ಪಿ.ಜೆ. ಅಬ್ದುಲ್		CO2,	PO8	
	ಕಲಾಂ		CO3,		
	2. ಬಾಪು ಚಿಂತನೆ – ಬಿ.ಎ. ಶ್ರೀಧರ		CO4		
	3. ಭಾರತ ಸಂವಿಧಾನಕ್ಕೆ 'ಭೂತ' ಚೇಷ್ಟೆ – ದೇವನೂರು				
	ಮಹದೇವ				_
Unit-4	ಸಂಕೀರ್ಣ ಬರಹ	9 Hrs	CO1,	PO5,	
	1. ಸಹಜ ಕೃಷಿ – ಪೂರ್ಣ ಚಂದ್ರ ತೇಜಸ್ವಿ		CO2,	PO8	
			CO3,		
			CO4		-

Reference Books:

- 1. ಮುಗಳಿ ರಂ.ಶ್ರೀ., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ಗೀತಾ ಬುಕ್ ಹೌಸ್, ಮೈಸೂರು. 2014
- 2. ಸಂಗ್ರಹ. ನಾಗೇಗೌಡ ಎಚ್.ಎಲ್., ಚಾರಿತ್ರಿಕ ಜನಪದ ಕಥನ ಕಾವ್ಯಗಳು, ಪ್ರಕಾಶಕರು ಕರ್ನಾಟಕ ಜಾನಪದ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು. 2008
- 3. ಸೀಮಾತೀತ ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ ಸಂಪುಟ 1,2,3,4,5 ಮತ್ತು 6, ಕುವೆಂಪು ಕನ್ನಡ ಅಧ್ಯಯನ ಸಂಸ್ಥೆ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ, ಮೈಸೂರು. 2014
- 4. ಸಂಗ್ರಹ. ನಾಗೇಗೌಡ ಎಚ್.ಎಲ್., ಕನ್ನಡ ಜನಪದ ಕಥನ ಕಾವ್ಯಗಳು, ಪ್ರಕಾಶಕರು ಕರ್ನಾಟಕ ಜಾನಪದ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು. 2007
- 5. ನಾರಾಯಣ ಪಿ.ವಿ, ಚಂಪೂ ಕವಿಗಳು, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2010
- 6. ಕಾಳೇಗೌಡ ನಾಗವಾರ, ತ್ರಿಪದಿ, ರಗಳೆ ಮತ್ತು ಜಾನಪದ ಸಾಹಿತ್ಯ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2010
- 7. ಸಂ. ಬೆನಗಲ್ ರಾಮ ರಾವ್ ಮತ್ತು ಪಾನ್ಯಂ ಸುಂದರ ಶಾಸ್ತ್ರೀ, ಪುರಾಣ ನಾಮ ಚೂಡಾಮಣಿ, ಪ್ರಕಾಶಕರು ಪ್ರಸಾರಾಂಗ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ. 2010
- 8. ಡಾ. ಚಿದಾನಂದ ಮೂರ್ತಿ, ವಚನ ಸಾಹಿತ್ಯ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2013
- 9. ಸಂ ಮರುಳಸಿದ್ದಪ್ಪ ಕೆ, ನಾಗರಾಜ ಕಿ.ರಂ. ವಚನ ಕಮ್ಮಟ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2016
- 10. ಮರುಳಸಿದ್ದಪ್ಪ ಕೆ, ಷಟ್ಪದಿ ಸಾಹಿತ್ಯ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2010
- 11. ಸಂ. ಸೇತುರಾಮ ರಾವ್ ಅ.ರಾ., ಶ್ರೀ ಲಕ್ಷ್ಮೀಶನ ಜೈಮಿನಿ ಭಾರತ(ಮೂಲ–ತಾತ್ಪರ್ಯ–ಸಚಿತ್ರ), ಪ್ರಕಾಶಕರು ಕಾಮಧೇನು ಪುಸ್ತಕ ಭವನ, ಬೆಂಗಳೂರು. 2010
- 12. ಸಂ. ಸೇತುರಾಮ ರಾವ್ ಅ.ರಾ., ಶಿಶುನಾಳ ಶರೀಫರ ನೂರಾರು ತತ್ವಪದಗಳು, ಪ್ರಕಾಶಕರು ಕಾಮಧೇನು ಪುಸ್ತಕ ಭವನ, ಬೆಂಗಳೂರು. 2007
- 13. ಸಂ. ಜಿ.ಎಸ್.ಭಟ್., ಕುಮಾರವ್ಯಾಸನ ಕರ್ಣಾಟ ಭಾರತ ಕಥಾಮಂಜರಿ ಪ್ರವೇಶ, ಪ್ರಕಾಶಕರು ಅಕ್ಷರ ಪ್ರಕಾಶನ, ಹೆಗ್ಗೋಡು, ಸಾಗರ. 2006
- 14. ರಂಜಾನ್ ದರ್ಗಾ, ಶರಣರ ಸಮಗ್ರ ಕ್ರಾಂತಿ, ಪ್ರಕಾಶಕರು. ಲೋಹಿಯಾ ಪ್ರಕಾಶನ, ಬಳ್ಳಾರಿ. 2015
- 15. ಕೀರ್ತನಾಥ ಕುರ್ತಕೋಟಿ, ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಂಗಾತಿ, ಪ್ರಕಾಶಕರು ಕುರ್ತಕೋಟಿ ಮೆಮೋರಿಯಲ್ ಟ್ರಸ್ಟ್, ಧಾರವಾಡ. 2009
- 16. ಶಿವರುದ್ರಪ್ಪ ಜಿ.ಎಸ್. ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಮೀಕ್ಷೆ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2013

Approved by: BOS/SOC/UG-PG/24-04-2020/08

Course Title: HINDI-II

Course Code: B20CH2022

Course Description:

यह पाठ्यक्रम नौसिखिया अपनी भाषा की क्षमता का विकास करने हेतु तथा विभिन्न साहित्यिक प्रक्रियाओं द्वारा समाज, संस्कृति एवं जीवन के मूल्यों को समझने हेतु अभिकल्पित है |

Course Objectives:

- 1. संदर्भानुसार उचित भाषा का प्रयोग करने की दक्षता को छात्रों में उत्पन्न करना।
- 2. साहित्य के माध्यम से समाज एवं मानवीय मूल्यों को समझाकर, उन मूल्यों की रक्षा हेतु प्रेरित करना।
- 3. छात्रों में पुस्तक पठन एवं लेखन की अकृतिम प्रवृत्ति स्थापित करना।
- 4. अध्येताओं में साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास करना।

Course Outcomes:

अध्ययन की समाप्ति पर अध्येता –

CO1: सामाजिक मूल्य एवं नैतिक जवाबदेही को स्वीकार कर सकता है |

CO2:साहित्य की प्रासंगिकता को जीवन में समझने की दक्षता रखता है

CO3: समाज में अंतर्निहित पद्दतियाँ एवं विचारधाराओं का व्याख्यान करने में सक्षम बन सकता है |

CO4: साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास कर सकता है |

Course Pre-requisites:

- अध्येता, पी.यु.सी के स्तर पर द्वितीय भाषा के रूप में हिन्दी का अध्ययन करना चाहिए |
- हिन्दी साहित्य के इतिहास का संक्षिप्त ज्ञान की आवश्यकता है ।
- हिन्दी व्याकरण का अवबोधन आवश्यक है।
- अंग्रेज़ी हिन्दी अनुवाद से संबंधित जानकारी जरुरी है।

Pedagogy: Direct Method, ICT and Digital support, Collaborative and Cooperative learning, Flipped Classroom

LTP: 2:1:0

Course type: CC Contact Hours:39

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	इकाई - 1	10Hrs.	CO1	PO5&	
	1 कबीरदास के दोहे – कबीरदास			PO8	
	2 कविता – प्रतिज्ञा की अर्जुन - मैथिलीशरण				
	गुप्त 3 कविता – वीरों का कैसा हो बसंत – सुभद्रकुमारी चौहान				

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Unit-2	इकाई – 2	10Hrs.	CO2	PO5&	
	1 तुलसीदास के पद –तुलसीदास			PO8	
	2 कविता – संध्या सुंदरी – सूर्यकांत त्रिपाठी				
	'निराला'				
	3 कविता — करमवीर — अयोध्या सिंह उपाध्याय				
	' हरिऔंध'				
Unit-3	इकाई – 3	10Hrs.	CO3	PO5&	
	1. मीराबाई के पद 🗕 मीराबाई			PO8	
	2. कविता – मधुशाला – हरिवंशराय बच्चन				
	3. कविता – हम झुक नहीं सकते –				
	अटलबिहारी बाजपाई				
Unit-4	इकाई - 4	09Hrs.	CO4	PO5&	
	अनुवाद अनुच्छेद (अंग्रेजी से हिन्दी)			PO8	
	सृजनात्मक व्यक्तित्व				
	अ कबीर, महादेवी वर्मा, प्रेमचंद				
	आ महात्मा गांधी, डॉ बाबासाहेब आंबेडकर,				
	अब्दुल कलाम				
	सूचना : प्रत्येक इकाई 25 अंक केलिए निर्धारित				
	है				

Reference Books:

- 1. हिन्दी पाठ्य पुस्तक रेवा विश्वविद्यालय |
- 2. सुबोध व्यवहारिक हिन्दी डॉ. कुलदीप गुप्त
- 3. अभिनव व्यवहारिक हिन्दी डॉ.परमानन्द गुप्त
- 4. हिन्दी साहित्य का इतिहास डॉ. नागेन्द्र
- 5. आधुनिक हिन्दी साहित्य का इतिहास डॉ. बच्चन सिंह
- 6. हिन्दी साहित्य का नवीन इतिहास डॉ. लाल साहब सिंह
- 7. शुद्ध हिन्दी कैसे बोले कैसे लिखे- पृथ्वीनाथ पाण्डे
- 8. कार्यालय अनुवाद निदेशिका
- 9. संक्षेपण और पल्लवन के.सी.भाटिया&तुमन सिंग

Course Title: ADDITIONAL ENGLISH – II

Course Code: B20CH2023

Course Description: This is a 3-credit course designed to help the learner gain competency in language through the introduction of various genres of literature. The course aims to inculcate a critical view among learners while sensitizing them to the contemporary issues around. It facilitates creative learning and helps to appreciate, assimilate and research on the various dimensions of society, culture and life.

Course Objectives:

To assess ecological and environmental concerns through literature.

- 1. To identify the unequal structures of power in society.
- 2. To compare the position of men and women in society.
- 3. To interpret the representation of society in popular culture.

Course Outcomes:

After the completion of the course, students will be able to:

CO1: Demonstrate a thorough understanding of sensitive and critical ecological and environmental issues.

CO2: Analyze the rigid structure of center and margin in our society.

CO3: To criticize the subordinate position of women in society.

CO4: To justify the depiction of society in popular culture.

Prerequisites: The student must possess fair knowledge of language and literature.

Pedagogy: Direct method / ICT / Collaborative Learning / Flipped Classroom.

LTP: 2:1: 0

Course type: CC

Contact Hours: 39

Units	Detailed Syllabus	СН	СО	PO	PSO
Unit-1	Ecology & Environment	10Hrs	CO1	PO8	
	Literature: Toru Dutt - Casuarina Tree				
	Robert Frost – Stopping by Woods on a Snowy				
	Evening				
	Tomas Rivera –The Harvest				
	C.V. Raman – Water – The Elixir of Life				
	Language: Degrees of Comparisos				
Unit-2	Voices from the Margin	10Hrs	CO2	PO8	
	Literature: Tadeusz Rozewicz – Pigtail				
	Jyoti Lanjewar – Mother				
	Sowvendra Shekhar Hansda – The Adivasi Will				
	Not Dance				

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	Harriet Jacobs - Excerpt from Incidents in the				
	Life of a Slave Girl				
	Language: Prefix and Suffix				
Unit 3:	Women & Society	10Hrs	CO3	PO5&8	
	Literature: Kamala Das – An Introduction				
	Usha Navrathnaram – To Mother				
	Rabindranath Tagore – The Exercise Book				
	Jamaica Kincaid – Girl				
	Writing Skills: Dialogue Writing				
Unit 4:	Popular Culture	09Hrs	CO4	PO5	
	Literature: Rudyard Kipling – The Absent-				
	minded Beggar				
	Sir Arthur Conan Doyle – The Hound of the				
	Baskervilles				
	Aldous Huxley – The Beauty Industry				
	Writing Skills: Story Writing				

Reference Books:

- 1. Agrawal, K.A. Toru Dutt the Pioneer Spirit of Indian English Poetry A Critical Study. Atlantic Publications, 2009.
- 2. Latham, Edward Connery (ed). The Poetry of Robert Frost. Holt Paperbacks, 2002.
- 3. Gale, Cengage Learning. A Study Guide for Tomas Rivera's The Harvest. Gale, Study Guides, 2017.
- 4. Basu, Tejan Kumar. The Life and Times of C.V. Raman. PrabhatPrakashan, 2016.
- 5. Rozewicz, Tadeusz. New Poems. Archipelago, 2007.
- 6. Manohar, Murli. Critical Essays on Dalit Literature. Atlantic Publishers, 2013.
- 7. Hansda, SowvendraShekhar. The Adivasi Will Not Dance: Stories. Speaking Tiger Publishing Private Limited, 2017.

Course Title : CORPORATE ACCOUNTING-I

Course Code: B20CH2030

Course Description: This course helps to acquire conceptual and practical knowledge about valuation of shares & goodwill in the company, about Holding and Subsidiary Company, accounting procedure, recording, preparation of Profit and loss and balance sheet Prior to Incorportion and Final Accounts.

Course Objectives:

1. The presentation and understanding of financial reporting for the companies as well as for external users.

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- 2. To Help the students to acquire the conceptual Knowledge of the Corporte Accounting and to learning the technique of preparing the financial Statements.
- 3. To know the procedure for preparation of holding company accounts.

Course Outcomes:

CO1: Analyze the value of Shares and Goodwill by adopting various methods.

CO2: To Analyse the Mutual Indebtedness of Holding company and Subsidiary Company.

CO3: Impart the Knowledge on Ascertainment of Pre-Incorporation and Post-Incorporation.

CO4: Enumerate the financial position of the organization.

Course Pre-requisites: Concepts of Financial Accounting.

Pedagogy: Direct Method ,ICT & FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

UNIT	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Valuation of Goodwill and Shares	14 Hrs	CO1	PO1	PSO1
	Meaning, factors influencing in valuation of				
	goodwill, Methods of valuation of Goodwill-				
	Average Profit, Super profit Method,				
	Capitalization Method and Annuity Method.				
	Meaning of shares, factors affecting valuation				
	of shares, Methods of valuation of shares-				
	Intrinsic value method, Yield method and fair				
	value method.				
UNIT-2	Holding Company Accounts	12 Hrs	CO2	PO1	PSO1
	Introduction, Meaning of Holding Company,				
	Subsidiary Company, Steps, Pre Acquisition				
	Profits, Post Acquisition Profits, Minority				
	Interest, Cost of Control or Capital Reserve,				
	Unrealized Profit -Mutual Indebtedness,				
	Preparation of Consolidated Balance Sheet (As				
	per AS21).				
UNIT-3	Profit Prior To Incorporation	10 Hrs	CO3	PO1	PSO1
	Meaning – calculation of sales ratio – time				
	ratio – weighted ratio – treatment of capital and				
	revenue expenditure – Ascertainment of pre-				
	incorporation and post-incorporation profits by				
	preparing Profit and Loss Account				
UNIT-4	Company Final Accounts	16 Hrs	CO4	PO1	PSO1

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Meaning-Objectives- Regulations and
contents for preparation of Financial
Statements— Treatment of special items
relating to company final accounts-Tax
deducted at source- Advance tax paid-
Provision for tax- Depreciation -Interest on
debentures - Tax -Dividends - Interim -
Proposed – Unclaimed –Transfer to reserves–
Preparation of profit and loss account -
Preparation of balance sheet in Vertical Format
(As per schedule III of Companies Act 2013).

REFERENCE BOOKS:

- 1. M.C. Shukla, T.S. Grewal, and S.C. Gupta, Advanced Accounts, Vol.-II. S. Chand & Co., New Delhi.
- 2. S.N. Maheshwari, S. K. Maheshwari and Dr. Suneel K Maheshwari, Corporate Accounting. Vikas Publishing House, New Delhi.
- 3. Ashok Sehgal, Fundamentals of Corporate Accounting. Taxman Publication, New Delhi.
- 4. V.K. Goyal and Ruchi Goyal, Corporate Accounting. PHI Learning.

Course Title: MODERN MARKETING

Course Code: B20CH2040

Course Description: It is an economic process of choosing markets and getting, keeping and growing customers by creating, delivering and communicating values. it focuses on practices and application of theory such as nature of consumers, sales management, advertising, quality management. The course is career orienting in nature that provides many opportunities in various fields.

Course Objectives:

- 1. To understand the various facts & concept of marketing techniques
- 2. To understand the innovative trends in Recent Marketing and to have information about various product stratergies.
- 3. To understand the strategies towards attainment of organization goals

Course Outcomes:

CO1:Understands of various facts of Marketing management and Marketing Philosophy.

CO2: Imparts knowledge on Product life cycle and product strategies.

CO3: To Develop various Promotional tools for a Product.

CO4: To understand the new innovative trends in Marketing.

Course Pre-requisites: Basic knowledge on Marketing.

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 3 1 0

Course type: HARD CORE

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Contact H	Contact Hours: 52						
UNITS	SYLLABUS	СН	CO	PO	PSO		
UNIT -I	Introduction to Marketing Marketing concepts & meaning importance, limitations, effective marketing mix-meaning	14Hrs	CO1	PO2	PSO2		
	and essential. Meaning and definition of marketing management. Features and objectives of marketing management. Marketing philosophy. Development of a marketing strategy, Competitive marketing strategy.						
UNIT-2	Product Strategy	10Hrs	CO2	PO2	PSO2		
	Product concept meaning and definition. Essential features of a product. Product mixmeaning and structure-Product mix decision strategies. Product Life Cycle (PLC)- meaning and definition. Stages of PLC. Factors affecting PLC. New product development: Meaning, stages in New product development.						
	Reasons for failure of new products. Branding- meaning, Branding and Trademarks, Functions of Branding, Branding strategies.						
UNIT-3	Advertising and Sales Management	14Hrs	CO3	PO2	PSO2		
· -	Meaning of Advertising, advertising budget, factors influencing budget decisions. Media selection: Consideration in media selection, advertisement copy meaning and essentials of a good advertisement copy & different types of copy. AIDA and DAGMAR advertisement layout. Sales Management: selection and recruitment						
	of salesmen. Training of salesmen. Methods of training salesman. Remuneration and compensation to salesmen. Motivation of salesmen. Control of salesmen.						
UNIT-4	Emerging Trends in Marketing Rural Marketing: Features of Rural Markets; causes for the changes in the volume and pattern of rural consumption. Problems of rural	14Hrs	CO4	PO2	PSO2		

marketing. Marketing mix for rural markets-Strategy for rural marketing.

E- Marketing or web-marketing or online marketing: Introduction to E-marketing – meaning and definition. Benefits of E-Marketing to sellers and consumers. Limitations of E-Marketing. Problems of E-Marketing in India (Legal), Infrastructural, Commercial and others).

Green Marketing: Meaning, Importance, Fundamental requirement, Problems on Green Marketing

REFERENCE BOOKS

- 1. Marketing Management by Philip Kotler.
- 2. Fundamentals of Marketing by W.J.Stanton.
- 3. Marketing Mangement by Rajan Saxena.
- 4. Marketing Management by J.N Jain and P.P Singh

Course Title: STATISTICS FOR BUSINESS-II

Course Code: B20CH2050

Course Description: This course gives the student in-depth knowledge about various Statistical tools. It provides inputs about Various method of Liner Programming and interpolation and extrapolation and the need of vital statistics.

Course Objectives:

- 1. Understand relevance and need of quantitative methods for making business decisions.
- 2. Be able to perform statistical analysis.
- 3. Demonstrate a sound knowledge of fundamentals of statistics and statistical techniques.

Course Outcomes:

CO1: Compute the simple correlation and regression

CO2: Understand various methods of linear programming.

CO3 Analyse and Interpret solutions for the problems on Interpolation and Extrapolation.

CO4: Acquire knowledge how to interpret the Mortality rates and Fertility rates.

Course Pre-requisites: Statistics for Business I

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

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UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Simple Correlation and Regression Analysis	14 Hrs	CO1	PO7	PSO3
	Correlation Analysis: Meaning of Correlation:				
	simple, multiple and partial: linear and non-				
	linear, Correlation and Causation, Scatter				
	diagram, Person's co-efficient of correlation:				
	calculation and properties (proofs not required).				
	Correlation and Probable error: Rank				
	Correlation				
	Regression Analysis: Principle of least squares				
	and regression lines, regression equations and				
	estimation: Properties of regression coefficients.				
	Relationship between Correlation and				
	Regression coefficients: Standard Error of				
	Estimate.				
UNIT-2	Linear Programming	14 Hrs	CO2	PO7	PSO3
	Meaning and uses .Linear programming,				
	problems formulation, graphical method and				
	simplex method of solution,				
UNIT-3	Interpolation And Extrapolation	10 Hrs	CO3	PO7	PSO3
	Meaning - Significance - Assumptions -				
	Methods of Interpolation – Binomial expansion				
	(Interpolating method one and two missing				
	values only) - Newton's Advancing Differences				
	Method - Problems.				77.7
UNIT-4	Vital Statistics	14 Hrs	CO4	PO7	PSO3
	Meaning, sources and uses.				
	Mortality rates- Crude Death Rate, Age				
	Specific Death Rate, Standardized Death Rate,				
	(Direct method of standardization), Infant				
	Mortality Rate, Maternal Mortality Rate.				
	Fertility Rates- Crude Birth Rate, Age Specific				
	Fertility Rate, General Fertility Rate & Total				
	Fertility Rate.				

REFERENCE BOOKS:

- 1. S P Gupta, Statistical Methods-Sultan Chand, Delhi
- 2. Dr. C.R.Reddy, Quantitative Methods for Management Decisions, Himalaya Publishing House.
- 3. Dr. B N Gupta (2018) Business Statistics, Sahityta Bhavan Publications Agra.
- 4. R.S Bhardwaj, Business Statistics, Excel Book

Course Title: INVESTING IN STOCK MARKETS

Course Code: B20CH2060

Course Description: This course is designed in such a way that it integrates the core skills of smart trading in the stock market and ability to forecast the market trends. It also gives immence knowledge on Investment in Mutual Funds and Understanding the trade in futures and options.

CourseObjectives:

- 1. The objective of this course is to introduce the different facts of actual trading.
- 2. To be taught different types of trading strategies, as well as concrete build-up position.
- 3. To educate the students to the notion of balance between risk and reward, to give them a framework that can help them when they decide to do investments.

Course Outcomes:

CO1: Understand about the investment avenue in the stock market

CO2: Evaluate the fundamental and technical analysis of Valuation of Stock.

CO3: Analyze the concept of mutual fund and about its ranking agencies

CO4: Know about trading in forwards, futures & options

Course Pre-requisites: Basic Concepts of Stock Market

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

UNIT	SYLLABUS	СН	CO	PO	PSO
UNIT -I	Fundamentals of Investment	10 hrs	CO1	PO3	PSO2
	Types of Investment-Equity shares, IPO/FPO,				
	Bonds. Indian Securities Market: the market				
	participants, trading of securities, security market				
	indices. Sources of Financial information. Role of				
	stock Exchange, stock exchange in India: BSE,				
	NSE, MCX. Buying and selling of stocks: using				
	brokerage and analysts' recommendations. Use of				
	limit order and market order.				
UNIT-2	Stock Analysis and Valuation-	10Hrs	CO2	PO3	PSO2
	Online trading of stocks, Understanding stocks				
	quotations, types and placing of order. Risk: Its				
	valuation and mitigation, Analysis of the				
	company: financial characteristics -Comparative				
	analysis of companies, Stock Valuations: Using				
	ratios like PE ratio, PEG ratio, and Price Revenue				
	ratio. Use of Historic prices, simple moving				

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	average, basic and advanced interactive charts. Examining the shareholding pattern of the company. Pitfalls to avoid while investing: high P/E stocks, low price stocks, stop loss, excess averaging.				
UNIT-3	Investing In Mutual Funds- Background of mutual funds: pros in investing in mutual funds, Motives of mutual fund investment, Net Asset Value, Types of Mutual Funds: Open ended, close ended, debt, hybrid, money market, Load vs. no load Funds, Factors affecting choice of mutual funds. CRISIL Mutual Fund ranking and its usage.	9Hrs	CO3	PO3	PSO2
UNIT-4	Understanding Derivatives Futures, Options, trading in futures and options. Understanding stock market quotes on futures and options. Types of orders Put and Call options: Commodities, Derivatives of commodities, trading of commodity derivatives on MCX, Currency derivatives and its trading.	10Hrs	CO4	PO3	PSO2

REFERENCE BOOKS

- 1. Gitman and Joehnk, Fundamentals of investing, Pearson.
- 2. MaduraJeff, Personal Finance, Pearson.
- 3. Chandra, Prassana, Investment Analysis and Portfolio Management, Tata McGraw Hill.
- 4. Pandiyan, Punithavathy, Security Analysis and Portofolio Management, Vikas Publications

Course Title: ENVIRONMENT AND PUBLIC HEALTH Course Code: B20CH2070

Course Description:

An environmental studies course advances a student's knowledge in a variety of currently relevant topics such as energy, pollution, and environmental awareness. Sessions often cover how to evaluate and address environmental problems. Education focusing on environmental studies can launch several types of careers.

Course Objectives:

1) Imparting basic knowledge and to develop attitude of concern, awareness about the environment and Creating awareness among students to acquire skills for identifying and solving environmental problems

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2) To educate students on cause, effects and measures to control environmental pollution and to have interdisciplinary approach in environmental education to build a bridge between environment and technology.

Course Outcomes:

CO1: Understand multidisciplinary nature of environment and linkage between Environment and Health.

CO2: Articulate the interdisciplinary context of environmental issues and Diseases in Contemporary Society

CO3: Understand core concepts and methods of Alternative systems of medicine – Ayurveda, Yoga, Unani, Siddha and Homeopathy (AYUSH).

CO4: Students will have mastered foundational knowledge about Environmental Policies and practices.

Course Pre-requisites: Basic Knowledge of Environmental Science

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

Course type: FC
Contact Hours: 26

Units \mathbf{CH} CO PO **PSO Detailed Syllabus** Unit-1 Linkages between Environment and Health 07Hrs. CO₁ PO6 Understanding linkages between Environment and Public Health Effect of quality of air, water and soil on health. Perspective on Individual Nutritional, socio health: –cultural developmental aspects, Dietary diversity for good health; Human developmental indices for public health. Climate Change and Implications on Public Health Global warming – Agricultural practices (chemical agriculture) and Industrial technologies (use of non-biodegradable materials like plastics, aerosols, refrigerants, pesticides): Manifestations of Climate change on Public Health-Burning of Fossil fuels, automobile emissions and Acid rain Unit-2 08Hrs. CO₂ **PO6 Diseases in Contemporary Society** Definition – need for good health- factors affecting health. Types of diseases – deficiency, infection, pollution diseases-allergies, respiratory, cardiovascular, and cancer Personal hygiene-food – balanced diet. Food habits and cleanliness, food adulterants, avoiding smoking,

	drugs and alcohol. Communicable diseases:				
	Mode of transmission –epidemic and endemic				
	diseases. Management of hygiene in public				
	places – Railway stations, Bus stands and other				
	public places. Infectious diseases: Role of				
	sanitation and poverty case studies on TB,				
	diarrhea, malaria, viral diseases. Non-				
	communicable diseases: Role of Lifestyle and				
	built environment. Diabetes and Hypertension.				
Unit-3	Perspectives and Interventions in Public	08Hrs.	CO3	PO6	-
	Health Epidemiological perspective – Disease				
	burden and surveillance; Alternative systems of				
	medicine – Ayurveda, Yoga, Unani, Siddha and				
	Homeopathy (AYUSH); Universal				
	Immunization Programme (UIP); Reproductive				
	health-Youth Unite for Victory on AIDS				
	(YUVA) programme of Government of India.				
	Occupational health hazards-physicalchemical				
	and biological, Occupational diseases-prevention				
	and control.				
Unit-4	Environmental Management Policies and	07Hrs.	CO4	PO6	-
	Practices Municipal solid waste management:				
	Definition, sources, characterization collection				
	and transportation and disposal methods. Solid				
	waste management system in urban and rural				
	areas. Municipal Solid waste rules.				
	Policies and practices with respect to				
	Environmental Protection Act, Forest				
	Conservation Act, Wild life protection Act,				
	Water and Air Act, Industrial, Biomedical and E				
	waste disposal rules.				

Reference Books:

- 1. Desai R.G. Environmental studies. Himalaya Pub. House.
- 2. Agarwal, K.C. 2001 Environmental Biology, Nidi Publ. Ltd. Bikaner.
- 3. Carson, R. 2002. Silent Spring. Houghton Mifflin Harcourt.
- 4. Gadgil, M., & Guha, R.1993. This Fissured Land: An Ecological History of India. Univ. of California Press.
- 5. Gleeson, B. and Low, N. (eds.) 1999. Global Ethics and Environment, London, Routledge.

- 6. Gleick, P.H. 1993. Water in Crisis. Pacific Institute for Studies in Dev., Environment & Security. Stockholm Env. Institute, Oxford Univ. Press.
- 7. Groom, Martha J. Gary K. Meffe and Carl Ronald carroll Principles of Conservation Biology.

THIRD SEMESTER

Course Title : ಕನ್ನಡ – III

Course Code: B20CH3011

Course Description:

ಭಾಷೆಯನ್ನು ಮಾತನಾಡುವ ಬರೆಯುವ ಕೌಶಲ್ಯ, ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸ್ಥೂಲವಾಗಿ ಪರಿಚಯಿಸುವ ಮೂಲಕ ವಿದ್ಯಾರ್ಥಿಗಳ ವ್ಯಕ್ತಿತ್ವ ವಿಕಾಸ ಹಾಗು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು, ಪ್ರಸ್ತುತ ಸಂದರ್ಭಕ್ಕೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸಲು ಪಠ್ಯವನ್ನು ರೂಪಿಸಲಾಗಿದೆ. ಸಾಹಿತ್ಯ, ಕಲೆ, ವಾಣಿಜ್ಯ, ಆಡಳಿತಾತ್ಮಕ ಮತ್ತು ವಿಜ್ಞಾನದ ವಿಚಾರಗಳಿಗೆ ಒತ್ತನ್ನು ನೀಡಲಾಗಿದೆ. ಇದು ಮೊದಲ ಎರಡು ಸೆಮಿಸ್ಟರ್ ಮೂರು ಕ್ರೆಡಿಟ್ ಗಳನ್ನು; ಮೂರು ಮತ್ತು ನಾಲ್ಕನೇ ಸೆಮಿಸ್ಟರ್ ಎರಡು ಕ್ರೆಡಿಟ್ ಗಳನ್ನು ಹೊಂದಿದೆ.

Course Objectives:

ನಾಲ್ಕು ಸೆಮಿಸ್ಟರ್ಗಳಲ್ಲಿ ಸಮಗ್ರ ಕನ್ನಡ ಸಾಹಿತ್ಯವನ್ನು ಪರಿಚಯಿಸುವ ಉದ್ದೇಶವನ್ನು ಹೊಂದಿದೆ. ಅದರಂತೆ ಮೂರನೆಯ ಸೆಮಿಸ್ಟರ್ ನಲ್ಲಿ ನವೋದಯ ಕಾವ್ಯ, ನವ್ಯ ಕಾವ್ಯ, ವಾಣಿಜ್ಯ ಕನ್ನಡ, ವೈಜ್ಞಾನ್ಸಿಕ ಲೇಖನಗಳು ಮತ್ತು ಏಕಾಂಕ ಸಾಹಿತ್ಯವನ್ನು ಪಠ್ಯವನ್ನಾಗಿ ಆಯ್ಕೆ ಮಾಡಿಕೊಂಡು, ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸದಭಿರುಚಿಯನ್ನು ಮೂಡಿಸಲಾಗುತ್ತದೆ. ಸಾಂಸ್ಕೃತಿಕ ತಿಳುವಳಿಕೆಯ ಜೊತೆಗೆ ವ್ಯಕ್ತಿತ್ವ ವಿಕಸನದ ಕಡೆಗೆ ಗಮನ ನೀಡಲಾಗುತ್ತದೆ.

- 1. ಭಾಷೆ, ಸಾಹಿತ್ಯ, ಇತಿಹಾಸ ಮತ್ತು ಸಂಸ್ಕೃತಿಗಳನ್ನು ಕನ್ನಡ, ಕರ್ನಾಟಕಕ್ಕೆ ಸಂಬಂಧಿಸಿದಂತೆ ಪರಿಚಯಿಸಲಾಗುತ್ತದೆ.
- 2. ವಿದ್ಯಾರ್ಥಿಗಳ ಸರ್ವತೋಮುಖ ಬೆಳವಣಿಗೆಗೆ ಅನುವಾಗುವಂತೆ ಹಾಗೂ ಅವರಲ್ಲಿ ಮಾನವ ಸಂಬಂಧಗಳ ಬಗ್ಗೆ ಗೌರವ, ಸಮಾನತೆ ಮೂಡಿಸಿ, ಬೆಳೆಸುವ ನಿಟ್ಟಿನಲ್ಲಿ ಪಠ್ಯಗಳ ಆಯ್ಕೆಯಾಗಿದೆ.
- 3. ಅವರಲ್ಲಿ ಸೃಜನಶೀಲತೆ, ಶುದ್ಧ ಭಾಷೆ, ಉತ್ತಮ ವಿಮರ್ಶಾ ಗುಣ, ನಿರರ್ಗಳ ಸಂಭಾಷಣೆ, ಭಾಷಣ ಕಲೆ ಹಾಗೂ ಬರಹ ಕೌಶಲ್ಯಗಳನ್ನು ಬೆಳೆಸುವುದು ಗುರಿಯಾಗಿದೆ
- 4. ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ಅನುಕೂಲವಾಗುವಂತಹ ವಿಷಯಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು ಸೂಕ್ತ ಪಠ್ಯಗಳನ್ನು ಆಯ್ಕೆ ಮಾಡಿಕೊಳ್ಳಲಾಗಿದೆ.

Course Outcomes:

ನವೋದಯ ಕಾವ್ಯ. ನವ್ಯ ಕಾವ್ಯ, ವಾಣಿಜ್ಯ ಕನ್ನಡ, ವೈಜ್ಞಾನಿಕ ಲೇಖನಗಳು ಮತ್ತು ಏಕಾಂಕ ನಾಟಕದ ಕಲಿಕೆಯ ಮೂಲಕ ಕಾಲದ ಸ್ಥಿತ್ಯಂತರಗಳನ್ನು ಅದರ ಒಳನೋಟಗಳನ್ನು ಬೆಳೆಸುತ್ತದೆ.

CO1:ಸಾಮಾಜಿಕ, ರಾಜಕೀಯ, ಧಾರ್ಮಿಕ, ಸಾಂಸ್ಕೃತಿಕ, ಪರಿಸರ ಹಾಗೂ ಲಿಂಗಸಂಬಂಧಿ ವಿಚಾರಗಳೆಡೆ ಗಮನ ಹರಿಸುವುದರೊಂದಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಚರ್ಚಾ ಮನೋಭಾವವು ಬೆಳೆಯುತ್ತದೆ.

CO2: ಜೀವನದಲ್ಲಿ ಬರುವ ಅಭಿಪ್ರಾಯ ಬೇಧಗಳು, ಸಮಸ್ಯೆಗಳನ್ನು ಆಧುನಿಕ ಸಂದರ್ಭದಲ್ಲಿ ಮಾನವೀಯತೆಯೊಂದಿಗೆ ನಿರ್ವಹಿಸುವಂತೆ ಪ್ರೇರೇಪಿಸುತ್ತದೆ.

СО3:ಉತ್ತಮ ಸಂವಹನ ಕಲೆಯನ್ನು ಬೆಳೆಸುವ ಉದ್ದೇಶವನ್ನು ಈಡೇರಿಸುತ್ತದೆ.

CO4:ಸಂಶೋದನಾ ಮನೋಭಾವ ಮತ್ತು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸುತ್ತದೆ.

Course Pre-requisites:

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- ಕನ್ನಡ ಭಾಷೆಯ ಬಗೆಗೆ ಪ್ರಾಥಮಿಕ ತಿಳುವಳಿಕೆ ಅಗತ್ಯ..
- ಭಾಷೆಯನ್ನು ಓದಲು ಮತ್ತು ಬರೆಯಲು ತಿಳಿದಿರಬೇಕು.
- ಪದವಿ ಪೂರ್ವ ಶಿಕ್ಷಣದಲ್ಲಿ ಕನ್ನಡ ಭಾಷೆಯನ್ನು ಓದಿರಬೇಕು.

Pedagogy: Direct method, ICT and Digital support (Links attached), Collaborative and Cooperative learning, Differentiated Instruction, Flipped Classroom

LTP: 1:1:0

Course type: CC

Contact Hours: 26

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	ನವೋದಯ ಕಾವ್ಯ				
	1. ಇಳಿದು ಬಾ ತಾಯೆ – ದ.ರಾ. ಬೇಂದ್ರೆ				
	2. ದೇವರು ರುಜು ಮಾಡಿದನು – ಕುವೆಂಪು			PO5,	
	3. ನನ್ನ ನಲ್ಲ– ಮಧುರಚೆನ್ನ	08 Hrs	CO1	PO8	
Unit-2	ನವ್ಯ ಕಾವ್ಯ				
	1. ನೆಲ ಸಪಾಟಿಲ್ಲ – ಗೋಪಾಲ ಕೃಷ್ಣ ಅಡಿಗ				
	2. ಇಡದಿರು ನನ್ನ ನಿನ್ನ ಸಿಂಹಾಸನದ ಮೇಲೆ –				
	ಕೆ,ಎಸ್. ನರಸಿಂಹಸ್ವಾಮಿ		CO1,	PO5,	
	3. ಅವ್ವ – ಪಿ. ಲಂಕೇಶ್	08Hrs.	CO2	PO8	
Unit-3	ವಾಣಿಜ್ಯ ಕನ್ನಡ ವೈಜ್ಞಾನಿಕ ಲೇಖನಗಳು				
	1. ಅತಿ ಸಣ್ಣ, ಸಣ್ಣ ಪ್ರಮಾಣದ ಉದ್ಯಮಗಳು ಹಾಗೂ				
	ವಿಶೇಷ ಆರ್ಥಿಕ ವಲಯ (ಎಸ್.ಇ.ಝೆಡ್) –				
	ಮುರುಳಿಧರ ಬಿ ಕುಲಕರ್ಣಿ				
	2. ಮೊಬೈಲ್ ಬ್ಯಾಂಕಿಂಗ್ ಬಲು ಸುಲಭ – ಮಹೇಶ್				
	ಚಂದ್ರ		CO3,	PO5,	
	3. ವಿಜ್ಞಾನ ಮತ್ತು ಧರ್ಮ – ಡಾ ಜಿ. ರಾಮಕೃಷ್ಣ	07Hrs.	CO4	PO8	
Unit-4	ಏಕಾಂಕ		CO3,	PO5,	
	1. ಮಾನಿಷಾದ – ಗಿರೀಶ್ ಕಾರ್ನಾಡ್	07Hrs.	CO4	PO8	

Reference Books:

- 1. ಮುಗಳಿ ರಂ.ಶ್ರೀ., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ಗೀತಾ ಬುಕ್ ಹೌಸ್, ಮೈಸೂರು. 2014
- 2. ಸೀಮಾತೀತ ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ ಸಂಪುಟ 1,2,3,4,5 ಮತ್ತು 6, ಕುವೆಂಪು ಕನ್ನಡ ಅಧ್ಯಯನ ಸಂಸ್ಥೆ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ, ಮೈಸೂರು. 2014
- 3. ಡಾ. ಅರವಿಂದ ಮಾಲಗತ್ತಿ, ಸಾಹಿತ್ಯ ಸಂಸ್ಕೃತಿ ಮತ್ತು ದಲಿತ ಪ್ರಜ್ಞೆ, ಪ್ರಕಾಶಕರು ಕನ್ನಡ ಸಾಹಿತ್ಯ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು. 2014
- 4. ಡಾ. ಈ.ಎಸ್. ಆಮೂರ, ಕನ್ನಡ ಕಥನ ಸಾಹಿತ್ಯ : ಕಾದಂಬರಿ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2016
- 5. ದೇಶಪಾಂಡೆ ಎಸ್.ಎಲ್., ಬೇಂದ್ರೆ ಶರೀಫರ ಕಾವ್ಯಾಯಾನ, ಪ್ರಕಾಶಕರು ದೇಸಿ ಮಸ್ತಕ, ಬೆಂಗಳೂರು. 2013

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- 6. ಕೀರ್ತನಾಥ ಕುರ್ತಕೋಟಿ, ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಂಗಾತಿ, ಪ್ರಕಾಶಕರು ಕುರ್ತಕೋಟಿ ಮೆಮೋರಿಯಲ್ ಟ್ರಸ್ಟ್, ಧಾರವಾಡ. 2009
- 7. ಶಾಮರಾಯ ತ.ಸು., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ತಳುಕಿನ ವೆಂಕಣ್ಣಯ್ಯ ಸ್ಮಾರಕ ಗ್ರಂಥಮಾಲೆ, ಮೈಸೂರು -2014
- 8. ಸಂ. ಡಾ! ಸಿ. ಆರ್. ಚಂದ್ರಶೇಖರ್, ಮುಂದಾಳುತನದ ಲಕ್ಷಣಗಳನ್ನು ಬೆಳೆಸಿಕೊಳ್ಳುವುದು ಹೇಗೆ?, ಪ್ರಕಾಶಕರು ನವಕರ್ನಾಟಕ ಪಬ್ಲಿಕೇಷನ್ಸ್ ಪ್ರೈವೆಟ್ ಲಿಮಿಟೆಡ್. 2010
- 9. ಆಧುನಿಕ ಕನ್ನಡ ಕಾವ್ಯ ಭಾಗ-2, ಕುವೆಂಪು ಕನ್ನಡ ಅಧ್ಯಯನ ಸಂಸ್ಥೆ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ, ಮೈಸೂರು. 2004
- 10. ಶಿವರುದ್ರಪ್ಪ ಜಿ.ಎಸ್. ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಮೀಕ್ಷೆ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ಪ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2013.

Course Title: HINDI-III Course Code: B20CH3012

Course Description:

यह पाठ्यक्रम नौसिखिया अपनी भाषा की क्षमता का विकास करने हेतु तथा विभिन्न साहित्यिक प्रक्रियाओं द्वारा समाज, संस्कृति एवं जीवन के मूल्यों को समझने हेतु अभिकल्पित है

Course Objectives:

- 1. संदर्भानुसार उचित भाषा का प्रयोग करने की दक्षता को छात्रों में उत्पन्न करना।
- 2. साहित्य के माध्यम से समाज एवं मानवीय मूल्यों को समझाकर, उन मूल्यों की रक्षा हेतु प्रेरित करना ।
- 3. छात्रों में पुस्तक पठन एवं लेखन की अकृतिम प्रवृत्ति स्थापित करना।
- 4. अध्येताओं में साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास करना

Course Outcomes:

अध्ययन की समाप्ति पर अध्येता -

CO1: सामाजिक मूल्य एवं नैतिक जवाबदेही को स्वीकार कर सकता है |

CO2:साहित्य की प्रासंगिकता को जीवन में समझने की दक्षता रखता है

CO3: समाज में अंतर्निहित पद्दितयाँ एवं विचारधाराओं का व्याख्यान करने में सक्षम बन सकता है

CO4: साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास कर सकता है |

Course Pre-requisites:

- अध्येता, पी.यु.सी के स्तर पर द्वितीय भाषा के रूप में हिन्दी का अध्ययन करना चाहिए |
- हिन्दी साहित्य के इतिहास का संक्षिप्त ज्ञान की आवश्यकता है |
- हिन्दी व्याकरण का अवबोधन आवश्यक है |
- अंग्रेज़ी हिन्दी अनुवाद से संबंधित जानकारी जरुरी है।

Pedagogy: ICT and Digital support, Collaborative and Cooperative learning, Flipped Classroom

LTP:1:1:0

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Course ty	Course type: CC					
Contact F	Iours:26					
Units	Detailed Syllabus	CH	CO	PO		
Unit-1	इकाई - 1	07Hrs.	CO1,	PO5		
	नाटक – आधे – अधूरे – मोहन राकेश परिचय का विधा नाटक – आधे अधूरे – अंक प्रथम		CO2	&8		
Unit-2	इकाई - 2 नाटक - आधे - अधूरे — मोहन राकेश आधे — अधूरे - अंक ्वितीय	07Hrs.	CO1, CO2	PO5&8		
Unit-3	इकाई -3 नाटक – आधे – अधूरे – मोहन राकेश आधे – अधूरे - अंक तृतीय	06Hrs.	CO3, CO4	PO5&8		
Unit-4	इकाई -4 नगदी रहित व्यवहार अ 1चेक तथा बैंक प्रणाली द्वारा भुगतान 2 प्रणाली इंटरनेट कम्प्युटर भुगतान द्वारा आ 1 स्वैप (POS) मशीन द्वारा भुगतान 2 भुगतान द्वारा भ्रमणध्वनि इ 1 ए टी एम द्वारा भुगतान 2 भुगतान द्वारा भुगतान	06Hrs.	CO3, CO4	PO5&8		

Reference Books:

- 1. नाटक आधे अधूरे मोहन राकेश
- 2. हिन्दी नाटक उद्भव और विकास –दशरथ ओझा
- 3. .हिन्दी साहित्य का इतिहास नागेन्द्र .डॉ -
- 4. आधुनिक हिन्दी साहित्य का इतिहास सिंह बच्चन .डॉ -
- 5. हिन्दी साहित्य का नवीन इतिहास सिंह साहब लाल .डॉ -
- 6. शुद्ध हिन्दी कैसे बोले कैसे लिखेपाण्डे पृथ्वीनाथ -
- 7. हिन्दी नाटक और रंगमंच डॉ.रामकुमार वर्मा
- 8. कंप्यूटर सूचना प्रणाली विकास रामबंसल वाज्ञाचर्या
- 9. कंप्यूटर के भाषिक अनुपयोग विजयकुमार मल्होत्रा

Course Title: ADDITIONAL ENGLISH - III

Course Code: B20CH3013

Course Description: This 2-credit course allows the learners to explore the various sociopolitical aspects represented in literature. The concepts discussed in the course provide learning exposure to real life scenarios. The course is designed to develop critical thinking ability among learners, through the socio-political aspects discussed in literature. Thus, the aim is to produce responsible and sensitive individuals.

Course Objectives:

- 1. To outline the global and local concerns of gender and identity.
- 2. To identify the complexities of human emotions through literature.
- 3. To assess the struggles of human survival throughout history.
- 4. To compare and contrast between the various dimensions of childhood.

Course Outcomes:

After the completion of the course, students will be able to:

CO1: Evaluate the pressing gender issues within our society.

CO2: Criticize human actions through a humane and tolerant approach.

CO3: Perceive the human conflicts with an empathetic perspective.

CO4: To disprove the assumption of a privileged childhood.

Prerequisites: The student must possess fair knowledge of language, literature and society.

Pedagogy: Direct method / ICT / Collaborative Learning / Flipped Classroom.

LTP: 1:1:0

Course type: CC

Contact Hours: 26

Units	Detailed Syllabus	CH	CO	PO	PSO
Unit-1	Gender & Identity	07Hrs.	CO1	PO5	
	Anne Sexton – Consorting with Angels				
	Eugene Field – The Doll's Wooing				
	Vijay Dan Detha – Double Life				
	Charlotte Perkins Gilman – The Yellow				
	Wallpaper				
Unit-2	Love & Romance	07Hrs.	CO2	PO5	
	Literature: Tadeusz Rozewicz – Pigtail				
	Jyoti Lanjewar – Mother				
	Sowvendra Shekhar Hansda – The Adivasi				
	Will Not Dance				
	Harriet Jacobs – Excerpt from Incidents in				
	the Life of a Slave Girl				
	Language: Prefix and Suffix				

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Unit-3	War & Trauma	08Hrs.	CO3	PO5&8	
	Lord Alfred Tennyson – The Charge of the				
	Light Brigade				
	TaufiqRafat – The Medal				
	Guy de Maupassant – Two Friends				
	Sadaat Hasan Manto – Toba Tek Singh				
Unit-4	Children's Literature	08Hrs.	CO4	PO8	
	William Blake – The Chimney Sweeper				
	D.H. Lawrence – Discord in Childhood				
	Anna Sewell – The Black Beauty (Extract)				
	Rudyard Kipling – The Jungle Book				
	(Extract)				

REFERENCE BOOKS:

- 1. Sexton, Anne. The Complete Poems. Houghton Mifflin, 1999.
- 2. Namjoshi, Suniti. Feminist Fables. Spinifex Press, 1998.
- 3. Vanita, Ruth & SaleemKidwai (ed.) Same Sex Love in India. Penguin India, 2008.
- 4. Gilman, Charlotte Perkins. The Yellow Wallpaper. Rockland Press, 2017.
- 5. Gale, Cengage Learning. A Study Guide for Alfred Noyes's "The Highwayman". Gale, Study Guides, 2017. (Kindle Edition Available)
- 6. Shakespeare, William. Poems and Sonnets of William Shakespeare. Cosimo Classics, 2007.
- 7. Stockton, Frank Richard. The Lady, or the Tiger? Create space Independent Publications, 2017.
- 8. Wilde, Oscar. The Collected Works of Oscar Wilde. Wordsworth Editions Ltd., 1997.
- 9. Tennyson, Lord Alfred. The Complete Works of Alfred Tennyson. Forgotten Books, 2017.
- 10. Blake, William Erdman, David V. (ed.). The Complete Poetry and Prose (Newly revised ed.). Anchor Books, (1988).
- 11. Maupassant, Guy de Guy de Maupassant-The Complete Short Stories. Projapati, 2015.
- 12. Manto, Sadaat Hasan. Manto: Selected Short Stories. RHI, 2012.
- 13. Ricks, Christopher. Metaphysical Poetry. Penguin, 2006.
- 14. Sewell, Anna. The Black Beauty. Maple Press, 2014.
- 15. Kipling, Rudyard. The Jungle Book. Amazing Reads, 2018.

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Course Title: COST ACCOUNTING

Course Code: B20CH3020

Course Description: This course examines the concepts and procedures underlying the development of a cost accounting system for managerial decisions, control, and performance reporting. Designed to develop the problem-solving skill through the use of various costing techniques.

Course Objectives:

- 1. To acquaint the students with basic concepts used in cost accounting.
- 2. To know various methods involved in cost ascertainment systems.
- 3. To understand the use of costing data for planning, control and decision making.

Course Outcomes:

CO1: Understand the significance of cost accounting and Designing and Installing concepts of Cost accounting in manufacturing industries.

CO2: Understand the variours methods of computation of stock levels

CO3: Compute the problems on Labor Cost techniques and various incentive schemes

CO4: Analyze the different methods of overhead distribution

Course Pre-requisites: Basic Concept of Accounting

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction To Cost Accounting Introduction – Meaning& Definition of Cost, Costing and Cost Accounting - Objectives of Costing – Comparison between Financial Accounting and Cost Accounting – Designing and installing a Cost Accounting System – Cost	12 Hrs	CO1	PO1	PSO1
	Concepts – Classification of Costs – Cost Unit – Cost Centre – Elements of Cost – Preparation of Cost Sheet – Tenders and Quotations.				
UNIT-2	Material Cost Control: Meaning – Types: Direct Material, Indirect Material. Material Control – Purchasing Procedure – Store Keeping – Techniques of Inventory Control – levels settings – EOQ – ABC Analysis – VED Analysis – Just in Time – Perpetual Inventory System – Documents used in Material Accounting – methods of Pricing	12 Hrs	CO2	PO1	PSO1

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	Material Issues: FIFO, LIFO, Weighted Average				
	Price Method and Simple Average Price Method				
	– Problems.				
UNIT-3	Labor Cost Control	14 Hrs	CO3	PO1	PSO1
	Meaning – Types: Direct Labor, Indirect Labor				
	- Timekeeping - Time booking - Idle Time -				
	Overtime – Labor Turn Over methods, Methods				
	of Labor Remuneration: Time Rate System,				
	Piece Rate System, Incentive Systems (Halsey				
	Plan, Rowan Plan & Taylor's and Merrick's				
	Differential Piece Rate System) – Problems.				
UNIT-4	Overheads Cost Control	14 Hrs	CO4	PO1	PSO1
	Meaning and definition - Classification of				
	Overheads - Procedure for Accounting and				
	Control of Overheads – Allocation of Overheads				
	– Apportionment of Overheads – Primary				
	Overhead Distribution Summary – Secondary				
	Overhead Distribution Summary - Repeated				
	Distribution Method and Simultaneous				
	Equations Method - Absorption of Factory				
	Overheads - Method of Absorption(Theory				
	only) -Machine Hour Rate - Problems on				
	Machine Hour Rate.				

REFERENCE BOOKS:

- 1. Cost Accounting: A Managerial Emphasis by Charles T. Horngren, Srikant M. Datar, and George Foster.
- 2. Cost Accounting: Theory & Practice, by Nirmal Gupta, Chhavi Sharma. Ane Books Pvt. Ltd
- 3. Maheshwari, S.N. and S.N. Mittal. Cost Accounting: Theory and Problems. Shri Mahavir Book Depot, New Delhi.
- 4. Cost Accounting A Managerial Emphasis—Charles T. Horngren, Srikant M. Datar and George M Foster, Prentice Hall of India.

Course Title: CORPORATE ACCOUNTING-II

Course Code: B20CH3030

Course Description: This course is intended to introduce the basic theory, concepts and practice of corporate accounting and to enable students to understand the Mergers and Acquisition of Shares, Redemption of Preference shares, Underwriting of Shares and it also emphasizes on Liquidation of Companies.

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Course Objectives:

- 1. To help the students to acquire the conceptual knowledge of the mergers and acquisitions.
- 2. To learn the accounting treatment when the shares are redeemed underwritten & Liquidation of Companies.

Course Outcomes:

CO1:Understand the Mergers and Acquisition of Compneis under Vertical form.

CO2: Analyze the process of redeeming the shares

CO3: Determine the process of underwriting of shares

CO4: Evaluate the steps in Liquidating the company

Course Pre-requisites: Basic Concepts of Accounting

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS		СН	CO	PO	PSO
UNIT-1	Mergers and Acquisition	Of	14 Hrs	CO1	PO1	PSO1
	Companies					
	Meaning of Amalgamation	and				
	Acquisition – Types of Amalgamatio	n –				
	Amalgamation in the nature of Merge	er -				
	Recent mergers in Mark	et-				
	Amalgamation in the nature of Purch	ase				
	- Methods of Purchase Consideration	n –				
	Calculation of Purchase Considerat	ion				
	(Ind AS 103) (Old AS14), Net as	sset				
	Method - Net Payment Meth	od,				
	Accounting for Amalgamation - Enti	ries				
	and Ledger Accounts in the Books	of				
	Transferor Company and Transfe	ree				
	Company – Preparation of new Balas	nce				
	sheet. (Vertical Format)					
UNIT-2	Redemption of Preference Shares		14 Hrs	CO2	PO1	PSO1
	Meaning – legal provisions – treatm	ent				
	regarding premium on redemption	ı —				
	creation of Capital Redemption Rese	rve				
	Account— Fresh issue of shares	_				
	Arranging for cash balance for	the				
	purpose of redemption - minim	um				
	number of shares to be issued	for				

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	redemption – issue of bonus shares –				
	preparation of Balance sheet (vertical				
	forms) after redemption				
UNIT-3	Underwriting of Shares	12 Hrs	CO3	PO1	PSO1
	Meaning – Underwriting Commission –				
	Underwriter – functions - Advantages of				
	Underwriting, Types of Underwriting –				
	Marked and Unmarked Applications –				
	Problems (Excluding Journal entries).				
UNIT-4	Liquidation of Companies	12 Hrs	CO4	PO1	PSO1
	Meaning-Types of Liquidation - Order				
	of Payment - Calculation of Liquidator's				
	Remuneration –Preparation of				
	Liquidators Final Statement of Account.				

REFERENCE BOOKS:

- a. Nirmal Gupta Ms. Chhavi Sharma, Corporate Accounting: Theory & Practice Ane Books Pvt. Ltd.
- b. M.C. Shukla, T.S. Grewal, and S.C. Gupta. Advanced Accounts. Vol.-II. S. Chand & Co., New Delhi.
- c. S.N. Maheshwari, and S. K. Maheshwari. Corporate Accounting. Vikas Publishing House, New Delhi.
- d. Ashok Sehgal, Fundamentals of Corporate Accounting. Taxman Publication, New Delhi.

Course Title: HUMAN RESOURCE MANAGEMENT

Course Code: B20CH3040

Course Description: The student will synthesize their knowledge of human resources principles and practices by applying their knowledge to issues of current concern to HRM professionals.

Course Objectives:

- 1. Understand the challenging and complex task of a manager with generational differences.
- 2. Gain knowledge on employee acquisition through strategic recruiting and selection.
- 3. Discuss techniques for evaluating performance, structuring teams, coaching and mentoring people, and performing the wide range of other people related duties of a manger in today increasingly complex workplace.

Course Outcomes:

CO1:Know the scarce of human capital and will be affective in human resource planning with generational differences.

CO2: Undestands about the hiring and recruitment process and training the workforce.

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CO3: Analyses significance of Performance management system and comprehensive evaluation of the human resources in the organization.

CO4: Adapt the skill to focus on employee mobility and retention of employees.

Course Pre-requisites: Principles of Business Management

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:3 1 0

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction Meaning and Objectives of HRM, Meaning and Objectives of HRP, Differences between HRM and HRP, functions of HRM, role of HR Manager, The Future of Human Resource Management, Globalization and HRM, Generational Differences, Future Trends in Human Capital and Talent Management, Impact of HRM practices on organizational performance.	12 Hrs	CO1	PO5	PSO2
UNIT-2	Recruitment, Selection and Training Recruitment, Meaning, Methods of Recruitment, Selection, Meaning, Steps in Selection Process, Induction, Problems Involved in Placement. Meaning and purpose of Induction: Training- Need for training, methods of training.	14 Hrs	CO2	PO5	PSO2
UNIT-3	Performance Appraisal and Compensation Introduction, Meaning, Objectives, Methods of Performance Appraisal, Compensation, Meaning, Objectives of Compensation, factors affecting compensation, Fringe benefits, and Attrition and compensation management.	12 Hrs	CO3	PO5	PSO2
UNIT-4	Employee Mobility Meaning of Promotion, Purpose, basis of promotion, Meaning and reasons for demotion, Meaning of transfer, reasons for	14 Hrs	CO4	PO5	PSO2

transfer, types of transfer, right sizing of work force, need for right sizing.

Human Resource Maintenance and Development

Meaning of HRD, Role of training in HRD, Employee health and safety: Employee welfare: Social security (excluding legal provisions), Employer-employee relations-An overview: Grievance handling and Redressal, Industrial disputes: Causes and settlement machinery.

REFERENCE BOOKS

- 1. Dessler, Gary. Human Resource Management. Upper Saddle River, NJ: Prentice Hall, Mathis, Robert L., and John H. Jackson. Human Resource Management. Stamford, CT: Cengage Learning,.
- 2. Noe, Raymond A., John R. Hollenbeck, Barry Gerhart, and Patrick M. Wright. Human Resource Management: Gaining a Competitive Advantage. New York: McGraw-Hill/Irwin,
- 3. Aswathappa. K. Human Resource Management, Tata McGraw-Hill, New Delhi.
- 4. V S P Rao, Human Resource Management, Excel Books.

Course Title: FUNDAMENTALS OF FINANCIAL MANAGEMENT

Course Code:B20CH3050

Course Description: This Course helps in the development of analytical and decision making skills in finance through the use of theory aspects and practical problems.

Course Objectives:

- 1. To familiarize the students with the principles and practices of financial management.
- 2. To gain knowledge about the how finance is the life blood of the business.
- 3. To get an idea about the investment decisions of a company plays a key role for the development of the company. To know about the dividends and benefits of giving the dividends to the company.

Course Outcomes:

CO1: Analyze the importance of finance concept in business venture

CO2: To understand the concept of capital budgeting

CO3: To know how to maintain the capital structure and the dividend policies of the company.

CO4: To know the working capital and its requirement in the company.

Course Pre-requisites: Basics of Finance Concepts

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:301

Course type: HARD CORE

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Contact H	Contact Hours:52				
UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction	12Hrs	CO1	PO3	PSO3
	Nature, Scope and objectives of financial				
	management-Profit Maximization& Wealth				
	maximization-Pros-Cons, Functions, Role of				
	finance manager, Agency problem, Time value				
	of money-Compound & Discount techniques,				
	Risk and Return-Concept.	4 4 7 7	G G G	7.00	D.C. C. 2
UNIT-2	Capital Budgeting	14 Hrs	CO2	PO3	PSO3
	The Capital Budgeting Process, Cash Flow				
	Estimation, Payback Period Method,				
	Discounted Payback Period Method,				
	Accounting Rate of Return, Net Present				
	Value(NPV), Net Terminal Value, Internal Rate				
	of Return (IRR), Profitability Index, Capital				
	budgeting under Risk-Certainty Equivalent				
******	Approach and Risk-Adjusted Discount Risk.	1 4 77	G 0 2	DO2	DG G 2
UNIT-3	Financing Decision and Dividend Decision	14 Hrs	CO3	PO3	PSO3
	Sources of long-term financing, Capital				
	Structure-Theories of Capital Structure (Net				
	Income, Net Operating Income, MM				
	Hypothesis, Traditional Approach), Operating				
	and Financial leverage, Determinants of capital				
	structure.				
	Dividend Decision				
	Theories for Relevance and Irrelevance of				
	dividend decision for corporate valuation-				
	Walter's Model, Gordon's Model, MM Theory,				
	Cash and stock dividends, Dividend policies in				
LINITE 4	practice and Determinants of Dividend.	12 11	CO4	DO2	DCO2
UNIT-4	Working Capital Management	12 Hrs	CU4	PO3	PSO3
	Concepts of Working Capital, Operating and				
	cash cycles, Risk-return trade off, sources of				
	short term finance, Working Capital Estimation,				
	Cash Management, Receivables Management,				
	Inventory Management. (Problems only on estimation of working capital requirements &				
	estimation of working capital requirements&				
	Operating Cycle)				

REFERENCE BOOKS

- 1. Financial Management Text, Problems and Cases M.Y. Khan and P.K. Jain, Tata Mc Graw Hill Publishing Company Ltd.;.
- 2. Financial Management I.M. Pandey, Vikas Publishing House Pvt. Ltd.; Fundamentals of Financial Management Prasanna Chandra, Tata Mc Graw Hill Publishing Company Ltd.;
- 3. Fundamentals of Financial Management Eugene F. Brigham and Joel F. Houston, Thomson South-Western;
- 4. Fundamentals of Financial Management J. Van Horne and John M. Wachowicz, Prentice Hall.

Course Title: INDIAN BANKING SYSTEM

Course Code: B20CH3060

Course Description: This course aims at providing the students the details of Indian Financial system for better financial decision making. It covers the Banking sector reforms, Techonologies used in Banking system, Financial Innovations and it also concentrates on Investment policies of Banks.

Course Objectives:

- 1. To study banking sector in India.
- 2. To train and equip the students with the skills of modern banking.
- 3. To develop and inculcate the traits of professionalism amongst the students.

Course Outcomes:

CO1: Understands the Basics of Indian Banking System

CO2: Analyze about the NPA's and reforms in banking sector

CO3: Determine about the recent developments in banking and Financial Innovations.

CO4: Understands the various Investments policies of Banks.

Course Pre-requisites: Basics of Banking System

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:3 1 0

Course type: HARD CORE

Contact Hours:52

UNITS	SYLLABUS	СН	СО	PO	PSO
UNIT-1	Indian Banking System	14 Hrs	CO1	PO5	PSO1
	Structure and Operation- Structure of				
	Indian Banking System- RBI-Commercial				
	Bank-Classification of Commercial Banks-				
	Public Sector, Private Sector, Indian				
	Foreign banks-Regional Banks(RRBs)-Co-				
	operative Banks –Development Banks				

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	Employment Of Bank Funds				
	Meaning of employment of funds-				
	Principles of sound lending-Liquidity-				
	Profitability-Security or Safety- Factors				
	limiting the level of advances, different				
	types of loans and advances-Modes of				
	securing advances-Charges, lien, pledge,				
	hypothecation and mortgages.				
UNIT-2	NPA & BANKING SECTOR	12 Hrs	CO2	PO5	PSO1
	REFORMS				
	Relevance of Profitability in commercial				
	banks-NPAs-Reason for NPAs- Indicators				
	of NPAs -Classification of NPAs -				
	Management of NPAs- Narasimham				
	Committee Recommendations regarding				
	classification of sets and provisions norms-				
	SARFAESI Act 2002				
UNIT-3	Technology in Banks and Financial	1 / 11	CO2	DO5	PSO1
UN11-3	1	14 Hrs	CO3	PO5	PSO1
0111-3	Innovations-	14 Hrs	CO3	POS	PSOI
UNII-3	Innovations- Technological Channels for the Delivery of	14 Hrs	CO3	PO3	PSOI
UNIT-3	Innovations-	14 Hrs	CO3	PO3	PSOI
UNIT-3	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and	14 Hrs	CO3	POS	PSOI
UNIT-3	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet	14 Hrs	CO3	POS	PSOI
UNIT-3	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart	14 Hrs	CO3	POS	PSOI
UNIT-3	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS,	14 Hrs	CO3	POS	PSOI
UNIT-3	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering;	14 Hrs	CO3	POS	PSOI
	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines.				
UNIT-4	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines. Investment policy of Banks	12 Hrs	CO3	PO5	PSO1
	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines. Investment policy of Banks Criteria of investment policy-principles of				
	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines. Investment policy of Banks Criteria of investment policy-principles of investment policy. Inclusive banking-				
	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines. Investment policy of Banks Criteria of investment policy-principles of investment policy. Inclusive bankingmeaning and need-micro finance-meaning,				
	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines. Investment policy of Banks Criteria of investment policy-principles of investment policy. Inclusive banking-meaning and need-micro finance-meaning, need, difference in approach from				
	Innovations- Technological Channels for the Delivery of Financial Services, ATMs' Internet banking; Mobile banking; payment and receipts gateway; BHIM; TEZZ etc.; Card Technologies- Debit; Credit; and Smart cards; Electronic Fund Disclosure; IMPS, NEFT and RTGS; Money Laundering; Anti-money Laundering Guidelines. Investment policy of Banks Criteria of investment policy-principles of investment policy. Inclusive bankingmeaning and need-micro finance-meaning,				

REFERENCE BOOKS

- 1. Modern Banking by B.S.Raman
- 2. K.C Shekhar, Banking: Theory and Practice-Lekshmyshekhar, Vikas Publishing House.
- 3. Dr. P K Srivastava Banking Theory and Practice-Himalya Publishing House
- 4. Neelam C Gulati Banking and Insurance: Principles and Practice-Excel books

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OPEN ELECTIVE Course Title: LEADERSHIP AND TEAM DEVELOPMENT

Course Code: B20CH3070

Course Description: This course seeks to develop and strengthen interpersonal leadership and teamwork skills. This will allow students to think more flexibly while solving unexpected problems and help them to reach results on personal and professional levels.

Course Objectives:

- 1. To become a more effective leader, manager or supervisor through practical skill based learning.
- 2. To build the concept of Self-awareness, Leadership and Goal setting
- 3. To develop the Skills and the techniques required and to create awareness about time management

Course Outcomes:

CO1: Understand the concept of leadership and its theories.

CO2: Acquaint the communication skills required to overcome the creativity barriers.

CO3: Develop the stress removal techniques.

CO4: Impart about the team work and building skills to overcome the conflicts.

Course Pre-requisites: Concepts of Leadership development

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 3 1 0

Course type: OPEN ELECTIVE

Contact Hours: 52

Contact II		,		1	,
UNITS	SYLLABUS	CH	CO	PO	PSO
UNIT -1	Leadership	14 Hrs	CO1	PO2	PSO2
	Concept of leadership and honing leadership				
	skills, leadership and assertiveness skills- A				
	good leader, leaders and managers- Leadership				
	theories, Types of Leaders-Leadership				
	Behavior: Assertiveness skills				
UNIT-2	Interpersonal Communication:	12 Hrs	CO2	PO2	PSO2
	Interpersonal relations, communication models,				
	process and barriers, team communication,				
	developing interpersonal relationships through				
	effective communication, listening skills,				
	corporate communication styles- assertion,				
	persuasion, negotiation.				

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UNIT-3	Managing Self & Stress Free Living	14 Hrs	CO3	PO2	PSO2
	Time Management- Relevance and techniques-				
	Urgency and importance Matrix and Time Logs.				
	Stress Management- Concept and Relevance of				
	stress and Stress Management, types of stress,				
	Stress management techniques and tips to avoid				
	stress.				
	Impact of emotions on problem solving and				
	decision making				
UNIT-4	Working in Teams and conflict management	12 Hrs	CO4	PO2	PSO2
	Team Building- relevance, characteristics of an				
	effective team (PERFORM Concept) & Team				
	Building Activities.				
	Conflict Management- Role plays depicting real				
	life scenarios.				

- 1. Corporate Grooming and Etiquette- Sarvesh Gulati, Rupa publications, New Delhi.
- 2. How to Win Friends & Influence People- Dale Carnegie, India Book Distributors, Mumbai
- 3. Managing Soft skills for Personality Development-edited by B.N Ghosh, McGraw Hill India
- 4. English and Soft skills-S.P.Dhanavel, Orient Black swan India

FOURTH SEMESTER

Course Title : ಕನ್ನಡ – IV

Course Code: B20CH4011

Course Description:

ಭಾಷೆಯನ್ನು ಮಾತನಾಡುವ ಬರೆಯುವ ಕೌಶಲ್ಯ, ಸಾಹಿತ್ಯದ ಬಗ್ಗೆ ಸ್ಥೂಲವಾಗಿ ಪರಿಚಯಿಸುವ ಮೂಲಕ ವಿದ್ಯಾರ್ಥಿಗಳ ವ್ಯಕ್ತಿತ್ವ ವಿಕಾಸ ಹಾಗು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳನ್ನು ಗಮನದಲ್ಲಿಟ್ಟುಕೊಂಡು, ಪ್ರಸ್ತುತ ಸಂದರ್ಭಕ್ಕೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸಲು ಪಠ್ಯವನ್ನು ರೂಪಿಸಲಾಗಿದೆ. ಸಾಹಿತ್ಯ, ಕಲೆ, ವಾಣಿಜ್ಯ, ಆಡಳಿತಾತ್ಮಕ ಮತ್ತು ವಿಜ್ಞಾನದ ವಿಚಾರಗಳಿಗೆ ಒತ್ತನ್ನು ನೀಡಲಾಗಿದೆ. ಇದು ಮೊದಲ ಎರಡು ಸೆಮಿಸ್ಟರ್ ಮೂರು ಕ್ರೆಡಿಟ್ ಗಳನ್ನು; ಮೂರು ಮತ್ತು ನಾಲ್ಕನೇ ಸೆಮಿಸ್ಟರ್ ಎರಡು ಕ್ರೆಡಿಟ್ ಗಳನ್ನು ಹೊಂದಿದೆ.

Course Outcomes:

ನವೋದಯ ಕಾವ್ಯ, ನವ್ಯ ಕಾವ್ಯ, ವಾಣಿಜ್ಯ ಕನ್ನಡ, ವೈಜ್ಞಾನಿಕ ಲೇಖನಗಳು ಮತ್ತು ಏಕಾಂಕ ನಾಟಕದ ಕಲಿಕೆಯ ಮೂಲಕ ಕಾಲದ ಸ್ಥಿತ್ಯಂತರಗಳನ್ನು ಅದರ ಒಳನೋಟಗಳನ್ನು ಬೆಳೆಸುತ್ತದೆ.

CO1: ಸಾಮಾಜಿಕ, ರಾಜಕೀಯ, ಧಾರ್ಮಿಕ, ಸಾಂಸ್ಕೃತಿಕ, ಪರಿಸರ ಹಾಗೂ ಲಿಂಗಸಂಬಂಧಿ ವಿಚಾರಗಳೆಡೆ ಗಮನ ಹರಿಸುವುದರೊಂದಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳಲ್ಲಿ ಚರ್ಚಾ ಮನೋಭಾವವು ಬೆಳೆಯುತ್ತದೆ.

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CO2: ಜೀವನದಲ್ಲಿ ಬರುವ ಅಭಿಪ್ರಾಯ ಬೇಧಗಳು, ಸಮಸ್ಯೆಗಳನ್ನು ಆಧುನಿಕ ಸಂದರ್ಭದಲ್ಲಿ ಮಾನವೀಯತೆಯೊಂದಿಗೆ ನಿರ್ವಹಿಸುವಂತೆ ಪ್ರೇರೇಪಿಸುತ್ತದೆ.

СО3:ಉತ್ತಮ ಸಂವಹನ ಕಲೆಯನ್ನು ಬೆಳೆಸುವ ಉದ್ದೇಶವನ್ನು ಈಡೇರಿಸುತ್ತದೆ.

CO4:ಸಂಶೋದನಾ ಮನೋಭಾವ ಮತ್ತು ಸ್ಪರ್ಧಾತ್ಮಕ ಪರೀಕ್ಷೆಗಳಿಗೆ ವಿದ್ಯಾರ್ಥಿಗಳನ್ನು ಸಜ್ಜುಗೊಳಿಸುತ್ತದೆ.

Course Pre-requisites:

- ಕನ್ನಡ ಭಾಷೆಯ ಬಗೆಗೆ ಪ್ರಾಥಮಿಕ ತಿಳುವಳಿಕೆ ಅಗತ್ಯ...
- ಭಾಷೆಯನ್ನು ಓದಲು ಮತ್ತು ಬರೆಯಲು ತಿಳಿದಿರಬೇಕು.
- ಪದವಿ ಪೂರ್ವ ಶಿಕ್ಷಣದಲ್ಲಿ ಕನ್ನಡ ಭಾಷೆಯನ್ನು ಓದಿರಬೇಕು.

Pedagogy: Direct method, ICT and Digital support (Links attached), Collaborative and Cooperative learning, Differentiated Instruction, Flipped Classroom

LTP: 1:1:0

Course type: CC

Contact Hours: 26

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	ದಲಿತ ಬಂಡಾಯ ಕಾವ್ಯ	8Hrs.	CO1,	PO5,	00
	1. ಚೋಮನ ಮಕ್ಕಳ ಹಾಡು – ಸಿದ್ದಲಿಂಗಯ್ಯ		CO2	PO8	
	2. ಇಲ್ಲ ಬಿಡುಗಡೆ ನಮಗೆ– ವೀ. ಚಿಕ್ಕವೀರಯ್ಯ				
	3. ಮಗು ಮತ್ತು ಹಣ್ಣುಗಳು – ಹೆಚ್.ಎಸ್ ಶಿವಪ್ರಕಾಶ್				
Unit-2	ಸ್ತ್ರೀವಾದಿ ಮತ್ತು ಸಮಕಾಲೀನ ಕಾವ್ಯ	8Hrs.	CO1,	PO5,	00
	1. ತಡೆ – ಚ ಸರ್ವಮಂಗಲ		CO2	PO8	
	2. ಧ್ಯಾನಸ್ತ ಬಂಗಲೆಗಳು – ವಿ ಆರ್. ಕಾರ್ಪೆಂಟರ್				
	3. ಟ್ರಯಲ್ ರೂಮಿನ ಅಪ್ಸರೆಯರು– ಭುವನ ಹಿರೇಮಠ				
Unit-3	ಆಡಳಿತಾತ್ಮಕ ಕನ್ನಡ ಮತ್ತು ವೈಜ್ಞಾನಿಕ	7Hrs.	CO3,	PO5,	00
	ಲೇಖನಗಳು		CO4	PO8	
	1. ಪತ್ರಲೇಖನ ಮತ್ತು ವರದಿಗಳ ತಯಾರಿ				
	2. ವಿಜ್ಞಾನ ಸಂವನಕ್ಕೆ ಆಧುನಿಕ ತಂತ್ರಜ್ಞಾನದ ಸವಲತ್ತುಗಳು				
	– ట <mark>ే</mark> జీ ప్రిణిధ				
	3. ವಿಜ್ಞಾನ ಮತ್ತು ಸಮಾಜ – ಹೆಚ್ ನರಸಿಂಹಯ್ಯ				
Unit-4	ಕಾದಂಬರಿ	7Hrs.	CO3,	PO5,	00
	1. ಕಾಡು — ಶ್ರೀಕೃಷ್ಣ ಆಲನಹಳ್ಳಿ		CO4	PO8	

Reference Books:

- 1. ಮುಗಳಿ ರಂ.ಶ್ರೀ., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ಗೀತಾ ಬುಕ್ ಹೌಸ್, ಮೈಸೂರು. 2014
- 2. ಸೀಮಾತೀತ ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ ಸಂಪುಟ 1,2,3,4,5 ಮತ್ತು 6, ಕುವೆಂಪು ಕನ್ನಡ ಅಧ್ಯಯನ ಸಂಸ್ಥೆ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ, ಮೈಸೂರು. 2014

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- 3. ಡಾ. ಅರವಿಂದ ಮಾಲಗತ್ತಿ, ಸಾಹಿತ್ಯ ಸಂಸ್ಕೃತಿ ಮತ್ತು ದಲಿತ ಪ್ರಜ್ಞೆ, ಪ್ರಕಾಶಕರು ಕನ್ನಡ ಸಾಹಿತ್ಯ ಪರಿಷತ್ತು, ಬೆಂಗಳೂರು. 2014
- 4. ಡಾ. ಈ.ಎಸ್. ಆಮೂರ, ಕನ್ನಡ ಕಥನ ಸಾಹಿತ್ಯ : ಕಾದಂಬರಿ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ಪ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2016
- 5. ದೇಶಪಾಂಡೆ ಎಸ್.ಎಲ್., ಬೇಂದ್ರೆ ಶರೀಫರ ಕಾವ್ಯಾಯಾನ, ಪ್ರಕಾಶಕರು ದೇಸಿ ಮಸ್ತಕ, ಬೆಂಗಳೂರು. 2013
- 6. ಕೀರ್ತನಾಥ ಕುರ್ತಕೋಟಿ, ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಂಗಾತಿ, ಪ್ರಕಾಶಕರು ಕುರ್ತಕೋಟಿ ಮೆಮೋರಿಯಲ್ ಟ್ರಸ್ಟ್, ಧಾರವಾಡ. 2009
- 7. ಶಾಮರಾಯ ತ.ಸು., ಕನ್ನಡ ಸಾಹಿತ್ಯ ಚರಿತ್ರೆ, ಪ್ರಕಾಶಕರು ತಳುಕಿನ ವೆಂಕಣ್ಣಯ್ಯ ಸ್ಮಾರಕ ಗ್ರಂಥಮಾಲೆ, ಮೈಸೂರು 2014
- 8. ಸಂ. ಡಾ! ಸಿ. ಆರ್. ಚಂದ್ರಶೇಖರ್, ಮುಂದಾಳುತನದ ಲಕ್ಷಣಗಳನ್ನು ಬೆಳೆಸಿಕೊಳ್ಳುವುದು ಹೇಗೆ?, ಪ್ರಕಾಶಕರು ನವಕರ್ನಾಟಕ ಪಬ್ಲಿಕೇಷನ್ಸ್ ಪ್ರೈವೆಟ್ ಲಿಮಿಟೆಡ್. 2010
- 9. ಆಧುನಿಕ ಕನ್ನಡ ಕಾವ್ಯ ಭಾಗ-2, ಕುವೆಂಪು ಕನ್ನಡ ಅಧ್ಯಯನ ಸಂಸ್ಥೆ, ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ, ಮೈಸೂರು. 2004
- 10. ಶಿವರುದ್ರಪ್ಪ ಜಿ.ಎಸ್. ಕನ್ನಡ ಸಾಹಿತ್ಯ ಸಮೀಕ್ಷೆ, ಪ್ರಕಾಶಕರು ಸ್ವಪ್ನ ಬುಕ್ ಹೌಸ್, ಬೆಂಗಳೂರು. 2013

Course Title: HINDI-IV

Course Code: B20CH4012

Course Description:

यह पाठ्यक्रम नौसिखिया अपनी भाषा की क्षमता का विकास करने हेतु तथा विभिन्न साहित्यिक प्रक्रियाओं द्वारा समाज, संस्कृति एवं जीवन के मूल्यों को समझने हेतु अभिकल्पित है |

Course Objectives:

- 1. संदर्भानुसार उचित भाषा का प्रयोग करने की दक्षता को छात्रों में उत्पन्न करना।
- 2. साहित्य के माध्यम से समाज एवं मानवीय मूल्यों को समझाकर, उन मूल्यों की रक्षा हेतु प्रेरित करना।
- 3. छात्रों में पुस्तक पठन एवं लेखन की अकृतिम प्रवृत्ति स्थापित करना।
- 4. अध्येताओं में साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास करना।

Course Outcomes:

अध्ययन की समाप्ति पर अध्येता –

CO1: सामाजिक मूल्य एवं नैतिक जवाबदेही को स्वीकार कर सकता है।

CO2: साहित्य की प्रासंगिकता को जीवन में समझने की दक्षता रखता है

CO3: समाज में अंतर्निहित पद्दतियाँ एवं विचारधाराओं का व्याख्यान करने में सक्षम बन सकता है |

CO4: साहित्य के माध्यम से प्रभावी एवं कुशल संचार का विकास कर सकता है।

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Course Pre-requisites:

- अध्येता, पी.यु.सी के स्तर पर द्वितीय भाषा के रूप में हिन्दी का अध्ययन करना चाहिए।
- हिन्दी साहित्य के इतिहास का संक्षिप्त ज्ञान की आवश्यकता है |
- हिन्दी व्याकरण का अवबोधन आवश्यक है।
- अंग्रेज़ी हिन्दी अनुवाद से संबंधित जानकारी जरुरी है।

Pedagogy: ICT and Digital support, Collaborative and Cooperative learning, Flipped Classroom

LTP:1:1:0

Course type: CC

Contact Hours:26

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1		08Hrs.	CO1,	PO5,08	00
	इकाई - 1 उपन्यास कालिया ममता - दौड़ -		CO2		
Unit-2		08Hrs.	CO1,	PO5,08	00
	इकाई – 2 उपन्यास कालिया ममता - दौड़ -		CO2		
Unit-3		07Hrs.	CO3,	PO5,08	00
	इकाई -3 उपन्यास कालिया ममता - दौड़ -		CO4		
Unit-4	इकाई - 4	07Hrs.	CO3,	PO5,08	00
	अ भाषाई कम्प्युटर		CO4		
	1 यूनिकोड की वर्तमान स्थिति				
	2 हिन्दी में पावर पॉइंट का महत्व				
	3 हिन्दी में एम एस वर्ड, एक्सल शीट				
	निर्माण विधि				
	आ ब्लॉग लेखन				
	1 ब्लॉग लेखन का महत्व				
	2 हिन्दी मैं ब्लॉग लेखन की प्रविधि				
	3 इंटरनेट पर सामाग्री सृजन एवं यू ट्यूब				
	पर प्रकाशन				

Reference Books:

- 1. उपन्यास कालिया ममता दौड़-
- 2. हिन्दी उपन्यास का विकास मधुरेश
- 3. हिन्दी टंकण सिद्दांत शिवनारायण चतुर्वेदी
- 4. हिन्दी साहित्य का इतिहास डॉ. नागेन्द्र
- 5. अधुनिक हिन्दी साहित्य का इतिहास डॉ. बच्चन सिंह
- 6. हिन्दी साहित्य का नवीन इतिहास डॉ. लाल साहब सिंह
- 7. शुद्ध हिन्दी कैसे बोले कैसे लिखे- पृथ्वीनाथ पाण्डे

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- 8. प्रयोजनमूलक हिन्दी डॉ.अम्बादास देशमुख
- 9. कंप्यूटर के भाषिक अनुपयोग विजयकुमार मलहोत्रा

Course Title: ADDITIONAL ENGLISH – IV

Course Code: B20BC4013

Course Description: This 2-credit course helps the learner explore various sociocultural issues through literature. The course provides insight on matters like education and culture that are pertinent in the contemporary society. The course also offers multi-dimensional perspective in the genres of literature and contributes for language enrichment.

Course Objectives:

- 1. To infer the myths from the contemporary perspective.
- 2. To outline the idea of family represented in literature.
- 3. To interpret horror and suspense as a genre of literature.
- 4. To assess the impact of education in building a society

Course Outcomes:

After the completion of the course, students will be able to:

CO1: Examine the relevance of myths and mythology.

CO2: Demonstrate family values and ethics essential to live in the society.

CO3: Analyze horror and suspense as a significant genre of literature.

CO4: Evaluate the applicability of academic contribution in building a society.

Prerequisites: The student must possess fair knowledge of language, literature, culture and society.

Pedagogy: Collaborative Method, Flipped Classroom, Blended Learning

LTP: 1:1:0

Course type: CC

Contact Hours: 26 Hours

Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	Myths & Mythology	07Hrs.	CO1	PO5&8	
	John W. May – Narcissus				
	W.B. Yeats – The Second Coming				
	Devdutt Pattanaik - Shikhandi and the				
	Other Stories They Don't Tell you				
	(Extracts)				
Unit-2	Family & Relationships	07Hrs	CO2	PO5&8	
	Nissim Ezekiel – Night of the Scorpion				
	Langston Hughes – Mother to Son				
	Kate Chopin – The Story of an Hour				
	Henrik Ibsen – A Doll's House (Extract)				

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Unit-3	Horror & Suspense	08Hrs	CO3	PO5&8	
	Edgar Allan Poe – The Raven				
	Bram Stoker – A Dream of Red Hands				
	Satyajit Ray – Adventures of Feluda				
	(Extract)				
Unit-4	Education	08Hrs	CO4	PO5&8	
	The Dalai Lama – The Paradox of Our				
	Times				
	Kamala Wijeratne – To a Student				
	Sudha Murthy – In Sahyadri Hills, a				
	Lesson in Humility				
	Frigyes Karinthy – Refun				

Reference Books:

- 1. Finneran, Richard J. The Collected Works of W.B. Yeats(Volume I: The Poems: Revised Second Edition). Simon & Schuster, 1996.
- 2. Pattanaik, Devdutt. Shikhandi: Ánd Other 'Queer' Tales They Don't Tell You. Penguin Books, 2014.
- 3. Ezekiel, Nissim. Collected Poems (With A New Introduction By John Thieme). OUP, 2005.
- 4. Hughes, Langston. The Collected Poems of Langston Hughes. Vintage, 1995.
- 5. Chopin, Kate. The Awakening and Selected Stories of Kate Chopin. Simon & Schuster, 2004.
- 6. Ibsen, Henrik. A Doll's House. Maple Press, 2011.
- 7. Poe, Edgar Allan. The Complete Poetry of Edgar Allan Poe. Penguin USA, 2008.
- 8. Stoker, Bram. Dracula. Fingerprint Publishing, 2013.
- 9. Ray, Satyajit. The Complete Adventures of Feluda (Vol. 2). Penguin Books Ltd., 2015.
- 10. Lama, Dalai. Freedom in Exile: The Autobiography of the Dalai Lama of Tibet. Little, Brown Book Group, 1998.
- 11. Murthy, Sudha. Wise and Otherwise: A Salute to Life. Penguin India, 2006.

Course Title: METHODS TECHNIQUES OF COST ACCOUNTING

Course Code: B20CH4020

Course Description: This course examines the concepts and procedures underlying the development of a cost accounting system for managerial decisions, control, and performance reporting. It covers the Process costing along with Joint products, contract costing, Operating Cost and Marginal Cost. It also explain the various approaches of Activity Based Costing.

Course Objectives:

- 1.To gain knowledge about the how costing methods useful for manufacturing companies, Job costing is useful when the company accepts to do particular job and batch costing is useful in pharmacy companies.
- 2. To get an idea about the Process costing and an idea about the by-products and contract

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costing and its applications.

3. To know about the operating costing, standard costing and to know about the need of transport costing.

Course Outcomes:

CO1: Applicability of process costing and normal loss and abnormal loss.

CO2: Compute the contract costing and its applicability.

CO3: Know the uses of operating costing and marginal costing.

CO4: Understand the allocation of overheads under Activity based costing.

Course Pre-requisites: Basic knowledge of costing and accounting concepts

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Process Costing Introduction- meaning , features, application of process costing –differences between job costing and process costing – procedure – process costing when there is no process loss and or Gain: Process costing when there is process loss and or gain – Normal and Abnormal loss and Abnormal gain- Inter process profit –	14 Hrs	CO1	PO1	PSO1
	Equivalent production – By product and joint product costing – Problems				
UNIT-2	Contract Costing Introduction — Definition, features, Differences between contract costing and Job costing- Ascertainment of Contract cost- Cost of sub contracts- certification of work done and Retention money, Profit on incomplete contracts, valuation of work in progress, escalation clause, Cost plus contracts.	12 Hrs	CO2	PO1	PSO1
UNIT-3	Operating Costing & Marginal Costing Introduction, Meaning and application of Operating Costing, - Power house costing or boiler house costing, canteen or hotel costing, hospital costing (Theory only) and	14 Hrs	CO3	PO1	PSO1

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	Transport Costing – Problems on Transport				
	costing.				
	Marginal Costing				
	Absorption versus Variable Costing,				
	Distinctive features and income				
	determination. Cost Volume-Profit				
	Analysis, Profit / Volume ratio. Break-				
	evenanalysis-algebraic and graphic				
	methods .Angle of incidence, margin of				
	safety, determination of cost indifference				
	point.				
UNIT-4	Activity Based Costing	12Hrs	CO4	PO1	PSO1
UNIT-4	Activity Based Costing Introduction - Weakness of conventional	12Hrs	CO4	PO1	PSO1
UNIT-4		12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional	12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional system - concept of ABC - Kaplan and	12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional system - concept of ABC - Kaplan and Cooper's Approach - cost drivers and cost	12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional system - concept of ABC - Kaplan and Cooper's Approach - cost drivers and cost pools - allocation of overheads under ABC	12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional system - concept of ABC - Kaplan and Cooper's Approach - cost drivers and cost pools - allocation of overheads under ABC - Characteristics of ABC - Steps in the	12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional system - concept of ABC - Kaplan and Cooper's Approach - cost drivers and cost pools - allocation of overheads under ABC - Characteristics of ABC - Steps in the implementation of ABC - Benefits from	12Hrs	CO4	PO1	PSO1
UNIT-4	Introduction - Weakness of conventional system - concept of ABC - Kaplan and Cooper's Approach - cost drivers and cost pools - allocation of overheads under ABC - Characteristics of ABC - Steps in the implementation of ABC - Benefits from adaptation of ABC system - difficulties	12Hrs	CO4	PO1	PSO1

- 1. Advanced Cost And Management Accounting Problems And Solutions V.K.Saxena & C.D.Vashist, Sultan Chand & Sons;
- 2. Jawahar Lal, Cost Accounting. McGraw Hill Education
- 3. Nigam, B.M. Lall and I.C. Jain. Cost Accounting: Principles and Practice. PHI Learning
- 4. Rajiv Goel, Cost Accounting, International Book House

Course Title: INCOME TAX & PRACTICE-I

Course Code: B20CH4030

Course Description: An overview of the direct taxation system of India and knowledge of computation of income tax under various heads, idea on various avenues for tax planning and tax management.

Course Objectives:

- 1.To know about the history of Income tax act and various basic concepts used in income tax act. Focus on giving finance professionals an overview of various taxation laws related to Direct Taxes, and Regulatory aspects.
- 2. To understand the concept of salaries and computation of salary income, treatment of

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allowances, perquisites and profits in lieu of salary and to understand the concept of House Property and computation of taxable income from House Property

Course Outcomes:

CO1: Understand fundamental concepts of Indian Income tax law

CO2: Determine residential status & scope of income, Exempted Incomes under the Act

CO3: Analyze the salary income computation of individual assesses

CO4: Compute the taxable income from House Property head.

Course Pre-requisites: General aspects of tax structure

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:3 0 1

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Income Tax	14 Hrs	CO1	PO1	PSO1
	Brief History of Indian Income Tax - Legal				
	Frame Work – Types of Taxes - Cannons of				
	Taxation – Important Definitions: Assessment,				
	Assessment Year, Previous Year (including				
	Exceptions), Assesses, Person, Income, Casual				
	Income, Gross Total Income, Agricultural				
	Income (including Scheme of Partial Integration				
	- Theory Only) - Scheme of taxation. Meaning				
	and classification of Capital & Revenue. Income				
	tax authorities: Powers & functions of CBDT,				
	CIT & A.O.				
UNIT-2	Exempted Incomes	10 Hrs	CO2	PO1	PSO1
	Introduction – Exempted Incomes U/S 10 -				
	Restricted to Individual Assesses.				
	Residential Status				
	Residential Status of an Individual –				
	Determination of Residential Status – Incidence				
	of Tax – Problems.				
UNIT-3	Income From Salary	14 Hrs	CO3	PO1	PSO1
	Meaning – Definition - Basis of Charge–				
	Advance Salary – Arrears of Salary – Allowances				
	– Perquisites– Provident Fund - Profits in Lieu of				
	Salary - Gratuity -Commutation of Pension -				
	Encashment of Earned leave- Deductions from				
	Salary U/S 16 – Problems on Income from Salary				
UNIT-4	Income from House Property	14 Hrs	CO4	PO1	PSO1

Basis of Charge – Deemed Owners – Exempted		
Incomes from House Property -Composite Rent		
- Annual Value – Determination of Annual Value		
- Treatment of Unrealized Rent - Loss due to		
Vacancy – Deductions from Annual Value –		
Problems on Income from House Property.		

- 1. Dr. Vinod K. Singhania: Direct Taxes Law and Practice, Taxmann publication.
- 2. B.B. Lal: Direct Taxes, Konark Publisher (P) ltd.
- 3. Dr. Mehrotra and Dr. Goyal: Direct Taxes Law and Practice, Sahitya Bhavan Publication.
- 4. Dinakar Pagare: Law and Practice of Income Tax, Sultan Chand and sons.

Course Title: AUDITING AND CORPORATE GOVERANCE

Course Code: B20CH4040

Course Description:

This course imparts the basic knowledge of auditing, corporate governance, ethics and CSR in the global and Indian context. The issues are discussed in a comprehensive way.

This course helps to build confidence and skills to contribute to good corporate governance within the organization.

Course Objectives:

- 1. Comprehensive the grounded knowledge of auditing, its requirements, process and its provisions. To understand the internal control system and types of vouching.
- 2. Appreciating significant trends and recurring issues in CG analyzing the common governance problems among the various corporate failures and to study CG models and CSR models.

Course Outcomes:

- CO1: Understand the concepts of auditing with basic principles and techniques.
- CO2: Know about the various theories and Models of Corporate Governance
- CO3: Analyze the reason behind corporate governance failures
- CO4: Understand the corporate social responsibility with various committees and its sustatianability

Course Pre-requisites: Basic Concept of Audit and information about Corporate Governance.

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:3 1 0

Course type: HARD CORE

Contact Hours:52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Auditing	14 Hrs	CO1	PO5	PSO1

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	Basic Principles and Techniques: Classification				
	of Audit, Audit Planning, Internal Control – Internal Check and Internal Audit: Audit				
	Procedure – Vouching and verification of Assets &				
	Liabilities:				
	Company Auditor – Qualifications and				
	disqualifications, Appointment, Rotation,				
	Removal, Remuneration, Rights and Duties:				
	Auditor's Report – Contents and Types, Liabilities				
	of Statutory Auditors under the Companies Act				
	2013				
	Special Areas of Audit: Cost audit, Tax audit and				
	Management audit: Recent Trends in Auditing:				
	Basic considerations of audit in EDP Environment:				
	Relevant Auditing and Assurance Standards				
	(AASs).				
UNIT-2	Corporate Governance	12 Hrs	CO2	PO5	PSO1
	Meaning, Theories, Models and Benefits of				
	Corporate Governance: Politics and Governance:				
	Board Committees and their functions: Insider				
	trading: Rating Agencies: Green Governance E-				
	Governance: Revised Clause 49 of Listing				
	Agreement: Corporate Governance in Public				
	Sector Undertaking: Corporate Funding of				
	Political Parties: Class Action: Whistle Blowing:				
	Shareholders Activism.				
UNIT-3	Major Corporate Governance Failures	14 Hrs	CO3	PO5	PSO1
	BCCI (UK), Maxwell Communication& Mirror				
	group (UK), Enron (USA), World.Com (USA),				
	Andersen Worldwide (USA) Vivendi (France),				
	Harshad Mehta Scam, Satyam Computer Services				
	Ltd. And Kingfisher Airlines, Ram Sumiran Pal,				
	Speak Asia, Sudipta Sen, Saradha Chit Fund:				
	Common Governance Problems Noticed in				
	various Corporate Failures; Codes and Standards				
	on Corporate Governance: Initiative in India.				
UNIT-4	Corporate Social Responsibility (CSR)	12 Hrs	CO4	PO5	PSO1
	Corporate Philanthropy, Meaning of CSR, CSR				
	and CR, CSR and Corporate Sustainability, CSR				
	and Business Ethics, CSR and Corporate				
	, ·	l		<u> </u>	

Governance, Environmental Aspect of CSR, CSR		
provision under the Companies Act 2013, CSR		
Committees, CSR Models, Drivers of CSR, Codes		
and Standards on CSR, Global Reporting		
Initiatives, ISO 26000:2010		

- 1. Institute of Chartered Accountants of India. Auditing and Assurance Standards, ICAL, New Delhi.
- 2. Relevant Publications of ICAI on Auditing (CARO)
- 3. Gupta, Kamal., and Arora, Ashok, Fundamentals of Auditing. Tata Mc-Graw Hill Publishing Co. Ltd., New Delhi.
- 4. Ghatalia, S.V. Practical Auditing. Allied Publishers Private Ltd., New Delhi.
- 5. Singh, A.K., and Gupta, Lovleen, Auditing Theory and Practice, Galgotia Publishing Company.
- 6. Mallin, Christine A. Corporate Governance (Indian Edition) Oxford University Press, New Delhi.

Course Title : BUSINESS LAW

Course Code: B20CH4050

Course Description: This course provides an overview of business law and information to help students learn about businesses becoming able enough, including links to important regulatory forms and legal aspect to link information pertaining to licenses and permits. It covers various laws related to Economic and IT laws, Environmental laws, Competition and Consumer laws.

Course Objectives:

- 1. To introduce the students to various Business law and familiarize them with common issues of relevance
- 2. To know about the various laws for the benefit of the consumers
- 3. To understand the legal aspect of an economy

Course Outcomes:

CO1: Understanding Company and Business from a legal perspective

CO2: Leaning the legal aspect as a consumer and competitor

CO3: Importance of economic laws in the functioning of a business and IT Act 2000.

CO4: Demonstrate an understanding of the Law related to Environment of Business.

Course Pre-requisites: Company Law

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:3 1 0

Course type: HARD CORE

Contact Hours:52

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UNITS	SYLLABUS	СН	СО	PO	PSO
UNIT-1	Introduction to Business Laws and Contract Laws	12Hrs	CO1	PO5	PSO2
	Introduction, Nature of Law, Meaning and Definition of Business Laws, Scope and				
	Sources of Business Laws				
	Indian Contract Act, 1872: Definition of				
	Contract, essentials of a valid contract,				
	classification of contracts, remedies for breach				
	of contract				
UNIT-2	Competition and Consumer Laws:	14Hrs	CO2	PO5	PSO2
	The Competition Act, 2002: Objectives of				
	Competition Act, Features of Competition Act,				
	CAT, offences and penalties under the Act,				
	Competition Commission of India. Consumer				
	Protection Act, 1986: Definition of the terms consumer, consumer dispute, defect,				
	deficiency, unfair trade practices and services.				
	Rights of the consumer under the Act,				
	Consumer Redressal Agencies – District				
	Forum, State Commission, National				
	Commission				
UNIT-3	Economic and IT Laws:	12Hrs	CO3	PO5	PSO2
	Indian Patent Laws and WTO Patent Rules:				
	Meaning of IPR, invention and non-invention,				
	procedure to get patent, restoration and				
	surrender of lapsed patent, infringement of				
	patent.				
	Information Technology Act 2000				
	Definitions under the Act. Digital signature.				
	Electronic governance. Attribution,				
	acknowledgement and dispatch of electronic				
	records. Regulation of certifying authorities. Digital signatures certificates. Duties of				
	subscribers under the Act. Penalties and				
	adjudication. Offences as per the Act.				
UNIT-4	Environmental Law:	14Hrs	CO4	PO5	PSO2
	Environment Protection Act, 1986: Objects of				
	the Act, definitions of important terms:				
	environment, environment pollutant,				

environment pollution, hazardous substance		
and occupier, types of pollution, rules and		
powers of central government to protect		
environment in India.		

- 1. Kamakshi P & Srikumari P Business Regulations, VBH.
- 2. N.D. Kapoor, Business Laws, Sultan Chand publications.
- 3. S.S Gulshan Business Law
- 4. S.C. Sharma: Business Law I.K. International Publishers
- 5. Tulsian Business Law, TMH

SPECIALIZATION: ACCOUNTING

Course Title: ADVANCED ACCOUNTING

Course Code: B20CH4111

Course Description: This course is designed with the objective of imparting a comprehensive understanding of all the different area of accounting. To learn the contemporary application of accounting in various fields. Students will learn the basics of accounting and will gradually move toward advanced and detailed topics.

Course Objectives:

- 1. The accounting process followed in Banking and Insurance companies.
- 2. The acquaint knowledge on inflation, farm and investment accounting.
- 3.To understand risk protection for Individuals and companies

Course Outcomes:

CO1: To understand the various provisions and Schedules of Banking regulations Act of 1949.

CO2: To learn the preparation of statements and Schedules relating to General and Life Insurance.

CO3: Impart the knowledge about Inflation and farm accounting and to ascertain the value of assets

CO4:To analyze and solve valuation and investment accounting problems.

Course Pre-requisites: Basics concept of accounts

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:2 0 1

Course type: SOFT CORE

Contact Hours:39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Accounts of Banking Companies	10 Hrs	CO1	PO1	PSO1

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	D : C1 1:	1			
	Business of banking companies, some important		l		
	provisions of Banking Regulation Act of		l		
	1949,brokerage,discounts,statutory reserves, cash		l		
	reserves, books of accounts, special features of		l		
	bank accounting, final accounts, balance sheet		l		
	and profit and loss account, interest on doubtful		l		
	debts, rebate on bill discounted, acceptance,		l		
	endorsement and other obligations, problems as		l		
	per new provisions.		l		
UNIT-2	Accounts of Insurance Companies	10 Hrs	CO2	PO1	PSO1
	Life Insurance Accounts: Introduction Classes		l		
	of Insurance Business Explanation of terms		l		
	(Claim, Premium, bonus, surrender, value,			1	
	annuity, etc.). The forms of revenue account and				
	balance sheet. Explanation of items (Including				
	journal entries for adjustment like outstanding			1	
	claims bonus in reduction of premium, interest				
	accrued on investments. outstanding premium				
	and claims on the reinsertion) problems			1	
	Ascertainment of profit of a Life Insurance				
	<u>-</u>				
	Company Accounting procedure relating to				
	preparation of valuation balance sheet and				
	statement showing results of valuation problems. Account of Conoral Insurance Company:				
	Account of General Insurance Company:				
	Preparation of final accounts Calculation of				
	insurance claims Method of calculating annuities				
	rates and ratios in mortality, expose to risk				
	aggregate rates, life year and other rate				
	intervals.(Simple Problems)				
UNIT-3	Inflation Accounting and Farm Accounting:	10 Hrs	CO3	PO1	PSO1
	Need-Meaning-Importance-Role-Objectives-			1	
	Merits and Demerits- Problems on current		l		
	purchasing method (CPP) and current cost		l		
	accounting method (CCA).		l		
	Farm Accounting-		l		
	Meaning-Need& Purpose- Characteristics of farm		l		
	Accounting- Nature of Transactions- Cost and		l		
	revenue- Apportionment of Common cost-by		l		
	product costing- farm accounting-recording of		l		
	transactions- Problems			1	
<u> </u>	1		<u> </u>		

UNIT-4	Investment Accounting	09 Hrs	CO4	PO1	PSO1
	Introduction – classification of Investment – Cost				
	of Investment – cum-interest and ex-interest –				
	securities – Bonus shares- right shares – disposal				
	of Investment – valuation of investments –				
	procedures of recording shares – problems.				

- 1. Students' Guide to Accounting . Standards D.S. Rawat, Taxmann;
- 2. S.N. Maheswari, Advanced Accountancy, Vikas Publishers, Volume-1,
- 3. S. P. Jain and K. L. Narang Advanced Accountancy Vol No- II, Kalyani publishers
- 4. R L Gupta, Problems and Solutions in Advanced Accountancy, Sultan Chand, New Delhi

Course Title: IFRS and Ind-AS

Course Code: B20CH4112

Course Description: This course is designed to understand and explain the structure of the framework of international accounting. Apply relevant financial reporting standards to key elements of financial reports. Identifies and apply disclosure requirements of Ind-AS, for companies in financial reports.

Course Objectives:

- 1. To help the students to acquire the basic knowledge International Financial Reporting Standards and to know the presentation of financial statements as per IFRS and also Ind-AS.
- 2. To help the students to acquire the basic knowledge of IFRS

Course outcome:

- CO1: Understand and explore the IFRS accounting standard
- CO2: Compute Accounting and reporting for business combinations
- CO3: Interpret the elements of financial statement as per IFRS and its presentation
- CO4: Determine the preparation of consolidated financial statements as per the Standard

Course Pre-requisites: Concepts of International Accounting standards

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 201

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	СО	PO	PSO
UNIT-1	International Financial Reporting Standards:	10Hrs	CO1	PO1	PSO1
	International Financial Reporting Standards, First time adoption (IFRS 1) – Convergence with IFRS – Stage-wise Approach,				

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	Advantages of converting to IFRS, Significant, Criticisms of IFRS, Key Business issues that				
	will need to be addressed for successful				
	implementation of IFRS, challenges and				
	opportunities faced by India in the				
	implementation of IFRS - An overview of IND				
	ASs: list of converged Indian Accounting.				
UNIT-2	Accounting and Reporting for Business	10 Hrs	CO2	PO1	PSO1
	Combinations (As Per Ind AS):				
	Relevant terms, types of merger, methods of				
	accounting, treatment of goodwill arising on				
	merger, purchase consideration and settlement,				
	accounting in books of vendor/ transferor				
	company, accounting for investment in				
	subsidiary, accounting for holding companies,				
	corporate financial restructuring,				
	reconstructions schemes, de-merger				
UNIT-3	Presentation of Financial Statements:	10 Hrs	CO3	PO1	PSO1
	Outline for the preparation of financial				
	statements - Statement of financial position;				
	Comprehensive income statement; Statement				
	of changes in equity, IAS 18 - Revenue.				
	Elements of financial statements as per IFRS –				
	Non-current assets; current assets; equity;				
	noncurrent liability; current liability; revenue;				
	cost of sales; distribution costs; administrative				
	expenses; financial costs – profits attributable				
	to owners of controlling interest and non-				
	controlling interest – Practical problems on				
	each element.				
UNIT-4	Consolidated Income Statements:	09Hrs	CO4	PO1	PSO1
	Balance sheet and cash flow statement for				
	group companies, impact of group financial				
	statements at the point of acquisition,				
	treatment of investment in associates in				
	consolidated financial statements, compare				
	and contrast acquisition and equity methods of				
	accounting, treatment of investment in joint				
	ventures in consolidated financial statements.				

- 1. A Student's Guide to IFRS Third Edition- Clare Finch
- 2. Roadmap of Convergence of Indian Accounting Standards with IFRS- Edu Pristine
- 3. Elliott, B. & Elliott, J financial accounting and reporting. 13th ed. Essex, England: Prentice Hall/Financial Times.
- 4. Atrill, P. and McLaney, E. J. Accounting and finance for non-specialists. Ninth edition. Harlow, England: Pearson.
- 5. IFRS concepts and applications Kamal Garg, Bharath, law house private limited latest edition
- 6. Elliott, B. and Elliott, J. (financial accounting and reporting. Seventeenth edition. Harlow: Pearson.

SPECIALIZATION: FINANCE

Course Title: STOCK AND COMMODITY MARKET

Course Code: B20CH4211

Course Description: This course helps students to understand about the stock market and gives a practical knowledge about the way stocks are traded in the market and also helps them to make start their own business.

Course Objectives:

- To Building knowledge on functions of primary and secondary markets. To Comprehend the understanding of stock and derivative market
- To explore patterns of Trading and settlement procedures. To Gain understanding on commodity market and its types.

Course Outcomes:

CO1: Understands the difference between stock and commodities market

CO2: Identify the trading and settlement of shares in the stock exchanges and about speculations.

CO3: Imparts the knowledge on Commodity markets.

CO4: Gains knowledge on how trading to be done in Commodity markets.

Course Pre-requisites: Basic Concepts of Investment and stock trading.

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

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UNITS	SYLLABUS	CH	CO	PO	PSO
UNIT-1	Introduction	10Hrs	CO1	PO4	PSO2
	Meaning & Definition-Primary and Secondary				
	Market-Differences-Issues Mechanism in				
	Securities Market-Trading Procedure in Stock				

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	Market-Stock Exchange & its Functions-NSE-				
	BSE: Regulatory Institution-SEBI-Objectives &				
	Powers of SEBI.				
UNIT-2	Trading in Stock Market	10Hrs	CO2	PO4	PSO2
	Pattern of Trading & Settlement in Stock Market-				
	Types of Trading –Speculations- Insider Trading-				
	Book Building Process-Bases of Allotment-				
	Classification of Brokers-NSDL-CSDL-Role & its				
	Functions. (Briefly)				
UNIT-3	Commodity Market	10Hrs	CO3	PO4	PSO2
	Introduction-Meaning & Definition of Commodity				
	Market-Origin of Commodity Market in India-				
	Products-Participants and Functions-Commodity				
	Exchanges in India and International-Stock				
	Exchange Platform-MCX, NCDEX, ICEX, NMCE				
	& its Membership.				
UNIT-4	Trading in Commodity Market	9Hrs	CO4	PO4	PSO2
	Pattern of Trading & Settlement in Commodity				
	Market-Efficiency of Commodity market-Types of				
	transactions in Commodity market-Benefits of				
	Commodity Market.				

- 1. Bharat Kulkarni: Commodity Markets and Derivatives, Excel Books.
- 2. Gurusamy, Financial Markets and Institutions, 3rd edition, Tata McGraw Hill.
- 3. Srivastava RM: Management of Financial Institutions, HPH
- 4. Saunders, Financial Markets and Institutions, 3rd edition, Tata McGraw Hill.
- 5. Bharat Kulkarni; Commodity Markets and Derivatives, Excel Books.
- 6. Khan, Indian Financial Systems, 6th edition, Tata McGraw Hill

Course Title: FINANCIAL DERIVATIVES

Course Code: B20CH4212

Course Description: This course covers the fundamentals areas in finance, derivative securities. The main objective of this course is to help students to gain the intuition and knowledge of derivatives in solving problems

Course Objectives:

- 1. To understand the basic concepts of Forwards Trading & Futures Trading.
- 2. To understand the basic concepts of Options & Option Pricing Models (Binomial and Black Scholes).
- 3. To understand the basic concepts of Currency and Commodity derivatives and apply them to hedge risk exposure.

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Course Outcomes:

CO1: Understands the concepts and factors contributing to the growth of financial derivatives.

CO2: Gets the exposure of trading with Forwards and Futures.

CO3: Impart the structure of Options Trading in the stock market.

CO4: Evaluate trading and settlements of different swaps & commodity derivatives.

Course Pre-requisites: Basic Concepts of Finance and stock market.

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 2 0 1

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Financial Derivatives	10Hrs	CO1	PO7	PSO2
	Introduction- Fundamental linkages between spot				
	& Derivative Markets -economic benefits of				
	derivatives - types of financial derivatives -				
	features of derivatives market - factors				
	contributing to the growth of derivatives -				
	functions of derivative markets - the role of				
	derivatives market- traders in derivatives markets				
	- Derivatives market in India.(Theory only)				
UNIT-2	Forwards and Futures	10Hrs	CO2	PO7	PSO2
	Trading and differences between them: Trading in				
	Forwards.				
	Futures: theory, pricing, mechanics of buying &				
	selling futures and hedging strategies,				
	Commodity futures, Index futures &Interest rate				
	futures. (Theory & Problems)				
UNIT-3	Options	10Hrs	CO3	PO7	PSO2
	Types of options- options vs. futures- option				
	pricing- factors affecting option pricing. Concept				
	of exotic option. Hedging & trading strategies				
	involving options- valuation of option: basic				
	model, Binomial Analysis & Black and Scholes				
	Model. (Theory & Problems)				
UNIT-4	Swaps Markets & Commodity derivatives	09Hrs	CO4	PO7	PSO2
	Swaps Markets: Structure, types (currency,				
	interest-rate, equity and commodity Swaps),				
	Pricing of swaps.				
	Commodity derivatives:				

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Introduction, trading and settlements – physical		
delivery of commodities. (Theory & Problems)		

- 1. Financial Derivatives- Bishnupriya Mishra, SathyaSwaroopDebasish-Excel Books India,
- 2. Financial Derivatives-Theory, Concepts & Problems by S.L Guptha, PHI Publications.
- 3. Financial Derivatives: Risk Management by V.K Bhalla, S. Chand Limited.
- 4. C.P. Jones, Investments Analysis and Management, Wiley, Prasanna Chandra, Investment Analysis and Portfolio Management, McGraw HillEducation

SPECIALIZATION: INTERNATIONAL BUSINESS

Course Title: INTERNATIONAL BUSINESS ENVIRONMENT

Course Code: B20CH4311

Course Description: The course examines the structure and features of the international markets, how organization engages with the present environment, and how they respond to its complexities, it also gives knowledge about the Political and Legal and G

Course Objectives:

- 1. To learn the Structure and technological innovations in Global Business Environment.
- 2. To Know the various International Business Environments

Course Outcomes:

CO1: Acquaint the students with the nature and structure of International business CO2: Understand the significance of geographical and cultural Environment of International Business.

CO3: Determine the political vulnerability and statutory governing structure. CO4:Enumerate the economic global environment

Course Pre-requisites: Basic Concepts of Business Environment

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:2 1 0

Course type: SOFT CORE

Contact Hours:39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction	10Hrs	CO1	PO2	PSO2
	Nature and Significance of Global Business				
	Environment; Structure of Global Business				
	Environment; Globalization and Global Business				
	Environment; Impact of Protectionism on Global				
	Business Environment; Technological Innovations				
	and Global Business Environment.				

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UNIT-2	Geographical and Cultural Global	9 Hrs	CO2	PO2	PSO2
	Environment				
	Need for and Significance of its Study; Climate and				
	Topography; Population and its Structure; Physical				
	and Human Resources; World Trade Routes;				
	Culture and its Elements; Characteristics of				
	Culture; Cultural Knowledge and Values; Business				
	Customs and Ethics.				
UNIT-3	Political and Legal Global Environment	10Hrs	CO3	PO2	PSO2
	Political Systems and Stability of Government				
	Policies; Nationalism; Political Risks in Global				
	Business; Assessing Political Vulnerability;				
	Reducing Political Vulnerability; Legal Systems;				
	Jurisdiction in International Legal Disputes;				
	Protection of Intellectual Property Rights;				
	Commercial Laws within Countries; Grey Market;				
	Money Laundering; Antidumping; Counterfeiting.				
UNIT-4	Economic Global Environment	10Hrs	CO4	PO2	PSO2
	The World Economy-A Brief Study Only;				
	Economic Systems; Levels of Economic Growth;				
	Economic Groups and Business Environment;				
	Economic Policies-A Brief Discussion Only.				
	.Multinational Organizations and Institutions:				
	IMF and World Bank in Global Business-Role,				
	Functions and Structure; GATT and UNCTAD;				
	World Trade Organization (WTO) – Objectives,				
	Functions and Structure; Implications of WTO on				
	International Business Environment.				

- 1. Bennet, Roger, International Business, Financial Times, Pitman Publishing, London.
- 2. Bhattacharya, B., Going International: Response Strategies of the Indian Sector, Wheeler Publishing, New Delhi.
- 3. Czinkota, Michael R., et. al., International Business, the Dryden Press, Fortworth.
- 4. Danoes, John D. and Radebaugh, Lee H., International Business: Environment and Operations, Addison Wesley, Readings.
- 5. Hill, Charles W. L., International Business, McGraw Hill, New York.

Course Title: FOREX MANAGEMENT

Course Code: B20CH4312

Course Description: This course concentrate in changing of the forex market scenario, how the foreign exchange market operates and techniques that can be used to reduce the risk. This program will help the students to gain a comprehensive knowledge regarding the foreign exchange management

Course Objectives:

- 1. To understand the system of Foreign Exchange Market in India
- **2.** To understand the Forex risk and its Management

Course Outcomes:

CO1: Determine the foreign exchange market in India

CO2: Understand about the Foreign exchange rates & risk involved in Forex market

CO3: Impart the knowledge on how to manage & hedge the risk associated with foreign trade

CO4: Enumerate the concept of Exchange rate management

Course Pre-requisites: Basic Concepts of Import & export

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:2 1 0

Course type: SOFT CORE

Contact Hours:39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Foreign Exchange And Markets	9 Hrs	CO1	PO4	PSO2
	Introduction – Meaning – Elements –				
	Importance – Evolution of Exchange Rate				
	System – International Monetary System – Gold				
	Standard – types of exchange rates –				
	Fluctuations in Foreign Exchange rates – Causes				
	and Effects – Need for Stable foreign exchange				
	Rates – Determination of Exchange rates –				
	Theories of Determination of Foreign Exchange				
	Rates.				
UNIT-2	Forex Market In India	10Hrs	CO2	PO4	PSO2
	Introduction – Meaning – Types – Operations –				
	Convertibility - Objectives of Foreign Exchange				
	Control – Problems of Foreign Exchange market				
	in India – Mechanism to settle the problems -				
	Role of RBI in settlement of foreign exchange				
	problems in India.				
UNIT-3	Forex Risk Management	10Hrs	CO3	PO4	PSO2

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	Meaning, Definition, Participants, Types of Exchange risks, Foreign Exchange Risk Management – Hedging, Speculation and Management of Transaction Exposure – Using Forward Markets for Hedging – Hedging with Money Market - Currency Options and Currency Futures – Internal Strategies – Speculation in Foreign Exchange and Money Market.				
UNIT-4		10Hrs	CO4	PO4	PSO2
	Exchange Rate Determination and Forecasting – Setting the Equilibrium Spot Exchange Rate – Theories of Exchange Rate Determination – Exchange Rate Forecasting. Management of Interest Rate Exposure – Nature and Measurement – Forward Rate Agreements (FRA's) Interest Rate Options – Caps - Floors and Collars - Cap and Floors – Options on Interest Rate Futures - Some Recent Innovations – Financial Swaps.				

- 1. Chaudhuri & Agarwal: Foreign Trade and Foreign Exchange, HPH
- 2. Mcrae T.N and D.P Walkar, Foreign Exchange Management, Prentice Hall.
- 3. Avadhani B.K, International Finance Theory and Practice.
- 4. Somanatha: International Financial Management I.K. International Publishers

SPECIALIZATION: HUMAN RESOURCES

Course Title: INTERNATIONAL HUMAN RESOURCE MANAGEMENT

Course Code: B20CH4411

Course Description: This course focuses on the HR challenges which affect or influence the success of the entire enterprise, challenges that are often far beyond the scope of the traditional personnel function.

Course Objectives:

1. The objective of this course is to achieve integration of human capital in different units operating in multiple national locations.

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Course Outcomes:

CO1: Acquaint the students with the concepts and strategies of International HRM

CO2: Understand about international staffing operations

CO3: Enhance their skill to effectively manage human resource in international perspective

CO4: Impart about the industrial relations across nations and issues in IHRM

Course Pre-requisites: Human Resource Management

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	International HRM	10Hrs	CO1	PO5	PSO2
	Introduction to IHRM; Human Resource				
	Management in the International Firm- The				
	Framework; Cross national differences in				
	personnel and organizations- Cultural factor in				
	human resource policies; Complexities and issues				
	in managing human resource across countries;				
	International HRM department and functions;				
	Models of international HRM.				
UNIT-2	International Staffing	9Hrs	CO2	PO5	PSO2
	Hiring- sources of international human resource				
	power; Staffing for international operations;				
	Selection strategies for overseas assignments;				
	Hiring HCN's and TCN's; International transfers;				
	Expatriate Management- Problems of repatriation				
	of overseas expatriates and strategies to tackle these				
	problems.				
UNIT-3	International Training, Development and	10Hrs	CO3	PO5	PSO2
	Compensation				
	Training and development for expatriates; Training				
	and development for international staff;				
	Compensation in International Perspective-				
	Factors, package, methods and trends; International				
	reward system; Motivation in cross-cultural				
	context.				
UNIT-4	Industrial Relations and Other Issues in IHRM	10Hrs	CO4	PO5	PSO2
	A framework for international industrial relations;				
	Employees participation – Practices in various				

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countries; Cross border ethics management; Designing organizations for dynamic international environment; Comparative study of HRM practices in major global economies; HRM in cross border mergers and acquisitions; Joint ventures, alliances and SMEs; IHRM trends- Complexities, challenges, and choices in future.

REFERENCE BOOKS

- 1. Dowling P. J., International human resources management, Cengage EMEA.
- 2. Harzing, A. W. and Pinnington, A., International human resource management, Sage Publication, London.
- 3. Saini, D. S. and Sami A. K., Human resource management Perspectives for the new era, Response Books (A Division of Sage), New Delhi.
- 4. Aswathappa, K. and Dash, S., International human resource management, McGrawHill Education India.
- 5. Hollinshead, G., International and comparative human resource management, McGrawHill Education India.

Course Title: INDUSTRIAL RELATIONS AND LABOUR LAW

Course Code: B20CH4412

Course Description: This course is been designed to know the development and judicial setup of labor laws. To learn the laws relating to industrial relation, social security and working conditions and to understand the laws related to working conditions in different settings.

Course Objectives:

To enable the students to understand the basic concepts of industrial relations & to familiarize the students with the relevant frame work and their influence on workers.

Course Outcomes:

CO1: Acquire knowledge on industrial relations, trade union and the various skills to handle the grievances

CO2: Demonstrate an understanding of relevant theories related to the Trade unions.

CO3: Context of a particular work situation related to Discipline and Grievance Redressal.

CO4: Demonstrate an understanding about Wages Act and EST Act.

Course Pre-requisites: Basics of Industrial Labor

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

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UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Industrial Relations	10Hrs	CO1	PO5	PSO2
	Definition and meaning, Concepts; Nature of				
	industrial relations; Importance of industrial				
	relations; Objective of Industrial relations;				
	Factors affecting IR in changing environment,				
	Approaches to industrial relations, human				
	resource management and IR role of ILO in				
	Industrial relations, the labor movement,				
	characteristics of Indian Labour, International				
	dimensions of IR.				
UNIT-2	Trade Unions	9 Hrs	CO2	PO5	PSO2
	Nature of trade Unions; functions of trade union;				
	objectives & importance of trade Union: Trade				
	Union movement: Reasons for employees to join				
	trade Unions; factors affecting growth of trade				
	union in India, trade union movement; problems				
	of Trade Unions and remedies: major provisions				
	of trade union Act 1926; Trades Union Movement				
	in India.				
UNIT-3	Discipline and Grievance Redressal:	10Hrs	CO3	PO5	PSO2
	Discipline, Causes of discipline, maintenance of				
	discipline, misconduct, highlights of domestic				
	enquiries, principle of natural justice, labour				
	turnover, absenteeism.				
	Grievance, meaning of grievance, grievance				
	redressal machinery in India, grievance handling				
	procedure, salient features of industrial				
	employment (standing orders) act 1946.				
UNIT-4	PAYMENT OF WAGES ACT – 1936	10Hrs	CO4	PO5	PSO2
	Definitions; responsibility for payment of wages;				
	fixation of wage period; Time of payment of				
	wages; mode of payment, Deduction from wages				
	for absence from duty; damage or loss for services				
	rendered; maintenance of registers and records;				
	penalty for offences; payment of undisbursed				
	wages in case of death.				
	ESI Act -1948				
	Definitions, Contributions- who is to be insured,				
	principal employer to pay contribution in the first				

instance, general provisions as to payment of
contributions, method of payment, benefits-
sickness benefit, maternity benefit, disablement
benefit, presumptions as to accidents arising in
course of employment, dependents benefit,
medical benefits, penalties- punishment for false
statement, punishment for failure to pay
contributions and prosecutions.

- 1. Daver, Personnel management and Industrial Relations.
- 2. C. B. Memoroia- Dynamics of Industrial relations in India;
- 3. Johnson introduction to industrial relations
- 4. Sharma A. M, Industrial Relations

SPECIALIZATION: MARKETING

Course Title: BRAND MANAGEMENT
Course Code: B20CH4511
Course Description: This course imparts the students to understand principles of brandi

Course Description: This course imparts the students to understand principles of branding, role, components, elements and brand equity etc. The main aim for this course to understand implications of planning, implementing and evaluating branding strategies.

Course Objectives:

- 1.To help students in acquire the basic understanding of branding
- 2.To help students to explore various brand strategies and its architecture.

Course Outcomes:

- CO1: Understand the concept of branding & its importance in present market
- CO2: Determine the various branding Plans and its challenges.
- CO3: Impart the process of Brand strategies and communication
- CO4: Understand brand extension decision making and architecture of brand

Course Pre-requisites: Basic concepts of Branding

Pedagogy: Direct Method ,I	CT& FLIPPED CLASSROOM
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LTP:2 1 0

Course type: SOFT CORE

Contact Hours:39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to the Concept of Brand	10 Hrs	CO1	PO5	PSO2
	Basics understanding of Brands-Functioning of				
	Brands-Significance of Brands-Different Types				

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	of Brands-Store Brands-Brand Relativity-Brand				
	Values and Image.				
UNIT-2	Brand Management	10 Hrs	CO2	PO5	PSO2
	Objectives-Brand Planning-Brands and				
	Consumer psychology model of buyer behavior-				
	Brand Challenges and opportunities -Role of				
	Brand Manager.				
UNIT-3	Brand Strategies and communication	9 Hrs	CO3	PO5	PSO2
	Strategic brand Management Process-Brand				
	Positioning-Brand Vision-Brand Equity-Brand				
	Building –Measuring Brand personality Brand				
	promotion Method.				
UNIT-4	Brand Extension and Architecture	10 Hrs	CO4	PO5	PSO2
	Brand Adoption practice-Factor influencing				
	decisions for extension-rebranding and re-				
	launching, Brand Architecture-Meaning				
	Choosing Branding Strategies and Brand				
	outcomes.				

- 1. SA Chunawalla-Compendium of Brand Management--HPH.
- 2. Sunil B Rao-GhouseBhasa-D N Kumar-Vision.
- 3. Harsh V Verma-Brand Management-Excel Books-Ramesh Kumar-Managing Indian Brands- Vikas.
- 4. Brand Management-The Indian Context Vikas Publishing House--YLR Moorthi.
- 5. Startegic Brand Management-Pearson Kelvin Lane Keller, Parameshwaran, Isaac Jacob

Course Title: MARKETING METRICS

Course Code: B20CH4512

Course Description: This course will focus on the strategic value of marketing initiatives and provide students with the theoretical frame works for marketing analytics, marketing mix management and optimization and return on marketing investment models

Course Objectives:

• To provide insights into accurately measuring marketing performance and Return on Investment

Course Outcomes:

CO1: Understand the concept of marketing metrics and Share of Hearts.

CO2: Know the Product and its portfolio management

CO3: Determine the methods of pricing strategy

CO4: Impart the concept of Advertising and Web Metrics

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Course Pre-requisites: Modern Marketing Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM LTP:2 1 0 Course type: SOFT CORE Contact Hours:39 UNITS **SYLLABUS** PO CH CO **PSO** UNIT-1 **Introduction, Share of Hearts** 10Hrs CO₁ PO4 PSO3 Introduction: What is a metric? Why do you metrics? Metrics: need Marketing Opportunities, Performance and Accountability. Share of Hearts, Minds, and Markets: Customer perceptions, market share, and competitive analysis. UNIT-2 CO₂ PO4 PSO3 Margins and Profits, Product and Portfolio 10Hrs Management Margins and Profits: Revenues, cost structures, profitability. Product and Portfolio Management: The metrics behind product strategy, including measures of trial, growth, cannibalization, and brand equity. UNIT-3 Sales Force and Channel Management, 09Hrs CO₃ PO4 PSO₃ **Pricing Strategy** Sales Force and Channel Management: Sales force organization. performance. and Distribution compensation. coverage logistics. Pricing Strategy: Price sensitivity and optimization, with an eye toward setting prices to maximize profits. UNIT-4 CO₄ Promotion, Advertising Media and Web 10Hrs PO₄ PSO₃ Metrics Promotion: Temporary price promotions, coupons, rebates, and trade allowances. Advertising Media and Web Metrics: The central measures of advertising coverage and effectiveness, including reach, frequency, rating points, and impressions. Models for consumer response to advertising. Specialized metrics for Web-based campaigns. Marketing and Finance: Financial evaluation of marketing programs.

- 1. Bendle, N.T., Farris, P.W., Pfeifer, P.E. and Reibstein, D.J., Marketing metrics: The manager's guide to measuring marketing performance. Pearson Education, Incorporated.
- 2. George E Belch, Michael A Belch, Keyoor Purani, Advertising and Promotion
- 3. Integrated Marketing Communications Perspective (SIE), McGraw Hill Education.
- 4. S. Wats Dunn, and Arnold M. Barban. Advertising: Its Role in Marketing. Dryden Press

FIFTH SEMESTER

Course Title: MANAGEMENT ACCOUNTING

Course Code: B20CH5010

Course Description: The course gives an introduction and brings out the difference between management accounting, financial accounting and cost accounting. It explains the procedure for the preparation of Fund flow and Cash flow statement, gives information about budgets and preparation of cash and flexible budgets and explains the importance of Variances through Standard Costing.

Course Objectives:

- 1. Fund flow portrays the relationship between the financing, investments, liquidity and dividend decision of the firm during the given point of time.
- 2. The preparation/analysis of cash flow statement help management in taking a decision and making a plan by providing current information on cash inflow and outflow of any accounting period. Ratio analysis helps in knowing the solvency position of a firm, bankruptcy position of a firm, and chances of corporate sickness.

Course Pre-requisites: Financial Accounting

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

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UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Management Accounting	12 Hrs	CO1	PO1	PSO1
	Meaning, Definition, Objectives, Nature and				
	Scope, Role of Management accountant in				
	Decision making, Tools and Techniques of				
	Management Accounting, Management				
	Accounting v/s Financial Accounting and Cost				
	Accounting.				
	Financial statement analysis: Meaning,				
	objectives, Methods of Financial Analysis,-				

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	Comparative Statement Analysis, Common				
	size Statement and Trend Analysis (Problems).				
UNIT-2	Fund flow Statement and Cash flow	14 Hrs	CO2	PO1	PSO1
	Statement				
	Fund flow Statement: Meaning, Uses and				
	Limitations of Fund Flow statement,				
	Procedure of Fund flow statement, Statement				
	of Changes in Working capital. (Simple				
	Problems)				
	Cash flow Statement: Meaning, Definition,				
	Uses, Limitations of Cash flow statement,				
	Differences between Cash flow statement and				
	Fund flow statement, Procedure of Cash flow				
	statement, Preparation of Cash flow statement				
	as per Ind AS-7. (Indirect Method)				
UNIT-3	Standard Costing	12 Hrs	CO3	PO1	PSO1
	Meaning of standard cost and standard costing,				
	advantages, limitations and applications.				
	Variance Analysis – material, labour				
	overheads and sales variances. Disposition of				
	Variances, Control Ratios				
UNIT-4	Budgetary Control	14 Hrs	CO4	PO1	PSO1
	Introduction – Meaning & Definition of				
	Budget and Budgetary Control – Objectives of				
	Budgetary Control – essential requirements of				
	budgetary control – advantages and				
	disadvantages of budgetary control – Meaning,				
	Types of Functional Budgets - Flexible				
	Budgets, Cash Budgets, sales budget and				
	production budget. Problems on Flexible				
	budgets and Cash budgets.				

- 1. Lal, Jawahar., and Srivastava, Seema, Cost Accounting, McGraw Hill Publishing Co., New Delhi.
- 2. Arora, M.N. Management Accounting, Himalaya Publish House.
- 3. Jhamb, H.V Management Accounting, Ane Books Pvt. Ltd. New Delhi
- 4. Nigam, B.M. Lall., and Jain, I.C. Cost Accounting-Principles and Practice Hall of India, New Delhi.

Course Title: BUSINESS RESEARCH METHODS

Course Code: B20CH5020

Course Description: This course is designed to provide students with the necessary skills and knowledge to determine the information necessary to address an identified research problem and using this understanding, develop and use an actionable research proposal. It also provides them with experience in designing questionnaire and report writing in order to effectively carry out statistical analysis.

Course Objectives:

- 1. To help students acquire the knowledge of Research Process and various techniques and research design.
- 2. To help students to learn the tools used in the research application.
- 3. To know different techniques for analyzing Hypothesis and identify how to Write a research report and prepare a project report.

Course Outcomes:

CO1: Determine the concept of Research process and Research Methodology

CO2: Analyze various measuring techniques and sampling methods

CO3: Understand the hypothesis testing techniques like ANOVA, Chi-square, Linear Regression

CO4: Understands the concept of how research report preparation has to be prepared.

Course Pre-requisites: Basic Concepts of Research.

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:3 0 1

Course type: HARD CORE

Contact Hours:52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction	14Hrs	CO1	PO7	PSO3
	Meaning of research: Scope of Research in				
	Business: Purpose of Research - Exploration,				
	Description, Explanation: Unit of Analysis -				
	Individual, Organization, Groups and Data Series:				
	Conception, Construct, Attributes Variables.				
	Research Process				
	An Overview: Problem Identification and				
	Definition; Selection of Basic Research Methods-				
	Field Study, Laboratory Study, Survey Method,				
	Observational Methods, Existing Data Based				
	Research, Longitudinal Studies, Panel Studies.				
UNIT-2	Measurement	12Hrs	CO2	PO7	PSO3
	Definition: Designing and writing items; Uni-				
	dimensional and Multi-dimensional scales;				

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	measurement Scales- Nominal, interval, Ratio;				
	Rating and Ranking Scale. Thurston, Likert and				
	Semantic Differential scaling, Paired				
	Comparison; Sampling Steps. Types Sample Size				
	Decision; Secondary data sources.				
UNIT-3	Hypothesis Testing	14Hrs	CO3	PO7	PSO3
	Tests concerning means and proportions;				
	ANOVA, Chi-square test and other Non-				
	parametric tests, assumptions of Classical Normal				
	Linear Regression.(Problems)				
UNIT-4	Report Preparation	12Hrs	CO4	PO7	PSO3
	Meaning, types and layout of research report;				
	Steps in report writing; Citations, Bibliography				
	and Annexure in report; JEL Classification				

- 1. Babbie, Earl R. The Practice of Social Research, Wadsworth publication
- 2. Chawla, Deepak and Sondhi, Neena Research Methodology: Concept and Cases.

Course Title: INCOME TAX & PRACTICE -II

Course Code: B20CH5030

Course Description: The course gives information about all the heads of Incomes also the deductions available for an Individual from total income. It includes computation of Gross Total Income and Net Income along with Tax Liability of an Individual.

CourseObjectives:

- 1. Focuses on giving an professionals overview of various taxation laws related to Direct Taxes, and Regulatory aspects
- 2.To understand the concept of salaries and computation of income from Capital Gains and provision for exemptions u/s 54
- 3.To understand the concept of Income from other sources and computation of tax Liability

Course Outcomes:

- CO1: Compute the taxable income from the heads- business & profession of profits
- CO2: Calculate the capital gain under the provisions of 54 & income from other sources
- CO3: Analyze the concepts of deductions u/s 80C to 80U
- CO4: Enumerate the concept of set-off and carry forward of loss

Course Pre-requisites: Basic Concepts of Taxation

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

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UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Profits and Gains from Business Or	12 Hrs	CO1	PO1	PSO1
	Profession				
	Meaning and Definition of Business,				
	Profession – Vocation - Expenses Expressly				
	Allowed -Allowable Losses - Expenses				
	Expressly Disallowed – Expenses Allowed				
	on Payment Basis - Problems on Business				
	relating to Sole Trader and Problems on				
	Profession relating to Chartered Accountant,				
	Advocate and Medical Practitioner.				
UNIT-2	Capital Gains	14 Hrs	CO2	PO1	PSO1
	Basis of Charge – Capital Assets – Transfer				
	of Capital Assets – Computation of Capital				
	Gains – Exemptions U/S 54, 54B, 54D,				
	54EC, 54F– Problems on Capital Gains.				
	Income from Other Sources				
	Incomes – Taxable under the head Other				
	Sources – Securities – Kinds of Securities –				
	Rules for Grossing Up – Ex-Interest				
	Securities – Cum-Interest Securities – Bond				
	Washing Transactions – Problems on Income				
	from Other Sources.				
UNIT-3	Deductions from Gross Total Income	12 Hrs	CO3	PO1	PSO1
	Deductions u/s: 80 C, 80 CCC, 80 CCD, 80				
	D, 80 G, 80 GG, 80 GGA, and 80 U.				
	Problems on computation of GTI along with				
	deductions. E-filing of returns concept.				
UNIT-4	Set-Off & Carry Forward of Losses and	14 Hrs	CO4	PO1	PSO1
	Assessment of Individuals				
	Meaning –Provision for Set-off & Carry				
	forward of losses (Theory only).				
	Computation of Total Income and Tax				
	Liability of an Individual Assesse				
	(Problems– in case of income from salary &				
	house property- computed income may be				
	given).				

- 1. Dr. Vinod K. Singhania: Direct Taxes Law and Practice, Taxmann publication.
- 2. B.B. Lal: Direct Taxes, Konark Publisher (P) ltd.

- 3. DinakarPagare: Law and Practice of Income Tax, Sultan Chand and sons.
- 4. Gaur & Narang: Income Tax, Kalyani

Course Title: GOODS AND SERVICES TAX

Course Code: B20CH5040

Course Description:

GST is one of the most crucial indirect tax reforms in India. This course is designed to equip the student with the new concepts of GST that has subsumed various indirect taxes prevailing earlier. The purpose is to gain knowledge of the principles of GST including customs law, VAT, its relevant laws and rules.

This course provides an in depth study on the various provisions of GST law and their impact on Business Environment.

Course Objectives:

- 1. To understand the basic concepts and framework of the GST in India and impart in depth knowledge about Overview of GST Act 2017.
- 2. To provide the students, an ability to understand the basic principles underlying the Indirect Taxation Statutes with reference to Customs Act 1962, to equip students with the various provisions.
- 3. To provide an insight into practical aspects and apply the provisions of GST Laws to various situations.

Course Outcomes:

- CO1: Determine the concepts of Indian GST law and GST Council.
- CO2: Analyze the mechanism of collection of Tax & concept of taxable person and rate and value of tax
- CO3: Understands the computation of Input tax credit, reclaim of ITC, filing forms
- CO4: Impart the basic principles of Customs Act 1962

Course Pre-requisites: Basic Concepts of Indirect Tax

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 3 0 1

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT -I	Fundamentals of GST	14Hrs	CO1	PO1	PSO1
	Introduction, Overview of GST- Key concepts of				
	GST Act-Features of GST- Need for GST in				
	India- Pros & Cons of GST implementation in				
	India-Objectives- taxes subsumed in GST- Dual				
	GST Model- Structure of GST				
	(SGST,CGST,IGST, UTGST)Overview of GST				

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	,			,	
	Act 2017- Salient features of CGST Act, SGST				
	Act (Karnataka State), IGST Act.				
	Important Definitions under GST Act- Actionable				
	claim, Address of Delivery, Aggregate Turnover,				
	Agriculturalist, Associated enterprises, Business,				
	GST Council, Credit note and Debit note,				
	Deemed Exports, Draw-back, Electronic Credit				
	Ledger, Exempt supplies, Input, Input service,				
	ISD, Input tax, Input Tax Credit, Job work, Intra-				
	state supply of goods, Reverse charge, Invoice,				
	Composition scheme, Person, Turnover in state.				
UNIT-2	Levy and Collection of Tax	14Hrs	CO2	PO1	PSO1
	Introduction-Supply: meaning and Scope of				
	Supply, types of supply, treatment of mixed &				
	composite, Location of Supplier of Service-				
	Location of recipient of service Supply, Liability				
	of tax payable person, Rate and value of tax,				
	transactions without considerations, List of				
	transactions for supply of goods & services and				
	list of transactions for non supply of goods &				
	services-Reverse charge Mechanism.				
	Introduction- time of supply-forward charge,				
	Reverse charge, residuary, special charges Time				
	of supply of service- forward charge, reverse				
	charge, Vouchers, Residuary, Special charges.				
	Problems on determination of time of supply.				
UNIT-3	Assessment and Returns	12Hrs	CO3	PO1	PSO1
	Input Tax Credit: Meaning, conditions for		_		
	taking credit, ineligible input tax credit,				
	availability of credit in special circumstances,				
	Input tax credit and change in constitution of				
	registered person, Taking input tax credit in				
	respect of inputs and capital goods sent for job				
	work, Manner of Distribution of Credit by Input				
	Service Distributor (ISD).				
	Assessment & Returns: Overview of				
	Assessment, returns- Types- Furnishing details of				
	outward supplies and Inward supplies, Claim on				
	ITC, Matching reversal and reclaim of ITC, Steps				
	,]	<u> </u>

	for Filing forms, Levy of late fee. Problems on				
	Assessment of tax and tax liability.				
UNIT-4	Customs Act 1962	12Hrs	CO4	PO1	PSO1
	Introduction & Definitions-Types of Duties-				
	Notified Goods, Specified Goods-Import &				
	Export procedure under Customs-Exemptions				
	from Custom duty-Special Provisions relating to				
	Baggage-Computation of Assessable Value and				
	Custom Duty Payable.				

- 1. GST ready- Reckoner: V S Datey.10th Edition
- 2. Goods & Services Tax Indian Journey: N.K. Gupta & Sunnania Batia, Barat's Publication
- 3. Deloitte: GST Era Beckons, Wolters Kluwer 2015
- 4. Goods and Services Tax, Wolters Kluwer. Madhukar N Hiregange:
- 5. GST Law & Practice: Dr. B.G. Bhaskara, Manjunath. N & Naveen Kumar IM,
- 6. Indirect Tax Laws, Taxman Allied Services. B.K. Ghargava
- 7. Good s& Services tax- Singhania K vinod-Taxmann publications, New Delhi

Course Title: SERVICE MANAGEMENT

Course Code: B20CH5050

Course Description: This course explores the dimensions of successful service firms. It prepares students for enlightened management and suggests creative entrepreneurial opportunities in service sector.

Course Objectives:

- 1. Investing the appropriate management approaches under different business environments upon understanding the general characteristics of service.
- 2. Study service management theories such as service profit chain.
- 3. Analyze service management from multiple perspectives including strategy, marketing, operation, and organizational behavior.

Course Outcomes:

CO1:Determine the concept of service management and the contemporary issues

CO2: Analyze the service operations and its processes

CO3:Impart concepts of the service marketing in the industry

CO4: Enumerate the concepts of service delivery & its process

Course Pre-requisites: Principles of Business Management

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:3 1 0

Course type: HARD CORE

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Contact 1	Contact Hours:52							
UNITS	SYLLABUS	СН	CO	PO	PSO			
UNIT-I	Introduction:	14 Hrs	CO1	PO5	PSO2			
	Evolution of service sector, definition, concept,							
	Nature and Characteristics of services, Role,							
	Importance and Types of services, 7Ps of							
	services, Ethics in services							
	Contemporary Issues in Service management							
	Global services and internationalization of							
	services, Use of technology in Services,							
	Information Technology Enables Services,							
	Managing Service Profit Chain, Service							
	Outsourcing, Affiliate Marketing and Social							
	Media, Emerging Services In India.							
UNIT-2	Service Operations and Processes	14 Hrs	CO2	PO5	PSO2			
	Job Design, Safety and Physical Environment,							
	Automation in services, Operation standard and							
	work measurement, Service Blueprinting, Service							
	Process, Service Process Matrix, Service							
	Guarantee, Managing waiting line							
UNIT-3	Service Marketing	12 Hrs	CO3	PO5	PSO2			
	Service encounter, Segmentation, Targeting and							
	Positioning for services, Forecasting service							
	demand, Service Product, New service							
	Development, Service Life Cycle, Branding							
	Positioning and pricing of services, Service							
	Promotion.							
UNIT-4	Service Delivery	12Hrs	CO4	PO5	PSO2			
	Dynamics of service delivery system, Scheduling							
	for services personnel and vehicles, Service							
	Channel Process. Service Quality and							
	Dimensions, Service Quality Models, Response							
	Time, Services through Intermediaries- Managing							
	Service scope and Physical Evidence, Managing							
	Services failure and Recovery.							

- 1. Jauhari, Vinni & Dutta, Kirti, Services-Marketing, Operations & Management, Oxford University Press, New Delhi.
- 2. Kadampully, Service Management, Pearson-india, New Delhi.

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- 3. Zeithal, Vlarie A & Bitner, Mary Jo, Service Marketing, McGraw Hill International edition.
- 4. Glynn & Bames (eds), Understanding Service Management, PHI, New Delhi.

SPECIALIZATION: ACCOUNTING

Course Title: ACCOUNTING THEORY AND STANDARDS

Course Code: B20CH5111

Course Description: This course is designed with the objective of imparting a comprehensive understanding of all the different area of accounting. Students will learn the basics of accounting and related fields and learn how to prepare financial statements and to interpret them.

Course Objectives:

- 1. To help students to gain knowledge on contemporary accounting and accounting theory.
- 2. To the accounting standards from AS-1 to AS-26.

Course Outcomes:

CO1: understand the concepts of accounting and accounting theory

CO2: understand the treatment in the books of accounts of AS-1 to AS-6.

CO3: understand the treatment of accounts from AS-7 to AS-26.

CO4: To understand the Share based Payments in Ind-AS and Government Accounting Standards Issued by GASAB.

Course Pre-requisites: Basic Knowledge of Financial Accounting.

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 201

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT -I	Accounting Theory & Accounting	10Hrs	CO1	PO1	PSO1
	Nature; Classifications of Accounting Theory;				
	Different Approaches to Theory Construction; Factors				
	Influencing Accounting Environment; Measurement				
	in Accounting. Accounting Principles: Generally				
	Accepted Accounting Principles; Selection of				
	Accounting Principles, Indian Accounting Standards.				
	Accounting Equations.				
UNIT-2	Accounting Standards (AS-1 to AS-6)	10Hrs	CO2	PO1	PSO1
	An overview, Working knowledge of: AS 1:				
	Disclosure of Accounting Policies; AS 2:Valuation of				
	Inventories; AS 3 Cash Flow Statements; AS 4:				
	Contingencies and Events occurring after the Balance				
	Sheet Date; AS 5: Net Profit or Loss for the Period,				

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Prior Period Items and Changes in Accounting		
Policies; AS 6: Depreciation Accounting.(Theory and		
Problem)		
UNIT-3 Accounting Standards (AS-7 to AS-26) 10Hrs CC	O3 PO1	PSO1
Working Knowledge of		
AS 7: Construction Contracts;		
AS 9: Revenue Recognition;		
AS 10: Accounting for fixed assets		
AS 12:Accounting for Government Grants;		
AS 13:Accounting for Investments;		
AS 15: Employee Benefits,		
AS 16:Borrowing Costs;		
AS 19: Leases; AS 20: Earnings Per Share;		
AS 26: Intangible Assets;(Theory and Problem)		
UNIT-4 Share Based Payments in Ind AS & Government 9Hrs CC	04 PO1	PSO1
Accounting in India		
Meaning, Equity settled transactions, Transaction with		
employees and non-employees, Determination of fair		
value of Equity Instruments, Vesting conditions,		
Modification, Cancellation and Settlement &		
Disclosures. Government Accounting in India,		
General Principles of Government Accounting,		
Methods of Government Accounting, Comparison		
with commercial accounting, Role of Public Accounts		
Committee, Government Accounting Standards		
Issued by Government Accounting Standards		
Advisory Board (GASAB).(Theory and Problem)		

- 1. E.S. Hendriksen, Accounting Theory, Richard D. Irwin.
- 2. M.W.E. Glautier and B. Underdown, Accounting Theory and Practice.
- 3. Ahmed RiahiBelkaoui, Accounting Theory, Thomson Learning.
- 4. Henry I- Wolk, Jere R. Francis and Michael G- Tearney, Accounting Theory: A Conceptual and Institutional Approach, South Western Publishing Co.
- 5. Robert Bloom and Pieter T. Elagers, Accounting Theory and Policy, Harcourt Brace Joranovich.
- 6. L.S. Porwal, Accounting Theory, McGraw Hill Education (India) Ltd.

Course Title: CORPORATE FINANCIAL REPORTING

Course Code: B20CH5112

Course Description: The objective of this course is to provide the students with a framework for analyzing a firm's past performance to provide information that is useful for estimating its future performance. The course incorporates key concepts from accounting, finance, economics, and business strategy and applies them to financial decision-making.

Course Objectives:

- 1. To gain ability to understand, analyze and interpret the basic framework of financial reporting and the interpretation of numbers in the financial statements.
- 2. To be able to read a set of financial statements and to interpret financial ratios.

Course Outcomes:

- CO1: Students will be able to differentiate accounting standards from IFRS.
- CO2: Know the International Financial Reporting Standards and its application.
- CO3: Students will understand the Sustainability of Corporate Financial reporting concept
- CO4: Understand the various recent developments in accounting and reporting of Financial Instruments.

Course Pre-requisites: Accounting theory Knowledge

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:201

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT -1	Accounting Standards	9 Hrs	CO1	PO1	PSO3
	Accounting Standards, Interpretations and				
	guidance notes on various aspects issued by				
	the ICAI and their applications. Overview of				
	International Accounting Standards (IAS).				
UNIT-2	International Financial Reporting	9 Hrs	CO2	PO1	PSO3
	Standard (IFRS):				
	Interpretations by International Financial				
	Reporting Committee (IFRIC), Significance				
	concerning Indian Accounting Standards. US				
	GAAP, Application of IFRS and US GAAP.				
UNIT-3	Corporate Financial Reporting	9Hrs	CO3	PO1	PSO3
	Issues and problems with special reference to				
	published financial statements; Sustainability				
	Reporting: Concept of Triple Bottom Line				
	Reporting, Global Reporting Initiative (GRI),				
	and International Federation of Accountants				
	(IFAC)				

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UNIT-4	Accounting and Reporting of Financial	12 Hrs	CO4	PO1	PSO3
	Instruments				
	Meaning, recognition, de-recognition and				
	offset, compound financial instruments,				
	measurement of financial instruments, Hedge				
	accounting, Disclosures; Financial Reporting				
	by Nonbanking finance companies, Merchant				
	Bankers, stock and commodity market				
	intermediaries.				
	Developments in Financial Reporting:				
	Value Added Statement Economic Value				
	Added, Market Value Added, Shareholders'				
	Value added, Human Resource Reporting,				
	and Inflation Accounting				

- 1. IFRS for India, Dr.A.L.Saini, Snow white publications
- 2. Roadmap to IFRS and Indian Accounting Standards by CA Shibarama Tripathy
- 3. IFRS explained A guide to International financial reporting standards by BPP learning Media
- 4. IFRS for finance executives by Ghosh T P, taxman allied services private limited
- 5. IFRS concepts and applications by Kamal Garg, Bharath law house private limited
- 6. IFRS: A Quick Reference Guide by Robert J. Kirk, Elsevier Ltd.

SPECIALIZATION: FINANCE

Course Title: SECURITY ANALYSIS AND PORTFOLIO MANAGEMENT

Course Code: B20CH5211

Course Description: This course is designed to teach the fundamental of investments along with the analysis and strategies to become successful investor. To understand deeper how markets works, students will be taught the stock market fundamentals. This course will also emphasize students to learn focus that affect security market.

Course Objectives:

- 1. To understand the basic concepts of Investment & Portfolio by calculating their returns and risk.
- 2. To provide conceptual insights into the valuation of securities.
- 3. To familiarize the students with the Fundamental and Technical Analysis.
- 4. To learn the theories of Portfolio Management and also the tools and techniques for efficient Portfolio Management.

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Course Outcomes:

CO1: Describe the process of Investment along with calculating the risk and return of individual investment and portfolio.

CO2: Understands the fundamental security analysis and Mathematical indicatiors.

CO3: Recognize the Mordern and Technical Analysis of the Investments through models.

CO4: Interpret the various theories of Portfolio Management and point out the tools and techniques for efficient Portfolio Management.

Course Pre-requisites: Basic Concepts of Portfolio Management

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:2 0 1

Course type: SOFT CORE

Contact Hours:39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT -I	Introduction to Investment Management:	9Hrs	CO1	PO4	PSO3
	Meaning of Investment Selection of Investment				
	- Classification of Securities - Risk and				
	Uncertainty - Types of Risks of Return,				
	expected return, Systematic risk, unsystematic				
	risk, portfolio expected return and risk-				
	Benefits of Diversification - Investment				
	Strategies – Types of Companies and Stocks –				
	Matrix approach in Investment Decision -				
	Investment Avenues				
UNIT-2	Security Analysis:	9 Hrs	CO2	PO4	PSO3
	Introduction-Fundamental Analysis Economic				
	Analysis Industry Analysis – Company				
	Analysis. Technical Analysis – Dow Theory –				
	Advanced Declined Theory -Chartism				
	Assumptions of Technical Analysis.				
	Mathematical Indicators: Moving averages, RSI				
	and ROC.				
UNIT-3	Modern Portfolio Theory:	9 Hrs	CO3	PO4	PSO3
	Introduction – Mean – Variance Model –				
	Capital Market Line – Market Portfolio Capital				
	Asset Pricing Model – Security Market Line –				
	Beta Factor – Alpha and Beta Coefficient –				
	Arbitrage Pricing Model.				
UNIT-4	Portfolio Management:	12Hrs	CO4	PO4	PSO3

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Markowitz Model – Sharpe Model – Jensen and		
Treynor Model. Portfolio revision: concept and		
approaches.		
Global Markets Global Investment Benefits -		
Introduction to ADRs, GDRs, FCCBs, Foreign		
Bonds, and Global Mutual Funds – Relationship		
between Trends in Global Markets and the		
Domestic Markets		

- 1. Investment Analysis and Portfolio Management, Prasanna Chandra, , Mcgraw-Hill.
- 2. Security Analysis and Portfolio Management, Donald E Fischer and Ronald J Jordan, Prentice Hall.
- 3. Security Analysis and Portfolio Management, Sudhindra Bhat, Excel Publications.
- 4. Avadhani, Investment Analysis and Portfolio Management, , HPH'.

Course Title: CORPORATE FINANCIAL POLICY

Course Code: B20CH5212

Course Description: This is an advanced corporate finance course with an emphasis on debt equity management, security issuance and distribution policy. The course is intended for those with career objectives in financial management, the corporate finance aspects of investment banking or general management.

Course Objectives:

- 1. Familiarize the corporate financial goals of both single and multi-Product Company.
- 2. Understand the concept and different types of cost of capital
- 3. Impart the students with the types of business combinations with exchange ratio.
- 4. Acquaint the students with the types of corporate valuation, Bond valuation, and Share valuation.

Course Outcomes:

CO1: Analyze the corporate financial Policies and Calculate the EPS

CO2: Enumerate Debt Financing & Internal Financing and Cost of Capital

CO3: Ascertain the goals of corporate finance both profit and wealth

CO4: Determine the corporate valuation and about Mergers and Acquisitions.

Course Pre-requisites: Basic Concepts of Financial policy

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 2 0 1

Course type: SOFT CORE

Contact Hours: 39

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UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Corporate Financial System	9 Hrs	CO1	PO4	PSO3
	The functions of corporate financial manager.				
	The role of capital market in explaining				
	corporate performance: main assumptions.				
	The differences between financial models of				
	corporate analysis.				
	Decision in Corporate-				
	Financing Policy – Debt Financing – Internal				
	Financing - Factors to be considered in				
	formulating Financing Policy – Problems on				
	EPS and Point of Indifference.				
UNIT-2	Cost of Capital	9Hrs	CO2	PO4	PSO3
	Meaning and Definition – Significance of Cost				
	of Capital – Types of Capital – Computation of				
	Cost of Capital – Cost of Debt – Cost of				
	Preference Share Capital – Cost of Equity				
	Share Capital – Cost of Retained earnings-				
	Weighted Average Cost of Capital – Problems.				
UNIT-3	Corporate Financial Goals &Corporate	9 Hrs	CO3	PO4	PSO3
	Valuation				
	Profit Maximization - Wealth Maximization -				
	Economic & Business Environment—				
	Sustained Growth Approach – Maximizing				
	Growth - Growth Potential of a Single Product				
	Company - Growth Potential of Multi Product				
	Company.				
	Meaning of Corporate Valuation – Different				
	approaches for Corporate Valuation -				
	Valuation of Bonds and Intangible assets—				
	Valuation of Bonds and Shares – Problems.				
UNIT-4	Mergers and Acquisitions	12 Hrs	CO4	PO4	PSO3
	Meaning - Reasons – Types of Combinations -				
	Forms of Merger – Motives and Benefits of				
	Merger –Financial Evaluation of a Merger -				
	Merger Negotiations - Meaning and				
	Significance of P/E Ratio. Problems on				
	Exchange Ratio and Impact of Merger on EPS				
	and Market Price.				

- 1. I M Pandey, Financial management, Vikas Publication
- 2. R P Rustagi, Financial management, Sultan Chand
- 3. J C Vanhorne, Financial management, PHI
- 4. K. Venkataraman, Corporate Financial Policy, SHBP.

SPECIALIZATION: INTERNATIONAL BUSINESS

Course Title: IMPEX PROCEDURE AND DOCUMENTATION

Course Code:B20CH5311

Course Description: This course furnishes about the import and export procedures and also with the documentation involved while importing and exporting. It also covers the Quality control process and Pre-shipment Inspection.

Course Objectives:

- 1. To expose students to the interest of import-export procedures and documentation.
- 2. To enable students to use the above knowledge in managing an International Business

Course Outcomes:

CO1: Understand the documentation process during Export.

CO2:Determine the procedure of shipment of export cargo and the documents required.

CO3: Know the cargo insurance with respect to the export of goods

CO4: Analyze the pre-inspection procedure and Quality Control.

Course Pre-requisites: Basics Knowledge of import and export

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Export Documentation	9 Hrs	CO1	PO5	PSO2
	Standardized Pre-shipment Export Documents				
	- Commercial and Regulatory Documents -				
	Export credit instruments and procedure				
	Letters of credit and types Documents required				
	for export credit				
	Central Excise and Customs clearance of				
	export cargo – Procedure and documents.				
UNIT-2	Shipment of Export Cargo by Sea, By Air	9 Hrs	CO2	PO5	PSO2
	and By Post				
	procedure and Documents required for				
	shipment of cargo Multimodal transport				
	procedure and documentation Export incentive				

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	EPCG scheme Duty drawback Central excise				
	and sales tax exemption exemption of export				
	profit from income tax procedure for availing				
	export incentives Documents required for				
	export incentives.				
UNIT-3	Cargo Insurance – Marine Insurance	9Hrs	CO3	PO5	PSO2
	Institute cargo clauses – specific policy – Open				
	policy - procedure for cargo insurance -				
	procedure for marine insurance claims				
	Necessary documents for filling claim. Export				
	credit insurance services of Export Credit and				
	Guarantee corporation in export credit				
	insurance –specific policy and small exporters				
	policy – Guarantees –Procedure for availing				
	credit insurance and necessary documents.				
UNIT-4	Quality Control and Pre-Shipment	12 Hrs	CO4	PO5	PSO2
	Inspection				
	Quality maintenance provisions of Exports				
	(Quality Control and Inspection) Act–Types of				
	pre-shipment inspection Procedure and				
	documents for pre-shipment inspection				
	Financial Assistance extended by banks for the				
	promotion of exports & imports – Pre-				
	shipment/packing credit finance – Post				
	shipment finance.				
	Non-Fund based Facilities Establishment of				
	LIC/ (Letter of Credit), Issuance of Bank				
1			1		
	guarantees, Forward cover to exporters & importers.				

- 1. Pawan Kumar, —Export of India's Major Products Problems and Prospects, New Century Publications.
- 2. D C Kapoor, —Export Management , Vikas 2002.
- 3. Francis Cherunilam, —International Trade and Export Management, Himalaya Publications 2004. Tianwah, Goh, —Export Import Procedures & Documentation How to start, finance and manage your own import export (revised edition) 1990.
- 4. Nabhi, —New Import Export Policy and Handbook of Procedures^{||}, Vol.1 2002-07: As Amended Upto 4.4.2002, Oscar Publications.
- 5. S. Ramakrishna & others Quality Control and Pre-shipment Inspection for exports.

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Course Title: INTERNATIONAL FINANCIAL INSTITUTIONS AND MARKETS

Course Code: B20CH5312

Course Description: This course is designed in such a way that the students should be able to outline what goes on in the global macro economy and in the international financial markets, should be familiar with the business cycle and useful leading indicators ,hedging techniques can manage financial risks.

Course Objectives:

- 1. To develop the analytical framework needed for understanding international financial markets.
- 2. Students will implement the theory and methods in solving problems encountered in international financial institutions and market.

Course Outcomes:

CO1: Understand fixed and flexible exchange rates and about International Monetary system.

CO2: Determine the various Internationl Financial Institutions.

CO3: Analyze foreign exchange risk, GDR's, ADR's and portfolio.

CO4: Review on Balance of payments and Foreign exchange.

Course Pre-requisites: Basics knowledge of Financial Market

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:210

Course type: SOFT CORE

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	International Monetary System:	9Hrs	CO1	PO5	PSO2
	Evaluation of International monetary system, Bi-				
	metallion; - classical gold standard - interwar				
	period Breton woods system - The flexible				
	exchange rate – current exchange rate regime –				
	fixed v/s flexible exchange rates. International				
	financial institution - Introduction, Objectives,				
	International Sources of finance, reforms of				
	international financial institutions, types of				
	International financial institutions				
UNIT-2	International Financial Institutions:	9 Hrs	CO2	PO5	PSO2
	The multilateral investment guarantee agency				
	(MIGA), The World Bank, European Investment				
	Bank, International Bank for Reconstruction and				
	Development, International Development				
	Association, International Finance Corporation,.				

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	International monetary fund - Origins of IMF,				
	Members and administration, Statutory purposes,				
	Financial Assistance, SDRs, Asian development				
	bank (ADB).				
UNIT-3	International Financial System:	9Hrs	CO3	PO5	PSO2
	Introduction – role of financial markets -				
	participants – elements – forex market – Euro				
	currency market – Euro bond market – forward				
	and future markets for foreign exchange. Rising				
	of finance in international markets, Euro issues,				
	GDR's and ADR's Guidelines for raising funds in				
	international markets through various				
	instruments.				
UNIT-4	Balance of Payment And International Stock	12Hrs	CO4	PO5	PSO2
	Market:				
	Balance of Trade, Equilibrium in BOP -				
	Devaluation and Depreciation; Current and				
	Capital account convertibility – Recent				
	development in foreign capital flows. Working of				
	International Stock exchanges with respect to				
	their size – listing requirements – membership –				
	clearing and settlement of New York Stock				
	Exchange, NASDAQ, London Stock Exchange,				
	Tokyo Stock Exchange, Luxemburg Stock				
	exchange, German and France Stock Exchanges.				

- 1. V.K. Bhatta, International Financial Management, Anmol publication Pvt. Ltd. New Delhi.
- 2. MadhuVij, Multinational Financial Management, Excel Books, New Delhi.
- 3. Cheol S. Eun& Bruce G. Resman, International Financial Management, Tata Mc Graw Hill.
- 4. Apte P.G: International Financial Management, TMH
- 5. Lavi Maurice: International Finance, Mc Graw Hill.

SPECIALIZATION: HUMAN RESOURCES

Course Title: TALENT MANAGEMENT

Course Code: B20CH5411

Course Description: This course will introduce the students to building blocks organizations use to manage the performance of individuals, teams and total organizations. The students will learn how to create a work environment that enables employees to thrive.

Course Objectives:

- 1. To give insights on how to identify, integrate and retain talent in an organization to deliver high performance.
- 2. Analyze methods for getting team members to deliver high performance.

Course Outcomes:

CO1: Understand the talent management strategies and it tools

CO2: Analyze the concept and process of talent acquisitions and retention

CO3: Determine the compensation and rewarding strategies

CO4: Gain knowledge on the recent trends, Issues and challenges in the talent management

Course Pre-requisites: Basic Concepts of Talent Management

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Talent Management	9 Hrs	CO1	PO6	PSO2
	History, Scope of talent management; Need for				
	talent management; Talent management				
	approaches; Developing a talent management				
	strategy; Consequences of failure in managing				
	talent; Tools for managing talent. Top Reasons				
	to Invest In Talent Management.				
UNIT-2	Talent Acquisition, Engagement and	9 Hrs	CO2	PO6	PSO2
	Retention				
	Talent Acquisition - Recruitment and Selection				
	Tools-Employment offers and references,				
	Service conditions, Contract of Employment;				
	Concept of talent engagement, retention; Best				
	practices for talent engagement; Improving				
	employee retention. Organizational values and				
	vision, performance management, career				
	pathways and succession planning.				

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UNIT-3	Compensation and reward strategies for	9 Hrs	CO3	PO6	PSO2
	effective talent management:				
	Introduction, Effective talent management,				
	Principles of Compensation Plans, Defining				
	the elements of total rewards, Integrated				
	Rewards Philosophy, Designing Integrated				
	Rewards, Sustainable talent management and				
	Reward Model, Strategic Compensation plan				
	for Talent management, finding the path for				
	success. Practical Problems of Talent				
	Management				
UNIT-4	Contemporary Talent Management Issues	12 Hrs	CO4	PO6	PSO2
	and Challenges				
	Talent management and Corporate				
	Reconstruction, Timing the Corporate				
	Reconstruction, Business Process Re-				
	engineering- Organizational Issues, Talent				
	Management Challenges, Best Practices of				
	Talent Management, Talent Management in				
	India. Stemming the exodus of Gen X'ers from				
	corporate life, Redesigning talent management				
	practices to attract and retain Gen Y's, Creating				
	a workplace that is open to Boomers in their				
	"second careers.				

- 1. Varkkey, Biju and Dessler, Gary. Human Resource Management. Pearson. 2010.
- 2. Flippo, Edwin: Principles of Human Resource Management, Prentice Hall of India Pvt Ltd., 2002
- 3. Amstrong, Michael. A Handbook of Human Resource Management Practices. Kogan Page Publishers
- 4. Richard . B Renckly : Human Resources., Barron's Publishing.,2004

Course Title: HUMAN RESOURCE ANALYTICS

Course Code: B20CH5412

Course Description: This course introduces the student to the theory, concepts and business application of human research, data, metrics, systems, analyses and reporting. The student will develop an understanding of the role and importance of HR analytics, and the ability to track store analyses and interpret HR data to support decision making

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Course Objectives:

- 1. Gain and understanding of the different analytical approaches used by HR professionals to solve real business problems.
- 2. Examine actual business cases and apply problem solving and critical thinking skills through group case studies.

Course Outcomes:

CO1: understand the concept of human resources analytics.

CO2: know about the reporting to the HR.

CO3: understand the logistic and binary regression.

CO4: know about the model of HR analytics

Course Pre-requisites: Basic Concepts of Human Resource

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP: 201

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Overview of HR Analytics	9Hrs	CO1	PO4	PSO3
	Defining Analytics, Role of analytics in				
	business outcomes, Need and framework of				
	HR analytics- Connecting HR Benchmarks				
	and Metrics, Growth of HR Analytics.				
UNIT-2	HR reports and dashboards (Hands-on)	9 Hrs	CO2	PO4	PSO3
	Obtaining data, Understanding data, cleaning				
	data, CRISP DM, Understanding descriptive				
	statistics and Hypothesis Formulation and				
	Testing, Multivariate Analysis, t-test,				
	ANOVA, Pivot table using excel and SPSS				
UNIT-3	Predictive analytics: (Hands-on)	9 Hrs	CO3	PO4	PSO3
	Understanding Logistic regression model and				
	binary regression model with used cases,				
	Decision Trees and predictive analysis model.				
UNIT-4	The Analytics Process Model: (Hands-on)	12 Hrs	CO4	PO4	PSO4
	The Analytics Process Model Phases,				
	Applying the Analytics Process Model for live				
	projects, Effectively Presenting HR data				
	analysis with results.				

REFERENCE BOOK

1. HR Analytics: Understanding Theories and Applications - Book by D. K. Bhattacharyya

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- 2. The Basic Principles of People Analytics- David Green
- 3. Winning on HR Analytics: Leveraging Data for Competitive Advantage -- Ramesh soundararjan, and kuldeepsingh

SPECIALIZATION: MARKETING

Course Title: SERVICE MARKETING

Course Code: B20CH5511

Course Description: This course will examine the important issues facing service providers and the successful implementation of a customer focus in service-based businesses. This course will help the students to learn to create and evaluate a service environment that is functional and improves the experience of the consumer.

Course Objectives:

- 1. To provide students with an appreciation of concepts, functions, and techniques of the craft of marketing services.
- 2. Identify critical issues in service design including the nature of service products and makets, building the service model, and creating customer value.

Course Outcomes:

CO1: understand the concepts of service and service marketing.

CO2: understand the key service frameworks and concepts including the 7p's of marketing.

CO3: Apply the service marketing concepts in service industry like health sector, banking hospitality etc.

CO4: understand what quality means in service delivery and how perceptions of service quality are developed by customers.

Course Pre-requisites: Basic Concepts of Service Marketing

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:2 1 0

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction To Service And Service	9 Hrs	CO1	PO5	PSO2
	Marketing				
	Introduction, meaning of services, unique				
	characteristics, difference between services				
	and tangible products, service sector,				
	classification of services, growth of service				
	sectors and service industries.				

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		T			
	Services Marketing Introduction, concept				
	and evolution of services marketing,				
	meaning of service marketing, myths				
	encountered in services, need for service				
	marketing, and growth in Services				
	Marketing.				
UNIT-2	Services Marketing Mix And Service	12 Hrs	CO2	PO5	PSO2
	Design & Delivery				
	Introduction, 7Ps of service marketing,				
	service gaps framework, perceived service				
	quality, models of service marketing.				
	Introduction, Service delivery process,				
	service encounters and Moments of Truth,				
	employee role in service delivery, service				
	employee- criteria, importance and				
	emotional approach, role of service				
	provider, intermediaries involved in in				
	Service Process and Service Delivery.				
UNIT-3	Managing Sarvigas	9 Hrs	CO3	PO5	PSO2
	Managing Services				
	Integrated gaps model of service quality,				
	customer relations, segmentation positioning				
	and branding of services. Service failure and				
	recovery, empowerment, service encounters,				
	service development and design, service				
	process blue printing, pricing of services,				
	physical evidence and service scape,				
	delivering and performing services –				
	employees and customers roles, service				
	through intermediaries and electronic				
	channels, the service system, integrated				
TIMITE 4	services marketing communications.	0.11	COA	DO.	DCCC
UNIT-4	Applying The Service Concepts	9 Hrs	CO4	PO5	PSO2
	Integrated services strategy, globalization of services, financial services marketing,				
	,				
	financial products, corporate financial				
	services, marketing in banking, trends in				
	banking industry, marketing of insurance and				
Ì	mutual funds products, challenges for financial		ĺ	1	1
	services marketers.				

- 1. Hoffman, K.D.& Bateson, J.E.G., "Marketing of Services", CengageLearning, New Delhi
- 2. .Pezzullo, M.A., "Marketing Financial Services", Macmillan Publication,
- 3. Harrison, T.,"Financial Services Marketing", Pearson Education, NewDelhi,
- 4. Nargundkar, R., "Services Marketing Text and Cases", Tata McGraw Hill, New Delhi

Course Title: RETAIL MANAGEMENT

Course Code: B20CH5512

Course Description: This course will enable students to develop decision making skills related to retailing. Understand effective methods and strategic required for retail management.

Course Objectives:

- 1. To provide insights into all functional areas of retailing.
- 2. To give an account of essential principles of retailing.
- 3. To give a perspective of the Indian Retailing scenario.

Course Outcomes:

CO1: Understand the concepts of effective retailing

CO2: Possess the knowledge of various retail formats

CO3:Analze about the retail marketing in the trend

CO4: Determine the merchandising pricing strategies

Course Pre-requisites: Basics of retail management

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP: 2 1 0

Course type: SOFT CORE

Contact Hours: 39

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT -I	Introduction	9Hrs	CO1	PO5	PSO2
	Introduction to retailing, definition,				
	characteristics, Evolution of Retailing in India,				
	Retailing in India, emerging trends in retailing,				
	Factors Behind the change of Indian retail				
	industry.				
UNIT-2	Retail formats	10Hrs	CO2	PO5	PSO2
	Retail sales by ownership, On the basis of				
	Merchandise offered, non-store Based retail mix				
	and Non-traditional selling; Store Planning:				
	Design and Layout, Location Planning and Its				
	importance, retailing image mix, effective Retail				
	Space Management, Floor Space Management.				

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UNIT-3	Retail Marketing	10Hrs	CO3	PO5	PSO2
	Advertising and Sales promotion, Store				
	Positioning, Retail Marketing, Mix, CRM,				
	Advertising in Retailing; Retail Merchandising;				
	Buying function, Markups and Markdown in				
	merchandise management, shrinkage in retail				
	merchandise management				
UNIT-4	Merchandise pricing	10Hrs	CO4	PO5	PSO2
	Concept of merchandise pricing, pricing options,				
	pricing strategies, pricing objectives, types of				
	pricing; Retail operation: Elements/components				
	of Retailing Store operation, Store administration,				
	Store manager-Responsibilities, Inventory				
	Management, Management of Receipts,				
	Customer Service, Management of retail				
	outlet/store, Store maintenance, Store security				

- 1. Cullen and Newman. 'Retailing-Environment and Operations'. Cengage Learning EMEA.
- 2. Bajaj, Tuli and Srivastava. 'Retail Management' Oxford University Publications.
- 3. Harjit Singh. 'Retail Management' S.Chand publication.

SIXTH SEMESTER

Course Title: ENTREPRENUERSHIP DEVELOPMENT

Course Code:B20CH6010

Course Description: This course is designed for the purpose of exposing students to entrepreneurship is to motivate them to look at entrepreneurship as a viable, lucrative and preferred career. The students develop and systematically apply an entrepreneurial way of thinking that will allow them to identify and create business opportunities.

Course Objectives:

- 1. The objective of this course is to acquaint students with the conceptual, applied, practical knowledge and skills about entrepreneurship and small business development.
- 2. To understand the importance of Financial and technical and social feasibility of the Project. To know how to prepare the Business plan and institutional assistance to small scale enterprises in India.

Course Outcomes:

CO1: Understand the development of entrepreneurship as a field of study and as a profession.

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CO2: Comprehend the SSE in the development of the Indian Economy.

CO3: Analyze the business decisions involved in starting a new business venture.

CO4: Determine the financial and non-financial assistance to SSE.

Course Pre-requisites: Basics of Entrepreneurship

Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM

LTP:3 1 0

Course type: HARD CORE

Contact Hours: 52

UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT-1	Introduction to Entrepreneurship	12Hrs	CO1	PO2	PSO3
	Introduction; Meaning & Definition of				
	Entrepreneurship; Entrepreneur & Comprise;				
	Functions of Entrepreneur; Factors influencing				
	Entrepreneurship; Pros and Cons of being an				
	Entrepreneur; Qualities of an Entrepreneur;				
	Types of Entrepreneur; Women Entrepreneur.				
UNIT-2	SSI and Social Entrepreneurship	12Hrs	CO2	PO2	PSO3
	Meaning; Product Range; Capital Investment;				
	Ownership Patterns; Meaning and importance				
	of Tiny Industries, Ancillary Industries, and				
	Cottage Industries. Role played by SSI in the				
	development of Indian Economy. Problems				
	faced by SSIs and the steps taken to solve the				
	problems.				
	Social entrepreneurship - Rural				
	entrepreneurship, MSME Policies. Make-In				
	India, Start-Up India, Stand-Up India				
UNIT-3	Family Business	14Hrs	CO3	PO2	PSO3
	Importance of family business, Types, History,				
	Responsibilities and rights of shareholders of				
	a family business, Succession in family				
	business, Pitfalls of the family business,				
	strategies for improving the capability of				
	family business, improving family business				
	performance.				
UNIT-4	Sources of Business Ideas And Tests Of	14Hrs	CO4	PO2	PSO3
	Feasibility				
	Significance of writing the business plan/				
	project proposal; Contents of business plan/				
	project proposal; Designing business			1	

processes, location, layout, operation, planning & control; preparation of project report (various aspects of the project report such as size of investment, nature of product, market potential may be covered.

Institutions Supporting Entrepreneurs

Financial assistance through SFC"s, SIDBI, Commercial Banks, IFCI - Non-financial assistance from DIC, SISI, AWAKE, KVIC - Financial incentives for SSI"s and Tax Concessions Assistance for obtaining Raw Material, Machinery, Land and Building and Technical Assistance - Industrial Estates: Role and Types.

REFERENCE BOOKS

- 1. Vasanth Desai, Management of Small Scale Industry, HPH
- 2. Mark. J. Dollinger, Entrepreneurship Strategies and Resources, Pearson Edition.
- 3. Dr. Asha R Gupta, Women Entrepreneurship and Economic Empowerment, HPH
- 4. Dr. Venkataramana; Entrepreneurial Development, SHB Publications

Course Title: STRATEGIC MANAGEMENT

Course Code: B20CH6020

Course Description: This course introduces the key concepts, tools and principles of strategy formulation and competitive analysis. The course is focused on the information, analyses, organizational processes and skills and business judgment mangers must use to devise strategies position their business.

Course Objectives:

- 1. To expose participants to various perspectives and concepts in the field of strategic management
- 2. To help participants develop skills for applying these concepts to the solution of business problems
- 3. To help students master the analytical tools of strategic management

Course Outcomes:

- CO1: Understand the various concepts in the field of strategic management
- CO2: Develop the skills for appraisal and analyzing the external environment
- CO3: Familiarize with changes in organizations and new innovation.
- CO4: Determine the various competitive strategy, Strategic evaluation and control.

Course Pre-requisites: Basic Concepts of Strategic Management

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

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LTP:3 1 0					
Course ty	pe: HARD CORE				
Contact F	lours: 52				
UNITS	SYLLABUS	СН	CO	PO	PSO
UNIT -1	Strategic Management: An Introduction Strategic thinking Vs Strategic Management Vs Strategic planning, Meaning of strategic management, concept of strategy, policy and strategy, strategy and tactic, Strategy and strategic plan, Nature of strategic plan, nature of strategic decisions, approaches to strategic decision making, levels f strategies, The strategic management process, strategic management: merits and demerits Mission, Objectives, Goals and Ethics What is mission, concept of goals, Integration of individual and organization goals: A Challenge, How Objectives are pursued, how are mission and objectives are formulated, why do mission and objective change, vision mission, objectives, goals and Strategy: Mutual relationships, core of strategic management: vision A-must, ethics and strategy	14Hrs	CO1	PO5	PSO3
UNIT-2	External environment: Analysis and appraisal Concept of environment, environmental analysis and appraisal, why environmental scanning and analysis, component of environment, SWOT: A tool of environment analysis, techniques of environmental search and analysis, ETOP: A technique of diagnosis, decision making on environmental Information.	12Hrs	CO2	PO5	PSO3
UNIT-3	Organizational change and innovation: - Planned and unplanned change, causes or forces of organizational change, managing planned change, choosing a change strategy, creativity and innovation in organizations,	12Hrs	CO3	PO5	PSO3

	organizational creativity and innovation				
	process,				
	learning organization				
UNIT-4	Generic competitive strategy: -	14Hrs	CO4	PO5	PSO3
	Generic vs. competitive strategy, the five				
	generic competitive strategy, competitive				
	marketing strategy option, offensive vs.				
	defensive strategy				
	Corporate strategy: - Concept of corporate				
	strategy, offensive strategy, defensive strategy,				
	scope and significance of corporate strategy				
	Strategic evaluation and control:-				
	Evaluation of strategy and strategic control,				
	why strategy evaluating, criteria for evaluation				
	and the evaluation process, strategic control				
	process, types of external controls				

- 1. Strategic Management by CA Meeta mangal,
- 2. Strategic management -an integrated approach by W.L.Hill & Gareth.R Jones
- 3. Business Strategy-Managing uncertainty, opportunity and enterprise by J.C.Spender
- 4. Strategic Management Concepts by Robert E Hoskisson and Michael A Hitt

Course Title: PRINICIPLES OF INVESTMENT MANAGEMENT

Course Code:B20CH6030

Course Description: This course will provide an introduction to the basic principles of investing. It will cover both theoretical and practical applications of portfolio management including concepts of risk, return, securities market function and the analysis of debt and equity securities.

Course Objectives:

- 1. To distinguish the ultimate investments of the financial system and real economy in investment.
- 2. Explain the investment environment and the research levels.

Course Outcomes:

CO1: Understands the existence of investment theories and the lessons drawn from them that are relevant to investments.

CO2: Describe the principles, Fundamentals and technical Analysis of Investments.

CO3: Understands the concepts Primary markets and Secondary Market.

CO4: Analyze & Interpret the essence of portfolio management

Course Pre-requisites: Basics Concepts of Investment

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Pedagogy: Direct Method ,ICT& FLIPPED CLASSROOM						
LTP: 3 1	LTP: 3 1 0					
Course type: HARD CORE						
Contact Hours: 52						
UNITS	SYLLABUS	CH	CO	PO	PSO	
UNIT -I	Introduction to Investment	12Hrs	CO1	PO4	PSO3	
	Types, scope-Speculation-Gabling-Risks of					
	investment-Features of Investments-Avenues of					
	Investment-Security form of investment- Non-					
	securities form of investment, Innovation					
	financial instruments-credit rating of debt					
	instruments. New Instruments traded in market-					
	Zero Coupon Bond, Deep discount Bonds, Flexi					
	bonds, Loyalty coupons, share warrants, Stock					
	invest, credit rating-Meaning, key factors, merits					
	and demerits, Agencies- CARE, ICRA, CRISIL.					
UNIT-2	Fundamental and Technical Analysis-	14Hrs	CO2	PO4	PSO3	
	Economy, Industry and company analysis,					
	benefits of fundamental analysis-technical					
	analysis-Assumptions-Differences between					
	fundamental and technical analysis-brief					
	description on important tools of technical					
	analysis-How to pick blue chips.					
UNIT-3	Financial Market	14Hrs	CO3	PO4	PSO3	
	Primary and Secondary markets-inter-					
	relationship between primary and secondary					
	markets-Stock markets-NSE & BSE-Stock					
	Market reforms: pre computerization era and					
	reforms done after computerization, Speculators-					
	Listing, trading and settlement-membership-					
	Depositories and benefits of depositories- A brief					
	study on stock indices using BSE & NSE-					
	Meaning and uses-Speculator dealings-A brief introduction of Government Securities market-					
	Book building.					
UNIT-4	Portfolio Management	12Hrs	CO4	PO4	PSO3	
U1111-4	Concept-Benefits of Mutual Funds-	14ms	CU4	F U4	1303	
	Organizational structure-Product variety-					
	Measurement and Evaluation of Mutual Funds					
	ivicasurement and Evaluation of Ividual Funds					

performance- Role of Associ	ntion of Mutual	
Funds in India (AMFI).		
Meaning, objectives, Factor	rs influencing	
portfolio construction-Beta- M	eaning and uses.	
Calculation of Alpha & Ber	a returns using	
CAPM, problems in CAPM.		

- 1. Bhalla V.K-Investment Management, Sultan Chand & Co
- 2. Prasana Chandra- Investment analysis and Portfolio Management, Mc Graw Hill education
- 3. Preeti Singh-Investment Management, Himalaya Publishing House
- 4. GrewalNavjot & Grewal SS Making money on Stock market Vistion Books Pvt Ltd, New delhi

Course Title: E-COMMERCE AND TALLY Course Code: B20CH6040

Course Description:

E commerce with Tally course is not just theoretical program, but it also Exposes the students to E commerce world, new innovations in E commerce and future of Business through e commerce and Tally software make students to learn Payroll and Good and service tax calculations, This continuous practice, to make students ready with required skill for employability in the job market.

Course Objectives:

- 1. To investigate the strategic implications of e-commerce with emphasis on existing companies
- 2.To navigate the broad range of new innovations available within the e-commerce.
- 3.To Understand usage of Tally software for the business purpose.
- 4. Understands the applicability of tally for taxation.(specially GST)

Course Outcomes:

CO1:Determine the need and role of E commerce for Digital Society.

CO2: Analyze the need and Importance of New Innovation E Commerce World.

CO3: Create company, enter accounting voucher entries including Payroll voucher entries,

Attendance calculations, payroll sheets in Tally ERP.9

CO4: Explore the Taxation Features in TALLY ERP 9

Course Pre-requisites: Digital awareness, online transaction, Computer Fundamentals, and Basic Accounts and Taxation.

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM and Hands on learning.

LTP:3-0-1

Course type: HARD CORE

Contact Hours: 52

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Units	Detailed Syllabus	СН	CO	PO	PSO
Unit-1	Introduction to E-Commerce: - Meaning and	14 Hrs	CO1	PO1	PSO1
	concept: Electronic commerce versus				
	traditional commerce; Media convergence;				
	Ecommerce and e-business; Channels of e-				
	commerce; Business application of e-				
	commerce; need for-commerce; E-Commerce				
	Consumer applications, E-Commerce				
	Organization applications ecommerce as an				
	electronic trading system special features. E-				
	commerce models; supply chain management,				
	product and service digitations remote				
	servicing, procurement; on line marketing and				
	advertising.				
Unit-2	Innovation in Ecommerce; Voice Commerce,	14 Hrs	CO2	PO1	PSO1
	Artificial Intelligence and Smart Services,				
	Social media, personalized Customer				
	experience, Internet of Things, Augmented				
	Reality, Block chain, Drones in E commerce,				
	Virtual Communality, Types of e-payment				
	systems; E cash and currency servers, e-				
	cheques Digital token based credit cards, smart				
	cards, electronic				
	Purses and debit cards.				
Unit-3	Application of Tally for Business Growth;	14 Hrs	CO3	PO1	PSO1
	Introduction to Tally, ledger creation,				
	Accounting Vouchers, Exploring Payroll in				
	Tally.ERP 9, Features for creating a Pay Slip,				
	Payroll Info, Pay Heads, Employee				
	Groups, Employees, Salary Details, Units (
	Work), Attendance / Production Type, Voucher				
	Types, Working with Payroll vouchers:				
	Attendance Vouchers, Voucher Class in Payroll				
	Vouchers, Payroll Voucher Entry, Payroll Auto				
	Fill Voucher Entry, Defining Payroll				
	Reports, Working with Statements of Payroll				
	Reports: Pay Slip Reports, Pay Sheets Report,				
	Payroll Statements Report.				

Unit-4	Taxation in Tally; Introduction to GST in	10 Hrs	CO4	PO1	PSO1
	Tally, CGST, IGST, and SGST. GST rates and				
	Classifications, GST features in Tally, GSTR-				
	1, GSTR-2A,GSTR-2, GSTR1A,GST				
	Calculation in Tally(Simple Problems)				

- 1. Elberse, Anita, "Should you Invest in the Long Tail?" Harvard Business Review, July-Aug 2008. (See Canvas site for retrieval information)
- 2. Kalakafa Whinston Pearson Frontiers of electronic Commerce 1996
- 3. P.T. Joseph S.J., E-Commerce, second edition PHI 2007, PHI Pvt. Ltd., New Delhi
- 4. E-COMMERCE: A Managerial Perspective, P.T. Joseph, PHI, fifth printing
- 5. Tally ERP 9.0 in Simple Steps, Kogent Learning Solutions Inc., DreamtechPress
- 6. Agarwal, K.N and Deeksha Ararwalar; Business on the Net; What's and How's of ECommerce; Macmillan, New Delhi. 2006
- 7. Agarwal, K.N and Deeksha Ararwala: Business on the Net; Bridge to the Online Storefront; Macmillan, New Delhi.

Course Title: INTERNATIONAL OPERATIONS MANAGEMENT

Course Code:B20CH6050

Course Description: It involves management process which has to take into consideration production market (labor and capital) and international customer requirements. Understanding of the strategic and operational decisions in managing manufacturing and service organizations and appreciation of the role of operations management function in an organization.

Course Objectives:

This course intends to develop familiarity with the concepts of production systems, their constraints and linkages with the overall strategic perspectives.

Designing the process, analysis and improvement, operating the system and making product and preparing for success and sustainability.

Interface of operations management with other managerial areas.

Course Outcomes:

CO1: Develop an understanding of operations management at global level

CO2: Understand the Interface of operations management with other managerial areas

CO3: Analyze the operations of Planning and Control

CO4: Determine the Critical path through PERT

Course Pre-requisites: Principles of Business Management

Pedagogy: Direct Method, ICT& FLIPPED CLASSROOM

LTP:3 1 0

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Course type: HARD CORE							
Contact Ho	Contact Hours: 52						
UNITS	SYLLABUS	СН	CO	PO	PSO		
UNIT -I	Introduction Production and Operations Management, Systems Approach, differentiating between Goods and Services, Production Management Vs Operations	14Hrs	CO1	PO5	PSO3		
	Management, Input-Output Profit (Business) Model, Stages of Development, Career Opportunities for Operations Management Organizational Positions. Productivity-Concept and definitions, Factors contributing to productivity improvement, Techniques for						
UNIT-2	Process Configuration Strategies What is Process, classifying the Process, Types of Process Flows, Best (Process) Practice, Work Process Configuration Types, Intermittent Flow Shop, Flexible Process Systems, Shifting work Configuration Types, Process Analysis and Process Re design	10Hrs	CO2	PO5	PSO3		
UNIT-3	Operations Planning and Control Aggregate Production Planning, Master Production Scheduling (MPS), Materials Requirement Planning (MRP), Capacity Requirements Planning (CRP), Distribution Resource Planning (DRP), Weaknesses of MRP, Manufacturing Resource Planning (MRP II), Emerging Power of ERP; Loading, Sequencing, Routing, Scheduling, Dispatching and Expediting, Line balancing. Cycle-Time Management (CTM), Time-Based Management (TBM), Just-in-Time Delivery (JIT), JIT II, Push Vs Pull – Process Discipline.	14Hrs	CO3	PO5	PSO3		

UNIT-4	Arrow Diagramming and Network	14Hrs	CO4	PO5	PSO3
	Analysis				
	PERT Model, Determination of Critical				
	Path, and Distribution of Project				
	Completion time, CPM Model,				
	Time/Cost Relation, and Crashing of a				
	Project. Multiple Project Management.				
	Environment, Ethics, Technology and				
	Contingency Planning-Adapting to				
	External Forces, Greening the				
	Environment: Maintenance, Greening the				
	Environment: Design for Disassembly				
	(DFD), Ethics and P/OM, Preparing				
	P/OM for future conditions.				

REFERENCE

- 1. Chase Richard B, et al : Production and Operations Management: Manufacturing and Services, Tata McGraw-Hill Pub. Co., New Delhi
- 2. Mahadevan B: Operations Management; Theory and Practices, Pearson Education, Delhi
- 3. Buffa Elwood S & Sarin Rakesh K: Modern Production / Operations Management, John Wiley & Sons, Singapore
- 4. Adam Everett E & Ebert Ronald J: Production & Operations Management: Concepts, Models & Behavior, PHI, New Delhi
- 5. Hill T: Operations Management, Palgrave Macmillan, England.